



Government of the Republic of Trinidad and Tobago

# Public Sector Investment Programme

**A People-Centred Approach: Investing in Communities,  
Transforming the Economy and Securing a Sustainable Future.**



# 20 27



# **PUBLIC SECTOR INVESTMENT PROGRAMME 2027**

**MINISTRY OF PLANNING, ECONOMIC AFFAIRS AND DEVELOPMENT  
OCTOBER 2026**

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# ABBREVIATIONS

|                   |                                                                        |
|-------------------|------------------------------------------------------------------------|
| <b>AATT</b>       | Airports Authority of Trinidad and Tobago                              |
| <b>AI</b>         | Artificial Intelligence                                                |
| <b>ANRRRIA</b>    | Arthur Napoleon Raymond Robinson International Airport                 |
| <b>ASE</b>        | Annual Survey of Establishments                                        |
| <b>ATU</b>        | Aerobic Treatment Unit                                                 |
| <b>CAC</b>        | Continuous Assessment Programme                                        |
| <b>CAF</b>        | Development Bank of Latin America and the Caribbean                    |
| <b>CARICOM</b>    | Caribbean Community                                                    |
| <b>CARIRI</b>     | Caribbean Industrial Research Institute                                |
| <b>CAPI</b>       | Computer Assisted Personal Interviewing                                |
| <b>CCLEC</b>      | Caribbean Customs Law Enforcement Council                              |
| <b>CCTV</b>       | Closed-Circuit Television                                              |
| <b>CDA</b>        | Chaguaramas Development Authority                                      |
| <b>CERT</b>       | Community Emergency Response Team                                      |
| <b>CES</b>        | Container Examination Station                                          |
| <b>CMIS</b>       | Cadastral Management Information System                                |
| <b>COSTAATT</b>   | College of Science, Technology and Applied Arts of Trinidad and Tobago |
| <b>CPC</b>        | Chief Parliamentary Counsel                                            |
| <b>CreativeTT</b> | Trinidad and Tobago Creative Industries Company Limited                |
| <b>CSO</b>        | Central Statistical Office                                             |
| <b>CWIP</b>       | Community Water Improvement Programme                                  |
| <b>DBF</b>        | Design-Build-Finance                                                   |
| <b>DMU</b>        | Disaster Management Unit                                               |
| <b>ECCE</b>       | Early Childhood Care and Education                                     |
| <b>ECCL</b>       | Export Centres Company Limited                                         |
| <b>ECIAF</b>      | Eastern Caribbean Institute of Agriculture and Forestry                |
| <b>E-ID</b>       | Electronic Identification                                              |
| <b>EMA</b>        | Environmental Management Authority                                     |
| <b>EMBD</b>       | Estate Management and Business Development                             |
| <b>EOC</b>        | Emergency Operations Centre                                            |
| <b>ERHA</b>       | Eastern Regional Health Authority                                      |
| <b>ERP</b>        | Enterprise Resource Planning                                           |
| <b>e Teck</b>     | Evolving TecKnologies and Enterprise Development Company Limited       |
| <b>FashionTT</b>  | Trinidad and Tobago Fashion Company Limited                            |
| <b>FilmTT</b>     | Trinidad and Tobago Film Company Limited                               |
| <b>GDP</b>        | Gross Domestic Product                                                 |
| <b>GDUE</b>       | Geospatial Data Update Exercise                                        |
| <b>GlobalTT</b>   | Global Trinidad and Tobago Limited                                     |
| <b>GORTT</b>      | Government of the Republic of Trinidad and Tobago                      |
| <b>GPS</b>        | Global Positioning System                                              |
| <b>HDC</b>        | Trinidad and Tobago Housing Development Corporation                    |
| <b>HIV/AIDS</b>   | Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome       |
| <b>HoJ</b>        | Hall of Justice                                                        |
| <b>HVAC</b>       | Heating, Ventilation and Air-conditioning                              |
| <b>iGovTT</b>     | National Information and Communication Technology Company Limited      |
| <b>IGPD</b>       | Imperial Gallons Per Day                                               |
| <b>ICAO</b>       | International Civil Aviation Organization                              |
| <b>ICT</b>        | Information Communication Technology                                   |

# ABBREVIATIONS

|                |                                                                          |
|----------------|--------------------------------------------------------------------------|
| <b>IDB</b>     | Inter-American Development Bank                                          |
| <b>IFMIS</b>   | Integrated Financial Management Information System                       |
| <b>ILO</b>     | International Labour Organization                                        |
| <b>IMA</b>     | Institute of Marine Affairs                                              |
| <b>InvesTT</b> | Invest Trinidad and Tobago Limited                                       |
| <b>IP</b>      | Internet Protocol                                                        |
| <b>IPM</b>     | Integrated Pest Management                                               |
| <b>IT</b>      | Information Technology                                                   |
| <b>IVG</b>     | Intelligent Virtual Guarding                                             |
| <b>LFLP</b>    | Land for the Landless Programme                                          |
| <b>LDI</b>     | Local Direct Investment                                                  |
| <b>LED</b>     | Light-Emitting Diode                                                     |
| <b>LSA</b>     | Land Settlement Agency                                                   |
| <b>MAF</b>     | Ministry of Agriculture and Fisheries                                    |
| <b>MCCD</b>    | Ministry of Culture and Community Development                            |
| <b>MDAs</b>    | Ministries, Departments and Agencies                                     |
| <b>MEP</b>     | Mechanical, Electrical and Plumbing                                      |
| <b>MFCA</b>    | Ministry of Foreign and CARICOM Affairs                                  |
| <b>MIC-IT</b>  | MIC Institute of Technology                                              |
| <b>MICS</b>    | Multiple Indicator Cluster Survey                                        |
| <b>MLLA</b>    | Ministry of Land and Legal Affairs                                       |
| <b>MOE</b>     | Ministry of Education                                                    |
| <b>MOJ</b>     | Ministry of Justice                                                      |
| <b>MLSMED</b>  | Ministry of Labour, Small and Micro Enterprise Development               |
| <b>MOU</b>     | Memorandum of Understanding                                              |
| <b>MOWI</b>    | Ministry of Works and Infrastructure                                     |
| <b>MPAAI</b>   | Ministry of Public Administration and Artificial Intelligence            |
| <b>MPSDFS</b>  | Ministry of the People, Social Development and Family Services           |
| <b>MRDLG</b>   | MRDLG Ministry of Rural Development and Local Government                 |
| <b>MSYA</b>    | Ministry of Sport and Youth Affairs                                      |
| <b>MSW</b>     | Municipal Solid Waste                                                    |
| <b>MTCA</b>    | Ministry of Transport and Civil Aviation                                 |
| <b>MTEST</b>   | Ministry of Tertiary Education and Skills Training                       |
| <b>MTIT</b>    | Ministry of Trade, Investment and Tourism                                |
| <b>MTS</b>     | National Maintenance Training and Security Company Limited               |
| <b>MusicTT</b> | Trinidad and Tobago Music Company Limited                                |
| <b>NACC</b>    | National AIDS Coordinating Committee                                     |
| <b>NALIS</b>   | National Library and Information System Authority                        |
| <b>NAPA</b>    | National Academy for the Performing Arts                                 |
| <b>NAP</b>     | National Apprenticeship Programme                                        |
| <b>NCRHA</b>   | North Central Regional Health Authority                                  |
| <b>NEC</b>     | National Enrichment Centre                                               |
| <b>NESC</b>    | National Energy Skills Centre                                            |
| <b>NIHERST</b> | National Institute of Higher Education, Research, Science and Technology |
| <b>NIPDEC</b>  | National Infrastructure Property Development Company Limited             |

# ABBREVIATIONS

|                  |                                                               |
|------------------|---------------------------------------------------------------|
| <b>NTA</b>       | National Training Agency                                      |
| <b>NTMC</b>      | National Traffic Management Centre                            |
| <b>NTRC</b>      | National Therapeutic and Resource Centre                      |
| <b>NWRHA</b>     | North West Regional Health Authority                          |
| <b>NWSIP</b>     | National Water Stabilization and Improvement Programme        |
| <b>NWSEP</b>     | National Water Sector Evolution Programme                     |
| <b>OSHA</b>      | Occupational Safety and Health Authority and Agency           |
| <b>OSH</b>       | Occupational Safety and Health                                |
| <b>PA</b>        | Public Address                                                |
| <b>PCS</b>       | Port Community System                                         |
| <b>PIA</b>       | Piarco International Airport                                  |
| <b>PID</b>       | Photoionisation Detector                                      |
| <b>PPE</b>       | Personal Protective Equipment                                 |
| <b>POS</b>       | Port of Spain                                                 |
| <b>PSA</b>       | Public Service Academy                                        |
| <b>PSAEL</b>     | Palo Seco Agricultural Enterprise Limited                     |
| <b>PTSC</b>      | Public Transport Service Corporation                          |
| <b>PURE</b>      | Programme for Upgrading Roads Efficiency                      |
| <b>PVC</b>       | Polyvinyl Chloride                                            |
| <b>RBA</b>       | Risk – Based Assessment                                       |
| <b>RFP</b>       | Request for Proposal                                          |
| <b>RHAs</b>      | Regional Health Authorities                                   |
| <b>SAPA</b>      | Southern Academy for the Performing Arts                      |
| <b>SAR</b>       | Synthetic Aperture Radar                                      |
| <b>SEW</b>       | Single Electronic Window                                      |
| <b>SIM</b>       | Sectoral Innovation Mapping                                   |
| <b>SPEC</b>      | Sport and Physical Education Centre                           |
| <b>SPS</b>       | Sanitary, Phytosanitary                                       |
| <b>STEM</b>      | Science, Technology, Engineering and Mathematics              |
| <b>STS</b>       | Ship-to-Shore                                                 |
| <b>SWMCOL</b>    | Solid Waste Management Company Limited                        |
| <b>SWRHA</b>     | South West Regional Health Authority                          |
| <b>TATT</b>      | Telecommunications Authority of Trinidad and Tobago           |
| <b>TAUP</b>      | T&T Hotel and Guesthouse Room Stock Upgrade Incentive Project |
| <b>TCO</b>       | Trinidad Central Oilfields                                    |
| <b>TCPD</b>      | Town and Country Planning Division                            |
| <b>TEMA</b>      | Tobago Emergency Management Agency                            |
| <b>TIES</b>      | Tourism Industry Entrepreneurial Strengthening                |
| <b>THA</b>       | Tobago House of Assembly                                      |
| <b>TOR</b>       | Terms of Reference                                            |
| <b>T&amp;TEC</b> | Trinidad and Tobago Electricity Commission                    |
| <b>TSTT</b>      | Telecommunications Services of Trinidad and Tobago            |
| <b>TTAG</b>      | Trinidad and Tobago Air Guard                                 |
| <b>TTBS</b>      | Trinidad and Tobago Bureau of Standards                       |
| <b>TTCG</b>      | Trinidad and Tobago Coast Guard                               |

# ABBREVIATIONS

|                |                                                                |
|----------------|----------------------------------------------------------------|
| <b>TTFSC</b>   | Trinidad and Tobago Forensic Science Centre                    |
| <b>TTFS</b>    | Trinidad and Tobago Fire Service                               |
| <b>TTMPS</b>   | Trinidad and Tobago Municipal Police Service                   |
| <b>TTMS</b>    | Trinidad and Tobago Meteorological Society                     |
| <b>TTPOST</b>  | Trinidad and Tobago Postal Corporation                         |
| <b>TTPrS</b>   | Trinidad and Tobago Prison Service                             |
| <b>TTPS</b>    | Trinidad and Tobago Police Service                             |
| <b>TTR</b>     | Trinidad and Tobago Regiment                                   |
| <b>TTWSDP</b>  | Trinidad and Tobago Water Sector Development Programme         |
| <b>TVET</b>    | Technical Vocational Education and Training                    |
| <b>UDeCOTT</b> | Urban Development Corporation of Trinidad and Tobago Limited   |
| <b>UPS</b>     | Uninterruptible Power Supply                                   |
| <b>UTT</b>     | University of Trinidad and Tobago                              |
| <b>UV</b>      | Ultraviolet                                                    |
| <b>UAV</b>     | Unmanned Aerial Vehicle                                        |
| <b>UWI</b>     | University of the West Indies                                  |
| <b>VACC</b>    | Virtual Access Customer Centre                                 |
| <b>VCIP</b>    | Value Chain Investment Programme                               |
| <b>VSEP</b>    | Voluntary Separation of Employment Package                     |
| <b>VMCOTT</b>  | Vehicle Maintenance Corporation of Trinidad and Tobago Limited |
| <b>WASA</b>    | Water and Sewerage Authority of Trinidad and Tobago            |
| <b>WQA</b>     | Water Quality Assessment                                       |
| <b>WTP</b>     | Water Treatment Plant                                          |
| <b>YTEPP</b>   | Youth Training and Employment Partnership Programme            |



# INTRODUCTION

# INTRODUCTION

The Government of the Republic of Trinidad and Tobago (GORTT) continues to advance its national development agenda, with a focus on restoring economic resilience, strengthening governance, improving public service delivery, and enhancing the quality of life of all citizens. This will be done through the Public Sector Investment Programme (PSIP), the capital development programme of the Government and the main vehicle through which national development goals are realised.

In this regard, for fiscal year 2027, the projects and programmes comprising the Public Sector Investment Programme (PSIP) will be guided by the theme, **“A People-Centred Approach: Investing in Communities, Transforming the Economy and Securing a Sustainable Future.”** This approach demonstrates the Government’s continued commitment to directing public expenditure towards key national development objectives and advancing the development of Trinidad and Tobago.

For fiscal year 2027, total public sector investment is projected at **\$3,999.6 million**. Of this amount, **\$2,538.9 million (63.5 percent)** will be financed through the Consolidated Fund (CF), while **\$1,460.7 million (36.5 percent)** will be financed through the Infrastructure Development Fund (IDF). These resources will support **1,272 programmes and projects** to be implemented by Central Government, Local Government Bodies and the Tobago House of Assembly (THA) across key sectors of the economy, which are organised around the following five (5) Strategic Pillars:

## **1. Restoring Confidence and Fiscal Stability**

This pillar recognises that sustainable development depends upon sound public finances, effective governance and strong national institutions. The Government is committed to rebuilding fiscal resilience through improved public financial management, strengthened resource governance and greater efficiency in the use of public resources.

## **2. Unlocking Productive Investment and Jobs**

This pillar reflects the Government’s commitment to transforming Trinidad and Tobago into a more diversified, competitive and innovation-driven economy. Recognising the central role of the private sector in driving economic growth, this pillar promotes entrepreneurship, supports small and medium-sized enterprises and encourages investment in emerging industries such as knowledge-based services, agro-processing, tourism, green manufacturing and the circular economy.

# INTRODUCTION

## **3. Commercializing and Optimizing Public Assets**

This pillar focuses on maximising the value of Government-owned assets and improving the efficiency of public sector institutions. Recognising that many public assets remain underutilised, the Government intends to transform these resources into productive assets that generate long-term economic and social value.

## **4. Modernizing Infrastructure, Transport and Digital Services**

This pillar reflects the Government's vision of positioning Trinidad and Tobago as a competitive, digitally connected economy. Investment in modern transport systems, ports, airports, roads, broadband infrastructure and digital public services will strengthen national productivity while improving connectivity and citizen access to services. The pillar also emphasises digital transformation across both the public and private sectors through the adoption of emerging technologies, innovation and digital skills development.

## **5. Protecting the People through Social Investment and Safety Nets.**

This pillar places citizens at the center of national development. The Government recognises that economic growth must translate into improved living standards and expanded opportunities for all. Accordingly, this pillar prioritises investment in healthcare, education, housing, community development and social protection programmes while strengthening support for vulnerable populations. It also advances environmental sustainability through renewable energy, waste management, ecosystem restoration, climate resilience and environmental stewardship initiatives.

## **Support from the Ministry of Planning, Economic Affairs and Development (MPEAD)**

The MPEAD will continue to work closely with Ministries, Departments and Agencies (MDAs) to fully adopt the enhanced approach to the preparation of the annual PSIP. This approach incorporates a strategic outlook over the short to medium term and supports the continued development of a pipeline of programmes and projects for consideration under future PSIPs. The MPEAD will also assist MDAs in identifying and addressing implementation bottlenecks, to accelerate the rate of implementation of programmes and projects under their remit, whilst improving efficiency and effectiveness and obtaining value for money of public investment.

# INTRODUCTION

## Policy Context of the 2027 PSIP

Based on the five (5) Strategic Pillars, which provide the operational framework through which national development priorities will be pursued over the short to medium-term, the 2027 PSIP continues to focus on advancing programmes and projects in the following priority sectors:

- Agriculture and Food Security;
- Artificial Intelligence, Digital Transformation, New Media, and Social Media;
- Ease of Doing Business;
- Economic Diversification;
- Education Policy Direction;
- Government Efficiency;
- Healthcare Reform;
- Crime and Justice Reform;
- Housing;
- Regenerative Economy;
- Sports Development;
- Tourism Growth;
- Transport;
- Youth Development; and
- Workers Agenda.

This publication is structured as follows:

1. **Overview** – provides an overview of the financial performance of the 2026 PSIP and the budgeted allocations for fiscal year 2027;
2. **Part I** – presents an account of the 2026 PSIP, detailing the progress of programmes and projects during the fiscal year, including expenditure incurred; and
3. **Part II** – presents the budgeted allocations for the sectors, sub-sectors, programmes and projects comprising the 2027 PSIP, together with a synopsis of the planned scope of works to be implemented.

# OVERVIEW

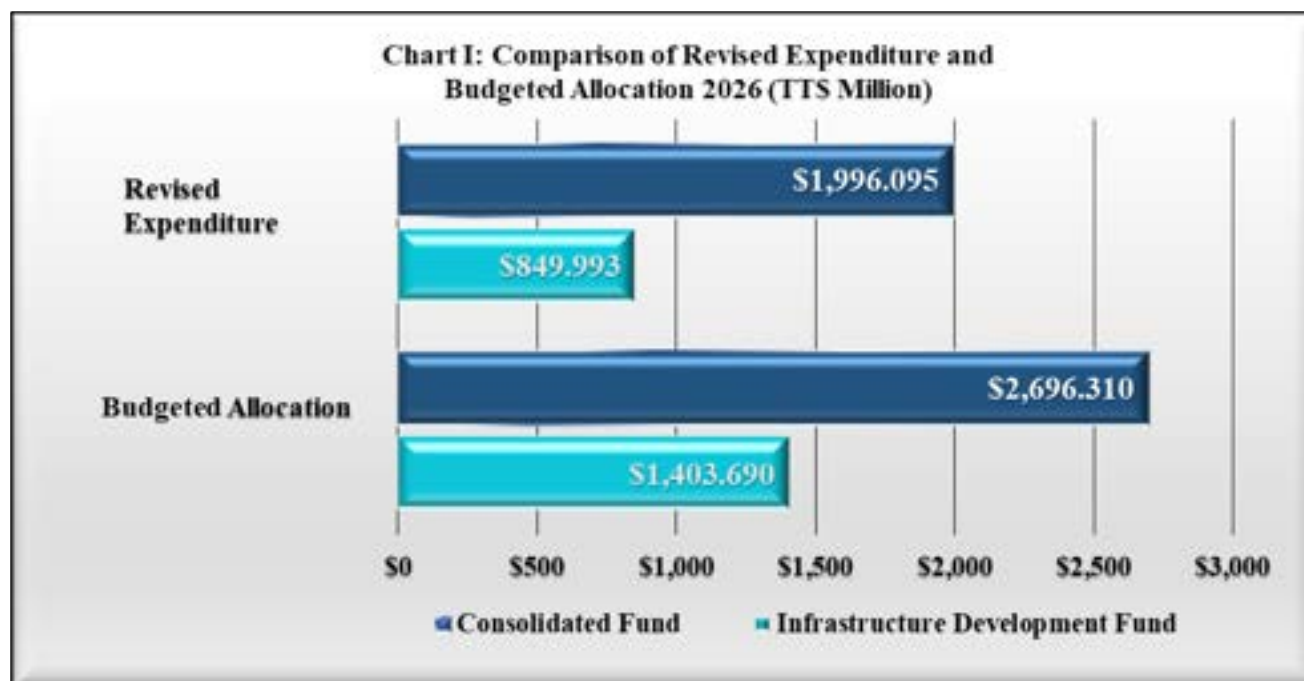
This Overview presents an assessment of the implementation of the 2026 Public Sector Investment Programme (PSIP), highlighting the key achievements and progress made, as well as the challenges encountered in the implementation of programmes and projects with the utilisation of public resources. It also outlines the allocation of financing for fiscal year 2027 to programmes and projects across the various socio-economic sectors. These investments are intended to support the continuation of the achievement of national development priorities and advance the development agenda of the Government of the Republic of Trinidad and Tobago (GORTT).

## Public Sector Investment Programme 2026

In fiscal year 2026, a budgetary allocation of **\$4,100.0 million** was approved for the implementation of programmes and projects under the PSIP executed by Central Government, Local Government Bodies and the Tobago House of Assembly (THA). Of the total allocation, **\$2,696.3 million** (65.8 percent) was financed from the Consolidated Fund (CF), while **\$1,403.7 million** (34.2 percent) was financed from the Infrastructure Development Fund (IDF).

With respect to expenditure, during fiscal year 2026, Ministries, Departments and Agencies (MDAs) expended a total of **\$2,846.1 million** under the PSIP. MDAs utilised **\$1,996.1 million** under the CF and \$850.0 million under the IDF. The overall utilisation rate was 69.4 percent of the approved PSIP allocation of **\$4,100.0 million**. When comparing the utilisation rate of both funds, the CF's utilisation rate of 74.0 percent exceeds that of the IDF, which recorded 60.6 percent. **Chart I** illustrates the comparison between the revised expenditure under the PSIP for fiscal year 2026 with the approved budgeted allocation.

# OVERVIEW



Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

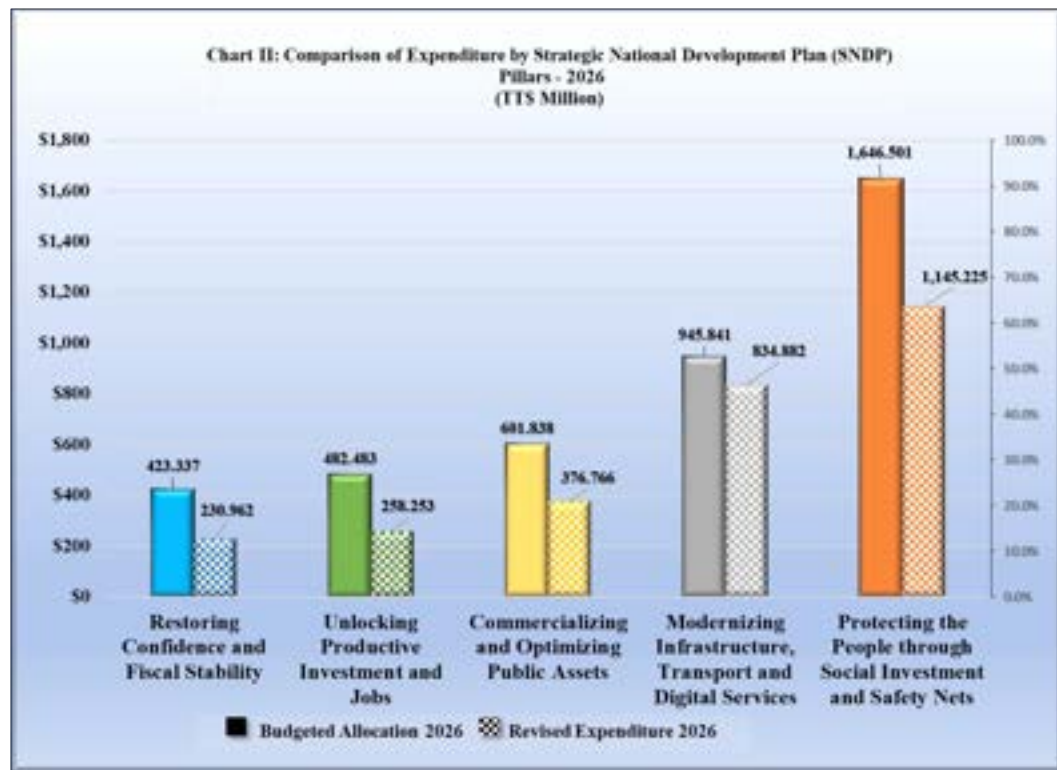
## Performance of the PSIP by Strategic Pillars

**Table I** and **Chart II** show the distribution of the 2026 budgeted allocation with the corresponding revised expenditure under the five (5) Strategic Pillars.

| Strategic Pillars                                               | Budgeted Allocation |                  |                  |              | Revised Expenditure |                |                  |              |
|-----------------------------------------------------------------|---------------------|------------------|------------------|--------------|---------------------|----------------|------------------|--------------|
|                                                                 | Consol. Fund        | IDF              | Total            | %            | Consol. Fund        | IDF            | Total            | %            |
| Restoring Confidence and Fiscal Stability                       | 314.731             | 108.606          | 423.337          | 10.3         | 202.636             | 28.326         | 230.962          | 8.1          |
| Unlocking Productive Investment and Jobs                        | 374.669             | 107.814          | 482.483          | 11.8         | 216.748             | 41.505         | 258.253          | 9.1          |
| Commercializing and Optimizing Public Assets                    | 366.943             | 234.895          | 601.838          | 14.7         | 214.443             | 162.323        | 376.766          | 13.2         |
| Modernizing Infrastructure, Transport and Digital Services      | 714.166             | 231.675          | 945.841          | 23.0         | 653.057             | 181.825        | 834.882          | 29.3         |
| Protecting the People through Social Investment and Safety Nets | 925.801             | 720.700          | 1,646.501        | 40.2         | 709.211             | 436.014        | 1,145.225        | 40.3         |
| <b>Total</b>                                                    | <b>2,696.310</b>    | <b>1,403.690</b> | <b>4,100.000</b> | <b>100.0</b> | <b>1,996.095</b>    | <b>849.993</b> | <b>2,846.088</b> | <b>100.0</b> |

Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

# OVERVIEW



Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

## Strategic Pillar I: Restoring Confidence and Fiscal Stability

Expenditure under this Pillar supported Government's efforts to strengthen public safety and enhance confidence in the security services, thereby contributing to the creation of a safe and enabling environment for investment and economic activity. Of the **\$423.3 million** provided under this Strategic Pillar, revised expenditure amounted to **\$231.0 million**, which comprised **\$202.6 million** under the CF and **\$28.3 million** under the IDF. This revised expenditure accounted for 8.1 percent of the total PSIP expenditure.

## Strategic Pillar II: Unlocking Productive Investment and Jobs

Under this Strategic Pillar, investments were made in the Agriculture, Culture, Industrial Development, Tourism and Manufacturing Sectors. These investments were aimed at strengthening productive capacity, while supporting economic activity and creating opportunities for investment and employment. Of the total allocation of **\$483.0 million** provided, revised expenditure amounted to **\$258.3 million**, which comprised **\$216.8 million** under the CF and **\$41.5 million** under the IDF. Revised expenditure under this Pillar accounted for 9.1 percent of the total PSIP expenditure.

# OVERVIEW

## ***Strategic Pillar III: Commercializing and Optimizing Public Assets***

A total of **\$601.8 million** was invested in this Strategic Pillar. Revised expenditure totalled **\$376.8 million**, which comprised **\$214.4 million** under the CF and **\$162.3 million** under the IDF. This Pillar accounted for 13.2 percent of the total PSIP expenditure, reflecting continued public investment in public administration and critical infrastructure, particularly in the Water Security, Electricity and Communication Sectors.

## ***Strategic Pillar IV: Modernizing Infrastructure, Transport and Digital Services***

This Strategic Pillar recorded the second-highest utilisation rate of 29.3 percent of the total PSIP expenditure among the five (5) Strategic Pillars. Of the **\$945.8 million** allocated, revised expenditure amounted to **\$834.9 million**, which comprised **\$653.1 million** under the CF and **\$181.8 million** under the IDF. This expenditure reflects substantial investment in digital infrastructure alongside key physical infrastructure, including roads, bridges, transport and drainage.

## ***Strategic Pillar V: Protecting the People through Social Investment and Safety Nets***

This Strategic Pillar received the largest allocation, amounting to **\$1,646.5 million**. Revised expenditure totalled **\$1,145.2 million**, comprising **\$709.2 million** under the CF and **\$436.0 million** under the IDF. This Pillar recorded the highest utilisation rate of 40.3 percent of the total PSIP. Spending was concentrated primarily in the Housing and Shelter, Health/HIV AIDS, Tertiary Education, Community Development and Primary Education Sectors. The expenditure reflects continued investment in social infrastructure and services aimed at supporting health, education, housing and community development.

A detailed breakdown of revised expenditure by Strategic Pillar, Sector and Fund is presented in **Appendix I**.

## ***Review of the Implementation of Programmes and Projects for Fiscal Year 2026***

Although MDAs continued to implement the PSIP during the reporting period, with several programmes and projects recording relatively high levels of expenditure, implementation challenges continued due to the full proclamation of the Public Procurement and Disposal of Public Property (Amendment and Validation) Act. While the recently amended legislation is expected to alleviate implementation challenges, MDAs continue to strengthen their systems, processes and institutional capacity to ensure compliance with the Act and other relevant legislative changes.

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Programmes and projects that recorded significant expenditure during fiscal year 2026 are presented below:

| Strategic Pillar                                                | Sector                              | Programme/Project Names                                                       | Revised Expenditure for Fiscal Year 2026 (TT\$ Million) |
|-----------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------|---------------------------------------------------------|
| Protecting the People through Social Investment and Safety Nets | Housing and Shelter                 | <i>Accelerated Housing Programme</i>                                          | 200.0                                                   |
| Protecting the People through Social Investment and Safety Nets | Education                           | <i>Acquisition and Delivery of Laptops and Tablets</i>                        | 135.0                                                   |
| Modernizing Infrastructure, Transport and Digital Services      | Roads and Bridges                   | <i>Extension of the Solomon Hochoy Highway Extension to Point Fortin</i>      | 95.5                                                    |
| Protecting the People through Social Investment and Safety Nets | Tertiary Education                  | <i>National /Additional Scholarships based on Advanced Level Examinations</i> | 90.0                                                    |
| Protecting the People through Social Investment and Safety Nets | Health/HIV                          | <i>Special Programme - Renal Dialysis</i>                                     | 81.0                                                    |
| Protecting the People through Social Investment and Safety Nets | Tertiary Education                  | <i>Refurbishment of the Penal/Debe Campus</i>                                 | 70.0                                                    |
| Restoring Confidence and Fiscal Stability                       | Public Safety and Citizens Security | <i>Acquisition of ILS Services - Re: Cape Class Patrol Vessels</i>            | 65.0                                                    |

# OVERVIEW

| Strategic Pillar                                                | Sector             | Programme/Project Names                                                                               | Revised Expenditure for Fiscal Year 2026 (TT\$ Million) |
|-----------------------------------------------------------------|--------------------|-------------------------------------------------------------------------------------------------------|---------------------------------------------------------|
| Protecting the People through Social Investment and Safety Nets | Education          | <i>Emergency Repair/ Refurbishment Works to Schools</i>                                               | 58.0                                                    |
| Protecting the People through Social Investment and Safety Nets | Tertiary Education | <i>Scholarships and Bursaries</i>                                                                     | 50.0                                                    |
| Modernizing Infrastructure, Transport and Digital Services      | Transport          | <i>Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport</i> | 40.6                                                    |

## Public Sector Investment Programme 2027

In fiscal year 2027, the PSIP will continue to be the main driver of Government's thrust for national development with an investment of **\$3,999.6 million** to support 1,272 programmes and projects across key sectors of the economy. While this represents a decrease of **\$100.4 million**, or 2.4 percent, compared with the **\$4,100.0 million** allocated in fiscal year 2026, the 2027 PSIP continues to provide strategic investments across the five (5) Strategic Pillars, directed towards key national development objectives.

## Source of Financing of the 2027 Public Sector Investment Programme

In fiscal year 2027, the programmes and projects proposed for implementation will be financed primarily from general revenues, amounting to **\$3,807.1 million**, or 95.2 percent of the total PSIP allocation of **\$3,999.6 million**. External financing through loans and grants will account for the remaining **\$192.5 million**, or 4.8 percent of the total allocation. Under the CF, **\$2,435.4 million** will be financed from general revenues, while **\$103.5 million** will be provided through external financing, comprising **\$99.9 million** in loans and **\$3.6 million** in grants. Under the IDF, **\$1,371.8 million** will be financed through general revenues, while **\$89.0 million** will be provided through external financing, comprising **\$88.2 million** in loans and **\$0.8 million** in grants.

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The Inter-American Development Bank (IDB) will provide **\$110.8 million** in loan financing to support major programmes and projects in areas including water sector development, digital transformation and urban upgrading and revitalisation. The programmes and projects to be financed include:

- *Implementation of the Digital Transformation Agenda;*
- *Trinidad and Tobago Water Sector Development Programme;*
- *Second Individual Operation for the National Water Sector Evolution Programme;*  
*and*
- *Urban Upgrading and Revitalization Programme.*

A further **\$77.3 million** in loan financing will be provided by the Development Bank of Latin America and the Caribbean (CAF) to support drainage infrastructure and school infrastructure upgrades. The financing will support programmes under the purview of the Ministry of Works and Infrastructure (MOWI) and the Ministry of Education (MOE), including:

- *Strategic Drainage Plan – Non-Structural Measures;*
- *Expenses of the PEU – Strategic Drainage Plan;*
- *Strategic Drainage Plan – Structural Measures; and*
- *Resilient Schools Infrastructure Programme.*

Grant financing will also support targeted development initiatives during fiscal year 2027. The Caribbean Development Bank (CDB) will provide **\$3.2 million** in grant funding for initiatives aimed at strengthening climate resilience, water resource management and national and community capacity for disaster risk-informed decision-making. These include:

- *Building National and Community Capacity for Climate and Disaster Risk-Informed Decision Making – Trinidad and Tobago; and*
- *Development of a Climate Risk-Informed Water Resources Masterplan for Trinidad and Tobago.*

Additionally, the World Bank will provide **\$0.8 million** in grant funding to support the *Construction of the National Laboratory Campus*. The United Nations Educational, Scientific and Cultural Organization (UNESCO) will provide **\$0.5 million** in grant funding to support the *Elimination of Doping in Sport – Clean Sport Campaign*, which is being implemented by the Ministry of Sport and Youth Affairs.

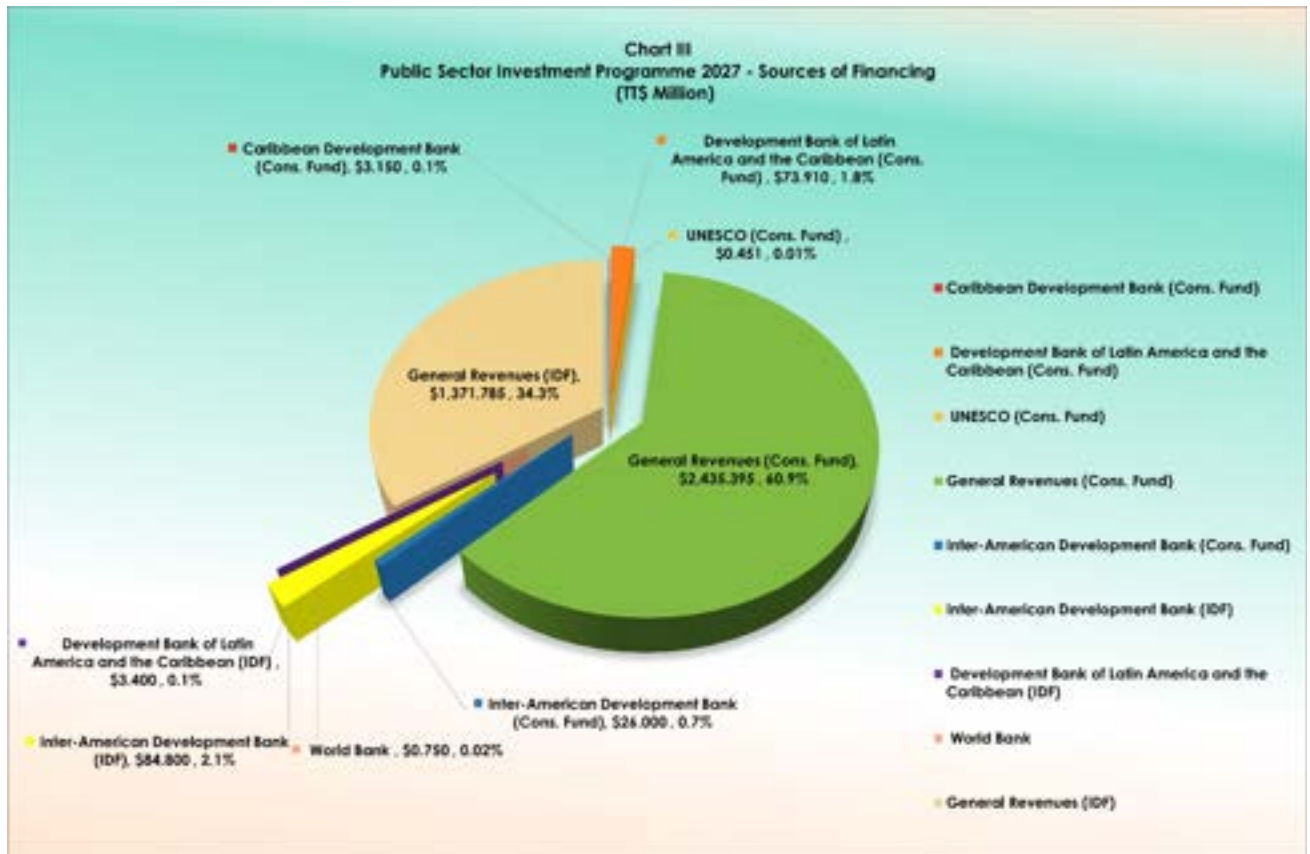
Overall, the external financing will provide **\$192.5 million** in additional resources

# OVERVIEW

through loans and grants to complement domestic revenues and support the implementation of priority programmes and projects. These resources are directed towards strategic areas including water security, digital transformation, drainage infrastructure, education infrastructure, climate resilience, health infrastructure and sport development. The financing arrangements for the fiscal year 2027 PSIP are presented in **Table II** and illustrated in **Chart III** below.

| Table II                                                         |                  |              |
|------------------------------------------------------------------|------------------|--------------|
| Financing of Capital Expenditure - 2027                          |                  |              |
| Sources of financing                                             | TT\$Mn           | %            |
| <u>Consolidated Fund</u>                                         | 2,538.904        | 63.5         |
|                                                                  |                  |              |
| <b>Total External Financing</b>                                  | <b>103.511</b>   | <b>2.6</b>   |
|                                                                  |                  |              |
| <b>Loans</b>                                                     | <b>99.910</b>    | <b>2.5</b>   |
| Inter-American Development Bank                                  | 26,000           | 0.7          |
| Development Bank of Latin America and the Caribbean              | 73,910           | 1.8          |
| <b>Grants</b>                                                    | <b>3.601</b>     | <b>0.1</b>   |
| Caribbean Development Bank                                       | 3,150            | 0.1          |
| United Nations Educational, Scientific and Cultural Organization | 0.451            | 0.01         |
|                                                                  |                  |              |
| <b>Domestic Revenue</b>                                          | <b>2,435.395</b> | <b>60.9</b>  |
| General Revenues                                                 | 2,435.395        | 60.9         |
|                                                                  |                  |              |
| <u>Infrastructure Development Fund</u>                           | 1,460.735        | 36.5         |
|                                                                  |                  |              |
| <b>Total External Financing</b>                                  | <b>88.950</b>    | <b>2.2</b>   |
|                                                                  |                  |              |
| <b>Loan</b>                                                      | <b>88.200</b>    | <b>2.2</b>   |
| Development Bank of Latin America and the Caribbean              | 3,400            | 0.1          |
| Inter-American Development Bank                                  | 84,800           | 2.1          |
| <b>Grants</b>                                                    | <b>0.750</b>     | <b>0.02</b>  |
| World Bank                                                       | 0.750            | 0.02         |
| <b>Domestic Revenue</b>                                          | <b>1,371.785</b> | <b>34.3</b>  |
| General Revenues                                                 | 1,371.785        | 34.3         |
| <u>Total</u>                                                     | <b>3,999.641</b> | <b>100.0</b> |

# OVERVIEW



Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

## Allocation by Strategic Pillars

The fiscal year 2027 PSIP allocation of **\$3,999.6 million** is distributed across the following five (5) Strategic Pillars, with resources directed towards Government's key economic, social and infrastructure priorities:

- *Strategic Pillar I: Restoring Confidence and Fiscal Stability* will receive **\$471.2 million**, representing 11.8 percent of the total PSIP allocation;
- *Strategic Pillar II: Unlocking Productive Investment and Jobs*, will receive an allocation of **\$575.6 million**, or 14.4 percent;
- *Strategic Pillar III: Commercializing and Optimizing Public Assets* will receive the third-largest allocation, amounting to **\$693.7 million**, or 17.4 percent of the total PSIP budget;
- *Strategic Pillar IV: Modernizing Infrastructure, Transport and Digital Services*, will receive **\$845.7 million**, or 21.1 percent; and

# OVERVIEW

- *Strategic Pillar V: Protecting the People through Social Investment and Safety Nets* will receive the largest allocation of **\$1,413.5 million**, representing 35.3 percent of the total PSIP budget

Collectively, Strategic Pillars IV and V will account for **\$2,259.2 million**, or approximately 56.5 percent of the total PSIP allocation, demonstrating the significant emphasis placed on social development, infrastructure, transportation and digital services.

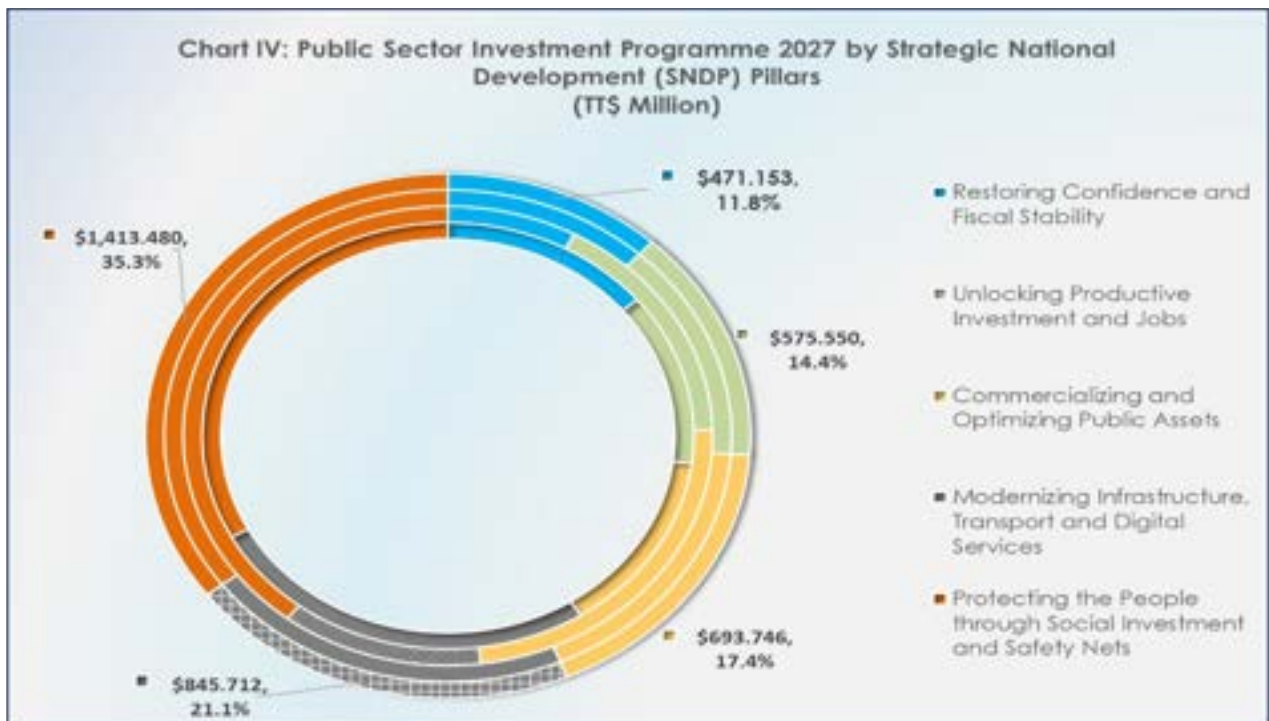
The combined allocations for Strategic Pillars I, II and III amount to **\$1,740.5 million**, or 43.5 percent of the overall PSIP allocation, reflecting continued investment in productive capacity, public assets, economic activity and initiatives aimed at strengthening fiscal and institutional stability.

The allocation by Strategic Pillars, including the corresponding percentage of the total PSIP 2027 budget is presented in Table III and illustrated in **Chart IV** below and is detailed in **Appendix III**.

| Strategic Pillars                                               | Consolidated Fund | Infrastructure Development Fund | Total            | %            |
|-----------------------------------------------------------------|-------------------|---------------------------------|------------------|--------------|
| Restoring Confidence and Fiscal Stability                       | 355.349           | 115.804                         | <b>471.153</b>   | 11.8         |
| Unlocking Productive Investment and Jobs                        | 332.380           | 243.170                         | <b>575.550</b>   | 14.4         |
| Commercializing and Optimizing Public Assets                    | 351.379           | 342.367                         | <b>693.746</b>   | 17.4         |
| Modernizing Infrastructure, Transport and Digital Services      | 665.327           | 180.385                         | <b>845.712</b>   | 21.1         |
| Protecting the People through Social Investment and Safety Nets | 834.471           | 579.009                         | <b>1,413.480</b> | 35.3         |
| <b>Total</b>                                                    | <b>2,538.906</b>  | <b>1,460.735</b>                | <b>3,999.641</b> | <b>100.0</b> |

Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

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Source: Ministry of Finance and Ministry of Planning, Economic Affairs and Development

## Allocation by Strategic Pillars under the Consolidated Fund (CF) and the Infrastructure Development Fund (IDF)

The allocation between the CF and IDF also varies across the five (5) Strategic Pillars as shown in **Table III** above.

The CF represents the larger share of financing under the following Strategic Pillars:

- *Strategic Pillar I: Restoring Confidence and Fiscal Stability (\$355.3 million);*
- *Strategic Pillar IV: Modernizing Infrastructure, Transport and Digital Services (\$665.3 million); and*
- *Strategic Pillar V: Protecting the People through Social Investment and Safety Nets (\$834.5 million).*

The IDF provides a comparatively significant share of financing under the following Strategic Pillars:

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- *Strategic Pillar III: Commercializing and Optimizing Public Assets (\$342.4 million);*
- *Strategic Pillar II: Unlocking Productive Investment and Jobs (\$243.2 million); and*
- *Strategic Pillar V: Protecting the People through Social Investment and Safety Nets (\$579.0 million).*

Overall, the distribution of resources across the five (5) Pillars reflects a broad-based investment programme, with the largest allocations directed towards social protection, infrastructure modernisation and the optimisation of public assets.

Major programmes and projects receiving substantial allocations in fiscal year 2027 are highlighted below. These are aimed at supporting socio-economic development and improving the well-being of the population.

| Strategic Pillar                                                | Sector             | Programme/<br>Project Names                                                           | Revised Expenditure for<br>Fiscal Year 2027 (TT\$<br>Million) |
|-----------------------------------------------------------------|--------------------|---------------------------------------------------------------------------------------|---------------------------------------------------------------|
| Protecting the People through Social Investment and Safety Nets | Education          | <i>Vacation Repair Programme</i>                                                      | 261.1                                                         |
| Unlocking Productive Investment and Jobs                        | Agriculture        | <i>Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprises Limited)</i> | 150.0                                                         |
| Protecting the People through Social Investment and Safety Nets | Education          | <i>Acquisition and Delivery of Laptops and Tablets</i>                                | 100.0                                                         |
| Protecting the People through Social Investment and Safety Nets | Tertiary Education | <i>National / Additional Scholarships based on Advanced Level Examinations</i>        | 85.0                                                          |

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| Strategic Pillar                                                | Sector                                    | Programme/<br>Project Names                                                             | Revised Expenditure for<br>Fiscal Year 2027 (TT\$<br>Million) |
|-----------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------------|---------------------------------------------------------------|
| Protecting the People through Social Investment and Safety Nets | Health                                    | <i>Special Programme - Renal Dialysis</i>                                               | 80.0                                                          |
| Protecting the People through Social Investment and Safety Nets | Education                                 | <i>Resilient Schools Infrastructure Programme (CAF Loan)</i>                            | 70.0                                                          |
| Protecting the People through Social Investment and Safety Nets | Tertiary Education                        | <i>Refurbishment of the Penal/Debe Campus</i>                                           | 60.0                                                          |
| Modernizing Infrastructure, Transport and Digital Services      | Roads and Bridges                         | <i>Extension of the Solomon Hochoy Highway Extension to Point Fortin</i>                | 60.0                                                          |
| Protecting the People through Social Investment and Safety Nets | Health                                    | <i>Medical Equipment Upgrade Programme</i>                                              | 60.0                                                          |
| Unlocking Productive Investment and Jobs                        | Economic Restructuring and Transformation | <i>Population and Housing Census: Conduct of the 2027 Population and Housing Census</i> | 50.0                                                          |



# **PART 1**

## **REVIEW OF PUBLIC SECTOR INVESTMENT PROGRAMME 2026**



**STRATEGIC PILLAR I:  
RESTORING CONFIDENCE  
AND FISCAL STABILITY**

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Public Safety and Citizen Security***

In fiscal year 2026, Government remained committed to strengthening national security systems to create a safer and more secure environment and enhance the nation's resilience against natural disasters. To this end, national security agencies continued to focus on enhancing their capabilities through improvements in assets, infrastructure, operational readiness and emergency response capacity.

#### **Trinidad and Tobago Coast Guard**

The Trinidad and Tobago Coast Guard (TTCG) is responsible for maritime surveillance of the nation's boundaries. In fiscal year 2026, the sum of \$105.0 million was expended to advance programmes and projects aimed at improving maritime border protection.

#### ***Maintenance of Naval Assets***

The programme of works for the maintenance of naval assets continued in fiscal year 2026, comprising of maintenance, logistics, provision of spare parts, repairs and technical support to improve the serviceability of the naval assets. Funding in the amount of \$69.5 million was allocated for ongoing maintenance of the Damen vessels, of which, \$32.0 million was expended for the following activities:

- dry-docking of the TTS Quinam (CG26) and the TTS Carli Bay (CG28) naval vessels to facilitate repair works; and
- installation of long lead time materials – minor mechanic repairs, repairs to the flooring and outfitting works were undertaken to improve the serviceability of the following vessels:
  - ◊ the TTS Quinam (CG26)
  - ◊ the TTS Speyside (CG25)
  - ◊ the TTS Moruga (CG27)
  - ◊ the TTS Carli Bay (CG28).

In addition, the sum of \$65.0 million was expended for scheduled maintenance and dry-docking for repairs and in-service support for the Austal built Cape Class Patrol Vessels.

The sum of \$1.5 million was also expended for the acquisition of the following:

- a spider boom lift to facilitate maintenance activities; and
- a 50-60 tonne step deck trailer to facilitate the hauling of vessels, extra heavy vehicles and extra-long materials.

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Public Safety and Citizen Security***

In addition, the sum of \$0.4 million was expended for the upgrade of electrical, potable water, wastewater and air-conditioning systems at Staubles Bay, Chaguaramas.

#### **TTCG Tobago**

In fiscal year 2026, funding in the amount of \$0.5 million was expended to improve the electrical system at the Coast Guard Jetty in Tobago. Repairs were undertaken on the automatic transfer switch to facilitate the effective functioning of generators and to facilitate the berthing of naval vessels at the Tobago Base. In addition, refurbishment of the TTCG Headquarters in Tobago was completed with expenditure in the sum of \$2.1 million.

#### ***Trinidad and Tobago Regiment***

The Trinidad and Tobago Regiment (TTR) utilised the sum of \$5.0 million in fiscal year 2026 for the modernisation of its infrastructure at various bases and camps in Trinidad and Tobago. The upgrade of facilities focused on the provision of a modern physical environment, technology and equipment consistent with international military standards.

In fiscal year 2026, a mini excavator was acquired for the Engineering Battalion to increase the capacity and capability of the TTR in responding to disasters and engineer specific tasks. Additionally, the procurement process for the acquisition of one (1) 8-tonne dump truck was initiated and expenditure in the amount of \$0.5 million was recorded. The TTR also expended \$1.6 million for the payment of invoices for refurbishment works undertaken to the Main Workshop at Camp Cumuto.

The TTR also initiated works on the construction of a roadway and fencing at the La Romain Base to facilitate the issuance of a final Clearance Certificate by the Water and Sewerage Authority of Trinidad and Tobago (WASA), for the wastewater treatment system of the recently completed dormitory facility. The sum of \$1.5 million was expended for the works.

Additionally, works commenced on the project, *Upgrade of the Fuel Station at Teteron Barracks*. This fuel station is in need of modern dispensers and fuel storage in order to meet the national regulatory standards for fuel storage and dispensing facilities.

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Public Safety and Citizen Security***

#### ***Trinidad and Tobago Air Guard***

The Trinidad and Tobago Air Guard (TTAG), which is the aerial arm of the Trinidad and Tobago Defence Force, was allocated \$3.2 million for fiscal year 2026 to support its operational and strategic objectives. The TTAG is responsible for providing aviation security to safeguard citizens, national resources, and economic interests within national borders, while fulfilling local and regional obligations related to search and rescue, national security and counter-narcotics operations.

During fiscal year 2026, the TTAG continued implementation of the project to install an Ultraviolet (UV) disinfection system for the sewerage interconnection and plumbing system at the Ulric Cross Air Station. The installation of the UV system was completed during fiscal year 2026, however, the procurement process for the plumbing design solution remained ongoing to facilitate the full integration and commissioning of the system.

#### ***Trinidad and Tobago Fire Services***

The Trinidad and Tobago Fire Service (TTFS) continued to strengthen its capacity to deliver fire suppression, emergency response, rescue and fire prevention services. Accordingly, the TTFS' projects focused on fleet acquisition and maintenance, the upgrade and refurbishment of existing fire stations, and the construction of new fire stations to improve operational readiness and service coverage.

In fiscal year 2026, the TTFS incurred expenditure of \$11.3 million for fleet acquisition and maintenance. In fiscal year 2026, five (5) emergency response vehicles (comprising three (3) water tenders, one (1) emergency tender and one (1) hose layer) were delivered. Repairs to a hydraulic platform were also completed and the procurement of three (3) double-cab pick-up vehicles was initiated.

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Public Safety and Citizen Security***



**New Fire Tender for the TTFS**

An amount of \$0.8 million was expended for the upgrade and refurbishment of existing fire stations. Key achievements included the completion of electrical system upgrades at the Arima Fire Station and the completion of a quantity surveyor's report for the Crown Point Fire Station.

Under the programme for the construction of new fire stations, final remedial works identified during the defects liability period for the Point Fortin Fire Station were completed in fiscal year 2026.

In addition, preparatory works for the project, *Reconstruction of the Princes Town Fire Station* commenced in fiscal year 2026 with a temporary fire station established at

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Public Safety and Citizen Security***

King Street, Princes Town at a cost of \$1.0 million. This will maintain fire and emergency response services to the community while structural reconstruction works are undertaken at the existing fire station.

#### ***Trinidad and Tobago Forensic Science Centre***

In fiscal year 2026, the Ministry of Justice continued preparatory activities for the project, *Construction of a new Facility for Forensic Laboratory and Pathology Services*. A site was identified for the new Forensic Centre at Farm Road, St. Joseph. The removal of overhead power lines was undertaken at this location to facilitate future works.

In addition, procurement was initiated for the acquisition of equipment for the Trinidad and Tobago Forensic Science Centre as follows:

- a scanning electron microscope;
- a drugs abuse testing system;
- a mass spectrometer; and
- a high-resolution video spectral comparator.

#### ***Trinidad and Tobago Prison Service***

As a key stakeholder in national security and crime prevention, the Trinidad and Tobago Prison Service (TTPrS) is mandated to provide secure and humane habitation for offenders, while implementing targeted rehabilitation and reintegration programmes aimed at reducing recidivism. In support of this mandate, the TTPrS recorded a total expenditure of \$24.3 million in fiscal year 2026 to execute the following projects:

- *Installation of Perimeter Fence at Golden Grove Prison* – works advanced across several key infrastructure components to complete the internal and external fence lines as follows:
  - ◇ the installation of designated lighting poles and fixtures was completed
  - ◇ an electrical kiosk was built to house the automatic transfer switch generator
  - ◇ construction works continued on the drivable route and the main gate entrance
  - ◇ defects rectifications were undertaken for the internal and external fencing;
- *Improvement Works to Prisons Buildings* – the TTPrS finalised its strategy to complete the construction of the Ration Room utilising in-house labour force. The

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Public Safety and Citizen Security***

procurement process transitioned to the evaluation stage for the selection of the required materials, tools, and service providers;

- *Purchase of Vehicles and Equipment for the Prison Service* - fleet expansion activities were initiated for the procurement of nine (9) tactical, utility, and emergency response vehicles. Contracts were awarded for the purchase of one (1) four-wheel drive tractor with attachments and one (1) four-wheel drive backhoe loader, two (2) 30-seater buses, two (2) semi-long wheelbase utility vehicles and three (3) fully outfitted ambulances;
- *Establishment of an Elders' Complex at Golden Grove Prison* - works were undertaken for the repurposing and refurbishment of the dormitories. Project activities were as follows:
  - ◇ fabrication and casting works were completed for the ring beam reinforcement for dormitory No. 8
  - ◇ blockwork, electrical wall chasing and plastering for dormitory No. 8 was completed
  - ◇ ground beam reinforcement fabrication for the external learning centre was completed; and
- *Roof Renovations at the Store Room, Golden Grove Prison* - the procurement process commenced for the acquisition of essential construction materials, tool and Personal Protective Equipment (PPE) to undertake the replacement of the existing roof structure of the main store room utilising in-house labour.

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Law Enforcement***

#### **Trinidad and Tobago Police Service (TTPS)**

In fiscal year 2026, the Trinidad and Tobago Police Service was allocated \$174.3 million. This investment was utilised to strengthen the operational capacity of the Police Service through the provision of modern facilities and Information and Communication Technology (ICT) systems and the acquisition of equipment. A number of key projects were successfully completed, while several others remained ongoing and are outlined below.

#### *Improvement Works to Police Stations and Buildings*

Refurbishment works were undertaken at a cost of \$4.0 million and included structural repairs, roofing rehabilitation, electrical and plumbing upgrades, as well as other critical improvements to enhance safety, functionality and operational efficiency. These works were completed under the following Police Stations:

- Point Fortin;
- La Horquetta;
- Four Roads; and
- Morvant.



**Completed Works at the Four Roads Police Station**

**PART 1:**  
**STRATEGIC PILLAR I: RESTORING CONFIDENCE AND  
FISCAL STABILITY**

***Law Enforcement***



**Completed Works at the Point Fortin Police Station**



**Completed Works at the La Horquetta Police Station**

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Law Enforcement***



#### **Completed Works at the Morvant Police Station**

##### *Purchase of Equipment for the Police Service*

In fiscal year 2026, the TTPS utilised \$18.5 million for the acquisition of 15 heavy-duty scanners, 85 multifunctional printers and tactical gear. This investment was directed toward enhancing officer safety and supporting the operational readiness of the Service.

##### *Development of a Computer System*

The TTPS also completed the procurement and delivery of 155 laptop systems with accessories and 233 desktop computers at a cost of \$8.5 million, thereby strengthening its technological resources and enhancing its capacity to support modern policing operations.

In addition to these completed initiatives, several strategic projects were initiated during fiscal year 2026 and remain in the implementation phase. These include the *Establishment of a Special Anti-Crime Operations Unit* at Rincon Development, Las Cuevas; the *Establishment of the Special Operations/Counter Home Invasion Task Force* at the Piarco Police Station; and the *Refurbishment of the Mounted and Canine Branch*. Collectively, these ongoing projects will further strengthen the operational readiness, technological capacity and overall effectiveness of the TTPS.

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Law Enforcement***



#### **Establishment of a Special Anti-Crime Operations Unit at Rincon Development**

##### *Relocation of the TTPS Administration Support Centre (Trinidad House)*

The sum of \$4.0 million was utilised for ongoing works to the TTPS Administration Support Centre, which included the refurbishment of the building's interior. These works comprised the creation of individual offices and cubicle partitions, the establishment of a property room, private offices, toilet facilities, and a laboratory, among other upgrades. Additional works undertaken included waterproofing, elevator works and façade improvements.

##### ***Trinidad and Tobago Municipal Police Service***

The Trinidad and Tobago Municipal Police Service (TTMPS) plays a vital role in safeguarding citizens within the municipalities. An investment of \$7.7 million facilitated upgrade works across Municipal Police Stations in Trinidad and a further \$6.9 million was utilised for the acquisition of specialised equipment for officers and surveillance equipment.

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Law Enforcement***

#### **Municipal Police Stations**

##### *Port of Spain City Corporation*

An amount of \$0.5 million was utilised for upgrade works at the Central Market Police Post and the City Hall Police Post. Works at the Central Market Police Post entailed the expansion of the male and female dormitories, construction of office and kitchen facilities, as well as upgrades to the bathrooms. At the City Hall Police Post, refurbishment works included the expansion of the female bathroom, installation of extractor fans in the bathrooms, supply and installation of kitchen shelving, repair of the automatic door in the charge room, installation of electrical combination locks on the dormitory doors and painting of the dormitories.

##### *Point Fortin Borough Corporation*

Upgrade works at the Point Fortin Municipal Police Building were completed in fiscal year 2026 at a cost of \$0.6 million. These works entailed the erection of structural steel columns and beams for the construction of an additional building to the rear of the main building.

##### *Couva/ Tabquite/ Talparo Regional Corporation*

An investment of \$0.6 million facilitated the completion of works at the Municipal Police Building, including upgrades to the entryways, electrical and plumbing systems, relocation and renovation of rooms to meet functional requirements, and external improvements to the water tank stand and pump house. Additional works included the refurbishment of windows with burglar proofing, construction of a box culvert and wing walls, installation of fencing at the rear of the building and driveway upgrades.

#### **Municipal Police Equipment**

##### *Mayaro/Rio Claro Regional Corporation*

The Mayaro/Rio Claro Regional Corporation acquired specialised Municipal Police equipment at a cost of \$0.6 million, thereby strengthening its operational capacity and enhancing support for law enforcement activities within the region.

## **PART 1: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

### ***Law Enforcement***

#### *Siparia Borough Corporation*

The Siparia Borough Corporation utilised the sum of \$0.6 million to procure Closed-Circuit Television (CCTV) equipment, which was installed at the following Police Posts:

- Palo Seco;
- Fyzabad;
- Cedros; and
- La Brea.



## **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Economic Restructuring and Transformation***

A total of \$48.9 million was utilised to advance economic restructuring and transformation initiatives aimed at diversifying the economy, strengthening the investment climate and enhancing Trinidad and Tobago's competitiveness. Key interventions focused on investment promotion, investor engagement, Local Direct Investment (LDI) workshops and targeted initiatives to stimulate private sector growth and expand investment in non-energy sectors.

The *Global Trinidad and Tobago Limited* received an allocation of \$13.0 million, of which, \$6.0 million was utilised to implement several initiatives. Under the Export Readiness Programme, 74 research inquiries were addressed, the Ghana Market Survey Research was completed, and proposals were developed for a Canada Market Survey and the renewal of the Euromonitor Passport Database. These initiatives aimed to facilitate 25 export support plans. Additionally, 14 focus groups involving over 70 export companies were conducted to identify export challenges and inform recommendations, while participation in sessions on Demystifying Trade Agreements supported greater stakeholder awareness of trade opportunities.

In fiscal year 2026, the Invest Trinidad and Tobago Limited (InvestTT) continued to undertake investment promotion initiatives, servicing a total of 22 Requests for Information from prospective investors. The inquiries reflected growing interest in priority sectors, including manufacturing, agro-processing, tourism, infrastructure, and technology. Through targeted investment promotion, investor engagement and workshops, the InvestTT strengthened the investment pipeline. Inquiries were also made to advance opportunities in the following areas:

- battery manufacturing;
- synthetic hair manufacturing;
- concrete manufacturing;
- support for a sports apparel business;
- incentives related to light manufacturing, agriculture and agro-processing;
- hotel development in Tobago;
- battery recycling;
- electronic assembly;
- chocolate manufacturing;
- commodity trading and general investment opportunities;
- logistics; and
- the development of commercial linkages between Trinidad and Tobago and Asian markets.

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Economic Restructuring and Transformation***

#### **Creative Industries**

Managed under the umbrella of the *Global Trinidad and Tobago Limited*, the Trinidad and Tobago Creative Industries Company Limited (CreativeTT) continued to facilitate business development and export activities for the Creative Industries, with a focus on film, music and fashion.

#### **Film**

The Trinidad and Tobago Film Company Limited (FilmTT) continued to strengthen Trinidad and Tobago's position as a competitive destination for film, television and creative industry investment through production facilitation, international promotion, content development and industry capacity-building initiatives. Some of the key achievements were as follows:

- the FilmTT facilitated 14 inbound film and television productions generating \$2.5 million in foreign production expenditure, supporting 313 local hires and contributing to digital export earnings (source: Global Trinidad and Tobago Limited);
- the FilmTT also advanced Trinidad and Tobago's international cultural presence through participation in the World Expo 2025 in Osaka, Japan;
- the Carnival Catwalk initiative secured international streaming distribution on the Peacock streaming platform in the United States, reaching an audience of over 400,000 viewers and showcasing local films to more than 2,500 cinema patrons;
- the Animae Caribe Festival 2025 held in Trinidad in November 2025, generated a potential investment pipeline of \$4.5 million United States Dollars and connected local creatives with international producers and investors (source: Global Trinidad and Tobago Limited);
- the Trinidad and Tobago Film Festival featured 102 films from 30 countries and attracted over 5,200 attendees. The Festival welcomed more than 110 international filmmakers and industry representatives and enhanced the international visibility of Trinidad and Tobago; and
- film production rebates were processed for four (4) qualifying projects under the Film Production Rebate Programme.

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Economic Restructuring and Transformation***

#### ***Music***

The Trinidad and Tobago Music Company Limited (MusicTT) continued to advance the music industry through strategic export development, international promotion, industry capacity building and investment facilitation initiatives aimed at increasing global market access for local music professionals. These initiatives were as follows:

- RVRB X Music Export Activation was undertaken during the One Degree of Separation Conference, and this laid the foundation for the development of a national music export roadmap. The Sync Summit (Phase I) and the Sync Knowledge Transfer Workshop (Phase II) were also executed which provided local music creators and industry stakeholders with insights into music licensing, synchronisation opportunities and international market trends; and
- the Music Inward Mission generated coverage across four (4) media outlets and facilitated three (3) major collaborative partnerships. Additionally, the Mission secured confirmed return visits from international music professionals, further strengthening long-term industry partnerships.

#### ***Fashion***

The Trinidad and Tobago Fashion Company Limited (FashionTT) continued to support the growth and international competitiveness of the fashion industry. Some of the major achievements included:

- the launch of the 17th edition of the Digital Fashion LookBook, themed *Beyond the Road*, in January 2026. The publication showcased the creativity and innovation of local designers while providing a valuable platform for international visibility and market promotion; and
- the Fashion Export Readiness Programme - Value Chain Investment Programme (VCIP) remained a key initiative in enhancing the business performance and export potential of local fashion enterprises. The six-month mentorship programme was conducted during the period March 2026 to August 2026, and provided participating designers with direct access to expert consultancy support focused on identifying operational gaps, addressing business inefficiencies and implementing strategies for growth and market expansion.

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Economic Restructuring and Transformation***



**Fashion LookBook**

### **Revitalization of Public Assets**

The *Implementation of a Strategic Assessment and Revitalisation for Stranded and Distressed Public Assets in Trinidad and Tobago* project commenced and is geared towards the establishment of a structured framework for the identification, assessment and redevelopment of underutilised public assets in Trinidad and Tobago. Cabinet approved the development of a National Registry and the establishment and convening of an Inter-Ministerial Committee to guide the implementation. More than 120 public assets have been identified and priority redevelopment plans for 10 strategic assets were completed, along with the respective draft Terms of Reference.

### ***Strengthening Statistical Data Capability to Support Economic Transformation Decision Making***

The strengthening of the national statistical system is critical to advancing

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Economic Restructuring and Transformation***

Government's economic transformation agenda, as it will improve the availability of high-quality data. In this regard, a total revised allocation of \$25.0 million was provided in fiscal year 2026 to support data collection and survey activities of the Central Statistical Office (CSO) of the Ministry of Planning, Economic Affairs and Development. The CSO continued to advance the following survey initiatives during the fiscal year.

#### ***Conduct of the Population and Housing Census***

A revised provision of \$22.5 million was allocated to continue preparation activities for the Population and Housing Census. The project recorded expenditure in the sum of \$20.0 million and the following activities were undertaken in fiscal year 2026:

- the CSO completed the first phase of live field testing for the Geospatial Data Update Exercise (GDUE), including testing of the questionnaire, Computer Assisted Personal Interviewing (CAPI) application and tablet-based data collection. The GDUE prototype was finalised, and approval was obtained for the engagement of field personnel comprising 93 Field Enumerators and 16 Field Supervisors; and
- the implementation phase of the GDUE commenced with the onboarding, training, and deployment of field staff across Trinidad. Data collection activities commenced in January 2026 and expanded with the deployment of additional field teams. The digitised GDUE questionnaire and workflows were enhanced to incorporate agricultural data requirements, while recruitment commenced for 29 fixed-term positions within the Census Planning and Management Division. A total of 300 Enumeration Districts were completed and 201 remain in progress towards the establishment of a comprehensive geographic framework for the conduct of the Population and Housing Census.

#### ***Conduct of the Multiple Indicator Cluster Survey (MICS) Plus***

A revised allocation of \$0.7 million was provided in fiscal year 2026 to support the implementation of the MICS Plus Survey through telephone-based data collection activities. The survey is intended to generate socio-economic data on the situation of children, families and households in the country. During the fiscal year, the CSO obtained a list of applicants from the Ministry of Labour and Small and Micro Enterprise Development to facilitate the recruitment of Telephone Interviewers for the survey, and candidates were shortlisted for engagement at the MICS Call Centre.

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Economic Restructuring and Transformation***

Expenditure totalling \$0.5 million was incurred for the payment of staff salaries. The project experienced delays in implementation and as such the survey was not completed during the fiscal year.

#### ***Conduct of a Survey to Rebase the Gross Domestic Product (GDP) of Trinidad and Tobago***

A revised sum of \$0.7 million was allocated, of which, \$0.2 million was expended for activities to enable a survey for the rebasing of Trinidad and Tobago's GDP. This project will provide updated and reliable economic data that more accurately reflects the country's current economic activity. In fiscal year 2026, the CSO continued implementation of the project through the printing and dissemination of questionnaires for the 2023 Annual Survey of Establishments (ASE) and the Supply and Use Tables Survey for sample firms. The procurement of computer equipment, the updating of business contact information on the Business Register and the continued development and testing of electronic short and long-form ASE questionnaires were also undertaken. These activities were geared towards data collection readiness and laid the foundation for the execution of the survey and subsequent GDP rebasing exercise.

#### ***Economic Restructuring and Transformation: Tobago***

A budget of \$8.3 million was provided to the Tobago House of Assembly (THA) to support business initiatives and entrepreneurial activities in Tobago. Several projects were executed in fiscal year 2026 with some of the achievements recorded as follows:

- the Business Development Unit was capitalised with \$2.1 million to support entrepreneurship, enterprise growth and investment opportunities. Key initiatives included:
  - ◇ trade and investment opportunities for micro-entrepreneurs: this initiative facilitated the participation of 13 small enterprises in the Trade and Investment Convention 2026 and supported trade missions to Grenada, Guyana and Suriname. The Grenada mission resulted in three (3) business contracts, while follow-up opportunities from the Guyana and Suriname mission remain ongoing

## PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### ***Economic Restructuring and Transformation***

- ◇ training and development for entrepreneurs: the THA continued training in bookkeeping, accounting, statutory obligations, marketing, advertising and customer service. In collaboration with the Caribbean Industrial Research Institute (CARIRI), 60 food and beverage entrepreneurs participated in product testing and product development workshops;
- the *Enterprise Assistance Grant* and loan funding programmes provided \$1.0 million in grant funding to 49 entrepreneurs, including 16 females, with priority given to tourism, agriculture, fishing and agro-processing. Additional support was provided to fishermen and female entrepreneurs to facilitate business expansion, job creation and increased automation; and
- the *Venture Capital Equity Fund* disbursed \$3.7 million to a strategic Tobago-based enterprise to support infrastructure and operational expansion.

### ***Agriculture for Food Security***

The Ministry of Agriculture and Fisheries (MAF), the Ministry of Land and Legal Affairs (MLLA) and the Tobago House of Assembly (THA) continued to undertake the revitalisation and development of the agriculture, fisheries and food sectors of Trinidad and Tobago. Expenditure totalling \$48.4 million was utilised, out of an allocation of \$124.8 million, for the implementation of projects and programmes which are categorised in four (4) key areas: Agricultural Land Management, Boosting Agricultural Production, Provision of Agricultural Access Roads and Upgrade of Key Infrastructure and Fisheries. Some noteworthy highlights can be seen below.

#### ***Agricultural Land Management***

##### ***Aerial and Lidar Survey of Trinidad and Tobago***

Under the *Aerial and LIDAR Survey of Trinidad and Tobago* project, quality assurance and quality control activities were undertaken for the Survey. This Survey involves the production of large-scale maps, along with aerial photographs delineating roads, rivers, buildings, coastlines and vegetation mapping.

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Agriculture for Food Security***

#### ***Upgrade of the Cadastral Management Information System***

Efforts to modernise agricultural land management processes continued through the *Upgrade of the Cadastral Management Information System (CMIS)* project. Phase I activities were completed, including the migration of data to the new system.

#### ***Boosting Agricultural Production***

##### ***Cocoa Industry Rehabilitation***

Reviving strategic industries to grow the Agriculture Sector is a key focus of the Government hence, one of the crops identified to advance this initiative is the Cocoa Bean. To this end, an expenditure of \$0.2 million was incurred under the *Rehabilitation of Cocoa Industry* project for the establishment of a demonstration plot to showcase the effectiveness of a solar powered drip irrigation system in achieving sustainable high levels of cocoa production.

##### ***Coconut Industry Rehabilitation***

Coconuts and coconut-based products were also targeted for development and the *Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad* received an investment of \$2.0 million. Expenditure in the sum of \$0.5 million was utilised for the following:

- procurement of 9,000 Brazilian Green Dwarf coconut seed nuts and 1,000 hybrid coconut seed nuts; and
- delivery and installation of a software database for the Crop Protection and Research Division.

##### ***National Seed Bank***

The National Seed Bank aims to increase agricultural output whilst reducing the nation's reliance on costly imported inputs through its commercial production and storage of seeds, including those of vegetables and root crops. The *National Seed Bank Programme* continued with a total of \$0.3 million expended for the following:

- purchase of inputs including fertilizers, insecticides, fungicides, weedicides and propagating material; and

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Agriculture for Food Security***

- purchase of field equipment including a motor for the seed dryer, a two-wheel drive walk-behind tractor and two (2) attachments including a brush cutter and a boom sprayer for a four-wheel drive tractor.

#### ***Development and Provision of Facilities at Marper Farm***

The Marper Farm supplies top-grade planting materials aimed at increasing plant production. In fiscal year 2026, the sum of \$0.05 million was utilised, out of an allocation of \$1.5 million, for the purchase of fertilizers, insecticides, fungicides, weedicides and propagating material.

#### ***St. Augustine Nurseries – Development and Provision of Facilities***

The mandate of the St. Augustine Nurseries is to produce and supply high-quality planting materials to farmers and the wider community inclusive of citrus and other fruits, ornamental plants and herbs. Works at the St. Augustine Nurseries continued with the sum of \$0.1 million expended for the procurement of five (5) citrus variety seeds including Volkameriana, Schaub Rough Lemon, Cleopatra Mandarin, Swingle Citrumelo and Carriza Citrange.

#### ***La Reunion – Development and Provision of Facilities***

The La Reunion Plant Propagation Station produces and supplies first-rate planting material and stores clean and disease-free plant genetic resources. In fiscal year 2026, the Station utilised the sum of \$0.2 million for the completion of rehabilitative works on Fields 8 and 9 which involved seed and scion propagation of new varieties of cocoa germ-plasm.

#### ***Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago***

The diagnostic capacity for pest surveillance and detection was strengthened in fiscal year 2026 through the utilisation of \$0.2 million under the *Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago* project. Key activities completed included the purchase of a benchtop freeze dryer for the newly refurbished Post Entry Detention and Research Facility and tenders were invited for the procurement of equipment including a reader, a washer and a lyophilizer for the Crop Protection Biotechnology Laboratory.

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### ***Agriculture for Food Security***

#### ***Surveillance and Control of Pernicious Pest and Diseases***

Increasing agricultural production requires effective pest and disease control to minimise crop losses, strengthen food security and promote environmental sustainability. In this regard, an allocation of \$0.7 million was provided under the *Surveillance and Control of Pernicious Pest and Diseases* project, of which, the sum of \$0.1 million was expended. The development of an Integrated Pest Management (IPM) system was completed for the Moruga Locust and the development of an IPM commenced for the sweet potato weevil. This initiative was a collaboration with the Inter-American Institute for Cooperation on Agriculture.

#### ***Capacity Building of the Praedial Larceny Squad***

Government is committed to combatting agricultural crime and reducing praedial larceny through 24-hour mobile patrols in farming communities. As such, the sum of \$1.2 million was expended for the purchase and delivery of two (2) four-wheel drive Toyota vehicles to advance this initiative.

#### ***Compliance with the Occupational Safety and Health Act Chapter 88:08***

A partial payment of \$0.9 million was made for commitments from fiscal year 2025 for the installation of two (2) fire alarms and detection systems at the South-East and South-Central Conservancies under the *Compliance with the Occupational Safety and Health Act Chapter 88:08* project.

#### ***Development and Provision of Livestock Services in the Regional Administration South Division***

The construction of a solid waste and wastewater management system at the Victoria Demonstration Station was completed at a cost of \$0.3 million.

#### ***Provision of Agricultural Access Roads and Upgrade of Key Infrastructure***

Construction of roads in agricultural areas not only provides routes to move produce to markets but can also create new farming regions and allow farmers to easily transport agricultural materials. To this end, infrastructural projects were executed as follows.

## PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### *Agriculture for Food Security*

#### *Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)*

The project, *Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)* entails the rehabilitation of agricultural access roads and other infrastructural activities. Phase I works included 19 projects and Phase II works included 25 projects. In fiscal year 2026, a total expenditure of \$5.0 million was incurred. The tables below outline the stages of completion for works under both phases:

| Infrastructural Projects Implemented by PSAEL<br>Phase I |                                                     |                                                            |                             |
|----------------------------------------------------------|-----------------------------------------------------|------------------------------------------------------------|-----------------------------|
| No.                                                      | Name of Project/Road                                | Description of Works                                       | Status ( Percent Completed) |
| 1                                                        | Burrow Road, Old Bay Road, Maracas Bay, North Coast | Road rehabilitation and drainage works                     | 100 percent                 |
| 2                                                        | Morne Roache                                        | Road rehabilitation and drainage works                     | 100 percent                 |
| 3                                                        | Moses Trace, Bon Air Gardens                        | Road rehabilitation and drainage works                     | 100 percent                 |
| 4                                                        | Mt. Lambert, Circular Road Extension, St. Joseph    | Road rehabilitation and drainage works and ancillary works | 100 percent                 |
| 5                                                        | Sooknanan Trace East, Aranguez, St. Joseph          | Road rehabilitation and drainage works                     | 100 percent                 |
| 6                                                        | Sundarsingh Drive, Aranguez,                        | Road rehabilitation and drainage works                     | 100 percent                 |
| 7                                                        | Tamana, La Horquetta/Talparo                        | Landslip repair, road rehabilitation and drainage works    | 100 percent                 |
| 8                                                        | Phillip Trace, Toco Sangre Grande                   | Road rehabilitation and drainage works                     | 100 percent                 |

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| <b>Infrastructural Projects Implemented by PSAEL<br/>Phase I</b> |                                                         |                                                                                                      |                                    |
|------------------------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|------------------------------------|
| <b>No.</b>                                                       | <b>Name of Project/Road</b>                             | <b>Description of Works</b>                                                                          | <b>Status ( Percent Completed)</b> |
| 9                                                                | Khan Road, off Arima Old Road                           | Road rehabilitation and drainage works                                                               | 100 percent                        |
| 10                                                               | First People Heritage Site, 1½ Mile on Brasso Seco Road | Road rehabilitation and drainage works                                                               | 90 percent                         |
| 11                                                               | Texas Road Extension, Rincon (Design and Build)         | Bridge construction (design build), road rehabilitation and drainage works                           | 80 percent                         |
| 12                                                               | Refurbishment and Upgrade to Erin Fishing Depot         | Civil, electrical, mechanical and plumbing works associated with refurbishing and upgrading facility | 75 percent                         |
| 13                                                               | Cizan Trace LP No. 99, Diego Martin                     | Road rehabilitation and drainage works                                                               | 100 percent                        |
| 14                                                               | Food Crop No. 1 and No. 2, Chatham                      | Road rehabilitation and drainage works                                                               | 100 percent                        |
| 15                                                               | Anduez Trace, La Brea                                   | Rehabilitation and desilting roadside drainage                                                       | 100 percent                        |
| 16                                                               | Access Road No. 3, La Brea                              | Rehabilitation and desilting roadside drainage                                                       | 100 percent                        |
| 17                                                               | Oudai Street East, Aranguez                             | Rehabilitation and desilting roadside drainage                                                       | 100 percent                        |

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| <b>Infrastructural Projects Implemented by PSAEL<br/>Phase I</b> |                                  |                                             |                                    |
|------------------------------------------------------------------|----------------------------------|---------------------------------------------|------------------------------------|
| <b>No.</b>                                                       | <b>Name of Project/Road</b>      | <b>Description of Works</b>                 | <b>Status ( Percent Completed)</b> |
| 18                                                               | Hardaway Lane, D'abadie/O'Meara  | Construction and road rehabilitation        | 100 percent                        |
| 19                                                               | Hydraulic Flood Control, La Brea | Demolition and reconstruction of flood gate | 100 percent                        |

| <b>Infrastructural Projects Implemented by PSAEL<br/>Phase II</b> |                                                                    |                                                         |                                    |
|-------------------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|------------------------------------|
| <b>No.</b>                                                        | <b>Name of Project/Road</b>                                        | <b>Description of Works</b>                             | <b>Status ( Percent Completed)</b> |
| 1                                                                 | No. 34 Caparo River Road, Mamoral No. 1                            | Road rehabilitation and drainage works                  | 100 percent                        |
| 2                                                                 | Blondel Road, Tabaquite                                            | Road rehabilitation and drainage works                  | 100 percent                        |
| 3                                                                 | Hamilton Siding and Tractor Pool Road, Wallerfield                 | Road rehabilitation and drainage works                  | 100 percent                        |
| 4                                                                 | Jubilee Street and Jubilee Crescent, Gonzales                      | Road rehabilitation and drainage works                  | 100 percent                        |
| 5                                                                 | Morne Rene Road, Diego Martin                                      | Road rehabilitation, drainage works and ancillary works | 100 percent                        |
| 6                                                                 | Navet Road, San Fernando                                           | Drainage works                                          | 100 percent                        |
| 7                                                                 | Richardson Street, Buenos Ayres                                    | Road rehabilitation and drainage works                  | 100 percent                        |
| 8                                                                 | St. Joseph Street, San Fernando                                    | Drainage works                                          | 100 percent                        |
| 9                                                                 | St. Lucille Farmers Group between Naparima Mayaro Road and M1 Road | Road rehabilitation and drainage works                  | 90 percent                         |

**PART I:**  
**STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE  
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***Agriculture for Food Security***

| <b>Infrastructural Projects Implemented by PSAEL<br/>Phase II</b> |                                                    |                                                             |                                    |
|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|------------------------------------|
| <b>No.</b>                                                        | <b>Name of Project/Road</b>                        | <b>Description of Works</b>                                 | <b>Status ( Percent Completed)</b> |
| 10                                                                | Upper Ravine Road, Diego Martin                    | Road rehabilitation and drainage works                      | 100 percent                        |
| 11                                                                | Nos. 17-19 Brasso Seco Trace                       | Retaining structure and drainage works                      | 24 percent                         |
| 12                                                                | Jackson Trace, Buenos Ayres                        | Bridge repair, road construction and verge clearing         | 75 percent                         |
| 13                                                                | Lopinot Community (Tony Ravine Road to La Pastora) | Road rehabilitation and drainage works                      | 100 percent                        |
| 14                                                                | Carr Trace, Caparo                                 | Bridge reconstruction and ancillary works                   | 100 percent                        |
| 15                                                                | Corner Roble and Jacobin Streets, Morvant          | Retaining structure, drainage works and ancillary works     | 100 percent                        |
| 16                                                                | El Tucuche Road, Bancal Acono                      | Road rehabilitation, retaining structure and drainage works | 51 percent                         |
| 17                                                                | Farm Road, Toco                                    | Road rehabilitation, retaining structure and drainage works | 41 percent                         |
| 18                                                                | Guave Road, Tucker Valley                          | Road rehabilitation and drainage works                      | 71 percent                         |
| 19                                                                | Henry Street, Hindustan Road, Arouca               | Drainage works                                              | 24 percent                         |
| 20                                                                | Hillview No. 1 Factory Road, Petit Valley          | Road rehabilitation and drainage works                      | 17 percent                         |

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| <b>Infrastructural Projects Implemented by PSAEL<br/>Phase II</b> |                                                     |                                                             |                                    |
|-------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------------|------------------------------------|
| <b>No.</b>                                                        | <b>Name of Project/Road</b>                         | <b>Description of Works</b>                                 | <b>Status ( Percent Completed)</b> |
| 21                                                                | La Finette Extension, Diego Martin                  | Road rehabilitation and drainage works                      | 100 percent                        |
| 22                                                                | 52W Lady Young Road, Morvant                        | Drainage works                                              | 45 percent                         |
| 23                                                                | Magoire Trace, Opposite Cumana Recreational Grounds | Road rehabilitation, retaining structure and drainage works | 34 percent                         |
| 24                                                                | Medine to Lawrence Street, San Fernando             | Drainage works                                              | 100 percent                        |
| 25                                                                | Upper Salandy Street, Diego Martin                  | Road rehabilitation and drainage works                      | 14 percent                         |

## PART 1: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### *Agriculture for Food Security*

#### **Water Management and Flood Control**

Effective drainage, irrigation and flood control can stimulate and secure continuous year-round production, thereby fostering economic sustainability and food security. Highlights of key projects are reported below.

The *Water Management and Flood Control Programme* which aims to provide water for sustainable farming in the dry season, expended the sum of \$0.3 million for the replacement of a sluice gate system at the south western end of the Orange Grove Food Crop project.

An expenditure of \$0.4 million was incurred under the *Rehabilitation and Development of Physical Infrastructure at Plum Mitán Project* for the rehabilitation of 1.6 km of roads. This project seeks to enable sustainable farming in Plum Mitán throughout the year.

Under the project, *Development of Water Management Infrastructure for the Caroni/Bejucal Area* two (2) contracts were awarded in the sum of \$0.6 million for the rehabilitation of 1 km of road and the construction of a weir at the Guayamere River.

#### **Fisheries**

The construction and maintenance of fishing infrastructure not only facilitates the landing, processing, and distribution of seafood products but also supports safety at sea, quality control, and market access for fishing communities. To this end, the following activities were undertaken in fiscal year 2026.

A payment of \$1.0 million was made for the settlement of outstanding debts for works completed in fiscal year 2017 at the Carenage Fishing Facility and Fish Fry for the project *Upgrading/Construction of Fishing Facilities in Trinidad*. Rehabilitative and repair works were also completed at the La Filette Fish Landing site under the project, *Upgrade of Fish Landing Sites*.

## PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### *Agriculture for Food Security*

#### **Agriculture: Tobago**

The Division of Food Security, Natural Resources, the Environment and Sustainable Development of the THA is responsible for managing Tobago's natural resources, promoting agriculture as a viable economic activity, and facilitating the marketing of locally produced agro-based goods. During fiscal year 2026, the Division expended \$18.9 million for the following projects and programmes:

- *Construction of Workers' Facility at Tractor Pool* – construction of a two-storey, steel-framed facility, enclosed with concrete blockwork was approximately 85 percent completed;
- *Construction of Parlatuvier Fish Facility, Second Phase* – electrical, blockwork, and plumbing installations on the upper floor were completed. The ground floor was 90 percent completed and the septic and associated plumbing installations were fully completed;
- *Construction of Mason Hall Food Hub* – the facility is designed to strengthen food security, support local enterprise, preserve Tobago's cultural heritage, and diversify the island's tourism product. The project was 40 percent completed, with expenditure totalling \$3.7 million;
- *Repair Works to Louis D'or Processing Facility* – this facility is being reconfigured to accommodate separate production bays for flour-based products and preserves. Supporting infrastructure include a mezzanine-level office, a storeroom, food-sanitation room and toilet facilities. The project reached approximately 75 percent completion; and
- *Establishment of Root and Tuber Crop Repository at Lure Estate-Goldsborough* – this project facilitates the regeneration and maintenance of germplasm and the distribution of selected planting material to farmers. Materials cultivated and distributed included dasheen corms, cassava sticks, sorrel seedlings, ginger rhizomes, pumpkin seedlings, sweet-potato slips and pineapple suckers.

## PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### *Manufacturing*

The Ministry of Trade, Investment and Tourism (MTIT) undertook a range of strategic initiatives aimed at strengthening Trinidad and Tobago's industrial competitiveness, workforce capacity, and quality infrastructure during fiscal year 2026. These initiatives focused on the development of the labour force to support the Manufacturing Sector, enhancement of the national quality infrastructure in line with international standards, modernisation of facilities and development of industrial parks. Expenditure in the sum of \$18.6 million was recorded during the fiscal year.

The project, *Implementation of the National Apprenticeship Programme for the Non-Energy – Manufacturing Sector* continued with an allocation of \$5.9 million, of which, \$4.9 million was expended. The project continued to place emphasis on strengthening the industry's skilled workforce through targeted technical training. Apprentices received training in key occupational areas, including Mechatronics Technology, Electrical and Electronics Engineering Technology, Mechanical Engineering Technology and Industrial Maintenance Technology. The first cohort of the programme provided training to 114 apprentices in September 2025, while the second and third cohorts provided training to 98 and 81 apprentices, respectively.

With an overall expenditure of \$2.0 million, the implementation of the *National Quality Infrastructure Enhancement Programme* advanced under the National Quality Policy Implementation Plan and Communication Plan, in support of the Aid for Trade Strategy, despite delays in some activities. Key progress included the initiation of procurement of a consultant for the National Quality Report; commencement of Phase I of the Accreditation Knowledge Management System to support the establishment of the Trinidad and Tobago Accreditation Service for Conformity Assessment; advancement of the National Non-Medical Laboratory Policy; and activities to enable the development of an accreditation programme for public laboratories. Preparations for the National Quality Forum also commenced.

Under the *TTBS Building Renovation Programme*, the sum of \$0.5 million was expended for improving the safety, reliability, and operational efficiency of the Trinidad and Tobago Bureau of Standards' (TTBS) facilities. Several activities experienced delays in fiscal year 2026 and the project activities were as follows:

- procurement commenced for Phase II of the TTBS' roof project, which is intended to ensure the building's compliance with Occupational Safety and Health requirements;

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### **Manufacturing**

- progress was achieved in the upgrading of the Heating, Ventilation and Air-conditioning (HVAC) and ducting systems. Phase I advanced with electrical works, ceiling tile replacement, and lighting installation completed. Phase II also progressed with the installation of the second HVAC unit and associated ducting works. Procurement activities for the additional unit are underway, with contract variations to proceed following the completion of the remaining Phase I works;
- laboratory infrastructure improvements also advanced. The electrical stabilisation phase I project was rescope as the initial procurement process did not yield a suitable consultant, and the TTBS is pursuing a power audit through the Caribbean Industrial Research Institute (CARIRI) to inform the revised approach; and
- the upgrade of the Mass Calibration Facility moved into the contractor engagement stage following site inspections, evaluation of submissions and the selection of a preferred vendor.

The project, *Implementation of a Mobile Cellular Tower at Tamana InTech Park, Wallerfield* also progressed through the pre-construction phase. The tower location was identified, and the initial design and survey works were completed. The Telecommunications Services of Trinidad and Tobago (TSTT) obtained the required approvals from the Telecommunications Authority of Trinidad and Tobago (TATT), while the Evolving TecNologies and Enterprise Development Company Limited (e Teck) secured provisional approvals from the Trinidad and Tobago Electricity Commission (T&TEC). Negotiations remain ongoing for the execution of the land lease agreement, which is required to commence civil and infrastructure works.

### **Industrial Development**

As part of Government's strategy to promote economic diversification and strengthen non-petroleum industries, the Ministry of Trade, Investment and Tourism (MTIT) continued to implement initiatives aimed at enhancing the competitiveness and sustainability of Trinidad and Tobago's yachting sector. Projects focused on improving the business and regulatory environment, modernising digital systems, strengthening stakeholder collaboration and developing a skilled workforce. These initiatives supported investment promotion, enhanced the visitor experience for the international yachting community and reinforced Trinidad and Tobago's position as a preferred yachting destination in the Caribbean.

## **PART 1: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Industrial Development***

Expending a total of \$1.1 million, significant progress was made under the *Inward Investment Non-Petroleum Initiatives (Yachting Sector)* project. Twelve (12) key challenges affecting the yachting community were fully resolved, including issues related to extensions of stay for cruisers, one-way ticket arrivals, departure windows for cruisers, firearm storage, pet consignments via yacht, and the issuance of letters for waiver of harbour fees. The Ministry also engaged with the Marine Services Association of Trinidad and Tobago to strengthen the marketing and promotion of Trinidad and Tobago as a premier yachting destination.

Progress was also made on the implementation of the Virtual Yachting Tourism Portal through collaboration with the Tourism Trinidad Limited. The procurement of the equipment required for the implementation of the portal has commenced.

A contract was signed between the Ministry and the Caribbean Customs Law Enforcement Council (CCLEC) for the implementation of the SailClear System in Trinidad and Tobago. SailClear is a web-based pre-arrival notification system created by the CCLEC, which allows yacht and pleasure craft masters to submit customs and immigration declarations online before arriving at the ports. In fiscal year 2026, the CCLEC completed system customisation and scope validation, as well as a live test which was conducted in April 2026. The SailClear System was successfully rolled out and is currently being used by the Customs and Immigration Divisions.

The Apprenticeship Programme for the Yachting Sector, which is implemented by the MTIT in collaboration with the National Training Agency of Trinidad and Tobago, continued in fiscal year 2026. Training was provided in air-conditioning and refrigeration, marine machining, with a focus on the production of precision parts and components, and Marine Mechanics, focusing on the repair and maintenance of machinery and equipment. Funds were disbursed to the MIC Institute of Technology (MIC-IT) under the Yachting Management and Administration Platform to settle outstanding invoices associated with the delivery of training to the second cohort of participants.

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### ***Energy/ Renewable Energy Alternatives***

The Energy Sector remains a fundamental pillar of Trinidad and Tobago's economy, contributing significantly to the Gross Domestic Product and generating revenues to support national development priorities. In this context, Government continued to facilitate investment in traditional energy-based initiatives while simultaneously ensuring support for renewable energy and energy efficiency interventions.

In fiscal year 2026, the Ministry of Energy and Energy Industries was allocated a total of \$5.9 million for the continued implementation of projects.

#### ***Dredging of Sea Lots Main Channel and Turning Basin***

An allocation of \$0.1 million was provided for the project, which was fully utilised for the payment of the retention sum under the contract for the installation of channel markers. These works, executed by the National Energy Corporation of Trinidad and Tobago Limited, have been completed, thereby improving navigational safety and operational access within the channel.

#### ***Acquisition of Synthetic Aperture Radar (SAR) for the Detection of Oil Spills***

A sum of \$0.5 million was allocated in fiscal year 2026 to support ongoing maintenance activities associated with the synthetic aperture radar systems located in Chaguaramas and Port of Spain. The allocated sum was expended for quarterly maintenance services. In addition, in fiscal year 2025, repair works were initiated to address damages to the power data cable for the Chaguaramas radar system. These works, which included the restoration of system connectivity, continued in fiscal year 2026.

#### ***Renewable Energy and Energy Efficiency Initiatives***

Under its renewable energy agenda, the Ministry has initiated the installation of a solar photovoltaic system at the Port of Brighton, to be implemented by the National Energy Corporation of Trinidad and Tobago Limited. This initiative forms part of efforts to improve energy efficiency and promote the integration of renewable energy solutions within public infrastructure. An allocation of \$5.3 million was provided in fiscal year 2026. A contract was awarded for conduct of a structural assessment of the La Brea Industrial Development Company Limited's Administration and Warehouse Buildings. A draft report was submitted in April 2026 and was reviewed by the Ministry, with the final report pending submission.

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### ***Foreign Policy and Trade Relations***

The Ministry of Foreign and CARICOM Affairs (MFCA) is the central institution responsible for managing the nation's diplomatic relations, regional integration within CARICOM and engagement with international organisations. The Ministry plays a pivotal role in safeguarding national interests abroad while fostering cooperation and development across the Caribbean. In fiscal year 2026, the MFCA pursued several initiatives based on its mandate and the total sum of \$24.6 million was expended for projects.

#### ***Institutional Strengthening and Capacity Building***

The Terms of Reference (TOR) for the consultancy are in the final stages of completion, while the requisite procurement documents are being prepared for publication to facilitate the commencement of the competitive bidding process.

#### ***Assessment of MFCA Property Stock***

An assessment of the Ministry of Foreign and CARICOM Affairs' property stock was undertaken to evaluate ongoing refurbishment works. As part of this initiative, site visits were conducted to verify compliance with the approved scope of works and to ensure adherence to established quality control standards.

#### ***Renovation/ Upgrade Works of 5 Units at Flagstaff***

In fiscal year 2026, this programme of works focused on the renovation of Unit B3, Townhouse 5. Works included electrical rewiring, structural works, plumbing and roof repairs at a cost of \$0.5 million.

#### ***Upgrade Works at Overseas Missions***

Works continued under this programme with the sum of \$21.3 million expended for undertaking renovations at the Ambassador's Official Residence in Washington D.C. as follows:

- structural works, plumbing, roof repairs, exterior works;
- interior works, bathroom remodelling, painting, replacement of kitchen cabinets; and
- electrical rewiring, replacement of the HVAC system and siding works.

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### ***Science, Research and Development***

#### ***Caribbean Industrial Research Institute (CARIRI)***

Government continued to support the advancement of innovation, research and technology as key enablers of Trinidad and Tobago's sustainable development and economic transformation. In fiscal year 2026, a total allocation of \$3.0 million was provided for the continued implementation of projects by the CARIRI, an agency under the Ministry of Planning, Economic Affairs and Development. These initiatives are aimed at strengthening the Institute's research and development capabilities, fostering innovation-driven solutions, and enhancing the application of science and technology to address national development priorities.

The project, *Procurement of Equipment for CARIRI*, was allocated \$1.2 million for the acquisition of equipment aimed at enhancing the Institute's operational and technical capabilities. The allocation was expended for the procurement of equipment, including:

- occupational health and safety equipment comprising two (2) MultiRae Photoionisation Detector (PID) Meters, a noise meter with environmental cases and a weather station – to be used for industrial hygiene monitoring;
- energy dispersive X-Ray fluorescence sulphur and metals analyser;
- power monitoring instrument;
- a load test kit;
- an advanced dry block heater with a National Institute of Standards and Technology Traceable Certificate;
- a moisture analyser; and
- grease/ total petroleum hydrocarbons analyser.

Investment in the sum of \$1.6 million was also provided for the *Implementation of Critical Infrastructure Works at CARIRI* project, which was fully expended in fiscal year 2026. CARIRI continued works on the upgrade of the electrical infrastructure at its facility located on the University of the West Indies (UWI) Campus. Works were undertaken for the establishment of a dedicated electricity feed, independent of the supply provided

## **PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Science, Research and Development***

by the UWI transformer. These works included the completion of the connection to the UWI electricity grid, structural works, transformer grounding, electrical cabling runs and cable piping from the main panel to the pilot plant. A transformer was procured and was connected to the cabling infrastructure to facilitate connection to the UWI supply. In addition, the CARIRI purchased a supplementary Uninterruptible Power Supply (UPS) unit for the Institute's information technology servers, the electrical infrastructure was installed and the system is awaiting connection to the electrical supply. The CARIRI also undertook the procurement of water distribution pumps for the Centre for Enterprise Development.

A further provision of \$0.3 million was allocated for the project, *Downstream Value-Added Products from Rubber Crumbs*, and was fully expended. During fiscal year 2026, the CARIRI continued to advance the establishment of the facility to support the utilisation of locally sourced rubber crumb for downstream value-added processing. Expenditure was directed towards the procurement of a rubber tile manufacturing machine as well as small-scale equipment required for product development (including a low-speed mixer machine, a high-speed mixer machine and molds). Project activities also included improvement works to the roof and burglar proofing at the CARIRI's facility in Macoya which will be used for the accommodation of the equipment.

### ***The National Institute of Higher Education, Research, Science and Technology (NIHERST)***

The NIHERST advances science, technology and higher education in Trinidad and Tobago through research and intelligence gathering to inform policy development, innovation and technology commercialisation. A total allocation of \$2.7 million was provided to the NIHERST in fiscal year 2026 for its projects.

Through the continued implementation of the project, *Teach Me*, students in primary and secondary schools were exposed to STEM (Science, Technology, Engineering and Mathematics) education through training programmes, camps, and competitions designed to foster innovation, creativity and critical thinking.

The project, *Teach Me* received an allocation of \$0.4 million, of which, \$0.2 million was expended for the following activities:

- payment of outstanding commitments for the hosting of an awards ceremony

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### ***Science, Research and Development***

for the 2024 Teachers' Curriculum Competition and 2024 Students' Innovation Competition in the amount of \$0.01 million;

- payment of outstanding commitments associated with the conduct of the 2025 STEM Clubs in the amount of \$0.1 million;
- hosting of an awards ceremony for the 2025 Teachers' Curriculum Competition and 2025 Students' Innovation Competition held in February, 2026 at The University of the West Indies (UWI), St. Augustine Campus;
- hosting of the Students' Innovation Competition – funds were disbursed in the amount of \$0.02 million to the winners;
- conduct of STEM Clubs which focused on remedial mathematics– a service provider for instructional mathematics resources was selected and facilitators assumed their posts in May, 2026;
- hosting of the Teachers' Curriculum Competition Incorporating Artificial Intelligence (AI); and
- conduct of preliminary activities for STEM Enrichment Camps.

The project, *STI Mapping and Priority Setting* received an allocation of \$0.5 million, which was expended for the following activities:

- completion and publication of the ICT software and web development Sectoral Innovation Mapping (SIM);
- implementation of Phase III of the Tourism SIM Project. The Stakeholder Feedback Report, the Innovation Map, the SIM Report, the Action Plan, a list of key performance indicators and a Lessons Learnt Report were completed.

The *Relocation of NIHERST* project received an allocation of \$1.5 million, of which, \$1.0 million was expended for the following:

- payment of outstanding commitments in the amount of \$0.3 million for the relocation of the National Science Centre from D'Abadie;

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### ***Science, Research and Development***

- conduct of preparatory works at the new location for the National Science Centre and the NIHERST Head Office at Grayson Courtyard, Barataria; and
- completion of civil works for housing the industrial workshop and the fabrication laboratory.

The *Analysis of Low Academic Performance of Students* project utilised an allocation of \$0.3 million to facilitate the following activities:

- procurement of survey materials (laptops and flash drives, standard licenses, data analytics software);
- recruitment of an Education Research Officer and Field Interviewers;
- completion of the review, coding and entry of data, and finalisation of statistical databases;
- completion of the Survey of Jobseekers; and
- conduct of data analysis including focus groups advanced to 15 percent completion.

### ***Capacity Building/ Institutional Strengthening***

#### ***Modernisation of the Public Service Academy***

In fiscal year 2026, works continued on the transformation and restructuring of the Public Service Academy (PSA) with a provision of \$2.0 million to facilitate the modernisation of the Academy.

The modernisation strategy entails the design of the new structure for the institute, the development of a strategy for learning and development, upskilling the Academy's staff and rebranding the Academy to offer enhanced training for public officers. The PSA utilised the sum of \$0.8 million in fiscal year 2026, focusing on restructuring, staff capacity building, rebranding, and programme accreditation.

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### ***Capacity Building/ Institutional Strengthening***

The Academy engaged the UWI and the University of Trinidad and Tobago (UTT) to support training delivery, including course development and assessments. In fiscal year 2026, a total of 1,124 officers were trained.

#### ***Public Service Policy Development***

In fiscal year 2026, the sum of \$1.1 million was allocated for the development of policies for the Public Service under the following projects:

- *Development and Implementation of a Workforce Planning Strategy for the Public Service* – this project aims to facilitate the development of competencies in the Public Sector, and will promote greater efficiency and quality in the delivery of services. In fiscal year 2026, procurement activities were initiated for the engagement of a consultant to support the development and implementation of the Workforce Planning Strategy; and
- *Development of a Work from Home Policy for the Public Service* – a draft policy document was submitted to Cabinet.

#### ***Empowerment of the Labour Force***

The Ministry of Labour, Small and Micro Enterprise Development (MLSMED) continued to advance Government's labour, employment and entrepreneurship agenda through initiatives to promote inclusive economic growth, workforce development and enterprise creation. During fiscal year 2026, the Ministry expended \$0.3 million for the implementation of the following initiatives:

- *National Productivity Enhancement* – Cabinet approved the development of the Productivity Enhancement and Decent Work Programme for Trinidad and Tobago;
- *National Baseline Survey on the Micro and Small Enterprise Sector* – the MLSMED commenced discussions with the Central Statistical Office (CSO) and the preparation and design of the pilot survey was initiated;
- *Labour Legislation Reform* – key policies and legislation affecting labour were advanced, with a focus on aligning domestic legislation with contemporary workplace standards. The programme supported the implementation of the following legislative actions:

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### ***Capacity Building/ Institutional Strengthening***

- ◇ Review of the Industrial Relations Act, Chapter 88:01 – the draft Policy Position Paper was submitted to Cabinet and a stakeholder consultation for the amendment of the Industrial Relations Advisory was completed
- ◇ Revision of the Workmen’s Compensation Act, Chapter 88:05 – stakeholders feedback regarding the Proposed Policy Paper for Workmen Compensation was evaluated and a review of the Retrenchment and Severance Benefits Act, Chapter 88:13 was undertaken
- ◇ Revision of the Retrenchment and Severance Benefits Act Chapter 88:13 – a revised Draft Policy Position Paper was submitted to Cabinet and a Legislative Brief was submitted to the Office of the Chief Parliamentary Counsel (CPC). The CPC subsequently drafted the Retrenchment and Severance Benefits (RSB) Amendment Bill, which received Cabinet approval. The Bill was passed in the Upper House and was advanced to the House of Representatives for further debate
- ◇ Revision of the Maternity Protection Act, Chapter 45:57 – Cabinet approval was obtained in January 2026 for proposed legislative amendments to the Act. The CPC drafted the Maternity Protection Amended Act, establishing the statutory framework to rename the legislation as the Maternity, Paternity, and Parental Leave Act. The Amendment Bill received joint approval from Cabinet and the Law Review Committee, placing it on the parliamentary schedule for its first reading; and
- *Development of a Child Labour Policy* – focused on building a comprehensive national framework for the prevention and elimination of child labour in Trinidad and Tobago, including the formal designation of light and hazardous work lists for minors under 18 years. Project activities included the conduct of stakeholder consultations and targeted interviews. Following these sessions, the International Labour Organization (ILO) submitted the Final Draft of the Child Labour Policy to the MLSMED in January 2026 which is being reviewed by the Ministry.

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### **Youth Development and Entrepreneurship**

Youth development and entrepreneurship remained a priority in fiscal year 2026, with initiatives focused on strengthening skills development, entrepreneurship, empowerment and employment opportunities. Implementation of the following programmes was aimed at enhancing youth participation and promoting economic independence:

- *Short Term Action Plan for the National Service* – the proposals for the Civic Engagement Leadership Academy and the National Service Volunteer Registry were completed;
- *Technological and Digital Skills (Conduct Training in Artificial Intelligence (AI) Concepts)* – the programme was designed to build technical skills in coding, provide participants with a basic understanding of AI concepts, and enhance creativity through animation techniques. The Request for Proposals (RFP) for training services was drafted; and
- *Junior Achievement Initiative 2026–2028* – a list of schools for the delivery of Junior Achievement programmes was confirmed by the Ministry of Education (MOE) and the Tobago House of Assembly. The development of formal agreements with the collaborative partners is in progress.

#### **Youth Development: Tobago**

During fiscal year 2026, an expenditure of \$3.7 million was incurred on youth development initiatives in Tobago. Progress was achieved across a range of projects aimed at enhancing youth empowerment, expanding access to youth-focused services, strengthening institutional capacity, and improving community infrastructure. Key initiatives included the construction of youth empowerment and multipurpose centres, the establishment of a *Mobile Youth Health Centre*, the *Expansion of the Mardon House Youth Development Centre*, the development of a Management Information System and the implementation of the *Youth Power Programme*. Collectively, these initiatives contributed to improving service delivery and increasing opportunities for youth engagement.

## **PART 1: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Tourism***

The Tourism Sector contributes to economic growth while promoting Trinidad and Tobago's cultural and historical heritage. A total of \$16.3 million was allocated to the Ministry of Trade, Investment and Tourism (MTIT), of which \$6.5 million was utilised to support the implementation of projects and programmes for the Tourism Sector.

#### **Tourism Sites and Attraction Upgrade**

The MTIT continued to upgrade and enhance heritage and eco-adventure sites and attractions to improve the overall tourism product, while also generating job opportunities and stimulating demand within various communities. In fiscal year 2026, the following activities were undertaken:

- La Brea Revitalisation – works continued with the upgrade of the museum display and construction of the decking and grounds, tour guide booth, tank farm, canteen and storage. Works were 41 percent completed;
- Las Cuevas Lifeguard Towers – the upgrade of three (3) lifeguard towers at the Las Cuevas Beach Facility was completed in fiscal year 2025. Payments were made in fiscal year 2026 after the defect liability period was completed; and



**Upgraded Lifeguard Tower at the Las Cuevas Beach Facility**

## PART 1: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### ***Tourism***

- beach wheelchairs – payments were made for the supply of 10 beach wheelchairs which were distributed to the following beach facilities:
  - ◇ Maracas Beach Facility – three (3);
  - ◇ Las Cuevas Beach Facility – three (3);
  - ◇ Manzanilla Beach Facility – two (2); and
  - ◇ Vessigny Beach Facility – two (2).



**Beach Wheelchairs**

### ***Tourism Industry Entrepreneurial Strengthening Project (TIES)***

The objective of the *Tourism Industry Entrepreneurial Strengthening (TIES)* project is to transform the Tourism Sector into a modern, vibrant and unique cultural heritage through public/private sector partnerships to boost economic diversification and the competitiveness of the tourism industry. In fiscal year 2026, 150 stakeholders were trained in stakeholder capacity building.

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### ***Tourism***

#### ***Festival Market Development***

The *Festival Market Development* project aims to attract year-round visitor arrivals to Trinidad by strengthening and promoting key tourism offerings, including Carnival, music, culinary experiences and festivals. In fiscal year 2026, the Ministry participated in the following activities:

- partnership with Silver Stars Steel Orchestra;
- Global TT, Music Inward Mission: Destination Promotion Tour;
- Caroni Bird Sanctuary Dinner Tour Experience;
- Hyatt Lime 2026;
- Chutney Soca Finals;
- Toco Rum and Food Festival (Carnival Festival);
- Curaçao Catholic Charismatic Group Culinary experience;
- MV Logos Hope (Staff): Destination Promotion;
- City Tour and Support for Community Heritage Auntie Dolls – Fyzabad;
- Havard College Steel Ensemble Collaboration;
- Private Ryan Video Production Partnership/Collaboration;
- Marketing content Digital/Social Media: EatAhFood (YouTube video);
- Chris Anderson – Image bank update;
- Pastelle Making Tour;
- Parang Festival Experience;
- Toco (Christmas) Foodie Experience Tour with Zaack;
- Caroni Meat Madness (Festive Season) Tour;
- Virtual Passport;
- Parang with Rome;
- Point Fortin Borough Day;
- Traditional Heritage Storytelling – Indian Arrival Day Celebrations;
- Beach food festival; and
- Pot-On-Point.

#### ***Tourism: Tobago***

The sum of \$1.5 million was expended under the Division of Tourism, Culture, Antiquities and Transportation of the THA. Key achievements for the Tourism Sector were as follows:

## PART I: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### **Tourism**

- *Mt. Irvine Beach Facility* – the lifeguard tower was reconstructed and commissioned;
- *Bloody Bay Beach Facility* – renovation works were completed;
- *Charlotteville Beach Facility* – the lifeguard station was completed and the facility was handed over to the Division's Lifeguard Unit; and
- the Division implemented an island-wide signage programme under the *Tourism Support Project* and completed the installation of signage at nine (9) locations throughout Tobago.

### **Culture**

The Cultural Sector plays a key role in strengthening national identity, social cohesion, and economic growth. The Ministry of Culture and Community Development (MCCD) continued to focus on preserving cultural heritage, supporting creative industries, and enhancing cultural infrastructure. In this regard, the Ministry invested in institutions, community engagement, the promotion of traditions, festivals and the arts.

The sum of \$2.6 million was invested towards the cultural industry and several key projects were advanced as follows.

#### **Upgrade of Facilities – Naparima Bowl**

The project, *Upgrade of Facilities– Naparima Bowl* incurred expenditure of \$0.6 million for the following works:

- the procurement process commenced for upgrades to the lighting and stage equipment inventory, inclusive of risers and ramps;
- a contract was awarded for the refurbishment of a temporary Administration Building and the National Infrastructure Property Development Company Limited (NIPDEC) was engaged for the execution of works related to the building;

## **PART 1: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Culture***

- a contractor was engaged to conduct upgrade works to the auditorium stage; and
- the NIPDEC was engaged to undertake the upgrade of the fire suppression system and the roof as well as the construction of a new building annex at the Naparima Bowl.

#### ***Upgrade of Facilities – National Academy for the Performing Arts (NAPA)***

The project activities for fiscal year 2026 entailed the installation of two (2) 400-tonne chillers, which was completed in December 2025, and the previous cooling towers and chillers were decommissioned. Additionally, the procurement process remained ongoing for the following:

- replacement of two (2) harmonic filters;
- replacement of a generator breaker; and
- power quality improvement works.

#### ***Southern Academy for the Performing Arts (SAPA)***

Utilising the sum of \$0.5 million, the following activities were implemented in fiscal year 2026:

- a site visit was conducted with the Urban Development Corporation of Trinidad and Tobago Limited (UDeCOTT) to assess remedial works for the removal and resealing of roofing membrane, caulking and resealing of glass windows, and repairs to chilled water lines;
- works continued on the design, build, equip and commissioning of a multimedia studio;
- the grand curtain and accessories were delivered and the final payment was processed; and
- the UDeCOTT was engaged to execute the purchase and installation of surge protector devices for electrical protection of equipment and fixtures at the SAPA.

## **PART 1: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Culture***

#### ***Queen's Hall Upgrading Project***

Expenditure in the amount of \$0.5 million was incurred under the project in fiscal year 2026 for activities as follows:

- works were initiated to enhance and preserve the external appearance of the Queen's Hall exterior; and
- construction works commenced for the mezzanine floor in the stores building to increase storage capacity and improve space utilisation.



**STRATEGIC PILLAR III:  
COMMERCIALIZING AND  
OPTIMIZING PUBLIC  
ASSETS**

## **PART I:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Electricity***

The provision of efficient and reliable electricity services is critical to supporting sustainable economic development, enhancing productivity and improving the quality of life. Accordingly, a total of \$23.3 million was expended for the development and upgrade of the country's electrical infrastructure.

#### ***National Street Lighting Programme***

The sum of \$9.0 million was utilised under the *National Street Lighting Programme* for the installation of 178 Light-Emitting Diode (LED) lights and 32 poles. Some of the areas that benefitted included:

- El Socorro, San Juan;
- Arena Gardens, Freeport;
- Madras Road, St. Helena;
- Warrenville, Cunupia;
- Lange Park, Chaguanas;
- Orange Field, Carapichaima;
- San Francique Road, Penal;
- Mt. Hope Road, Mt. Hope Extension, St. Joseph; and
- Auzonville Road, Tunapuna.

#### ***Development of Disaster Preparedness Capabilities in T&TEC Phase II***

Work continued under the *Development of Disaster Preparedness Capabilities in T&TEC Phase II* programme which aims to minimise disruptions in electricity service in cases of natural or man-made disasters. During the period under review, a down payment was made for the purchase of three (3) 40-foot mobile substations, which will enable the activation of black starting mechanisms for the restoration of power, as required.

#### ***Illumination of Public Spaces***

The sum of \$0.4 million was also utilised under the *Illumination of Public Spaces* project to increase safety and security at public spaces across the country. The provision of lighting was completed at the following areas:

- Four Road's Masjid Carpark, Mission Road, Freeport; and
- Golconda Shiva Mandir LP No. 127-1 Ciper Road, Golconda.

## **PART 1:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Electricity***

##### ***Electrification Programme***

The *Electrification Programme* utilised the sum of \$1.9 million for the installation of poles and other electrical infrastructure to households throughout Trinidad and Tobago. A total of four (4) households benefitted from the installation of poles and other necessary electrical infrastructure in areas as follows:

- Doorbassa Branch Trace No. 1 San Francique Road, Penal;
- LP No. 37 Tulsa Trace Extension, Penal;
- Lot B1 LP No. 21 Cacandee Road, Felicity; and
- Travis Drive, Chrissie Terrace, Lendore Village, Chaguanas.

##### ***Lighting of Parks and Recreational Grounds***

A total of \$9.0 million was utilised under the *Lighting of Parks and Recreation Grounds* project, to facilitate public lighting, enable community activities and increase safety and security. Lighting was provided to seven (7) parks and recreational grounds as follows:

- Petrotrin Recreation Ground, Penal;
- Mt. D'or Recreation Ground;
- Aranguez Football Field;
- Clarke Rochard Sports Ground, Barrackpore;
- Concerned Citizen Recreation Ground, California;
- Soogrim Ramdhaniesingh Recreation Ground, Penal; and
- Inner Mafeking Recreation Ground, Mayaro.

## **PART I:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Water Security***

An adequate supply of water is fundamental to public health, sanitation, economic activity and sustainable development. However, increasing demand, coupled with ageing infrastructure and the impacts of climate change, continues to place pressure on the nation's water resources and supply systems. Continued investment in the Water Sector is therefore critical to improving water security and ensuring a safe, reliable and resilient supply for households and businesses. During the period under review, the Ministry of Public Utilities, through the Water and Sewerage Authority of Trinidad and Tobago (WASA), continued to implement initiatives aimed at identifying and developing new water sources and rehabilitating existing water infrastructure, utilising \$110.0 million towards these efforts.

#### **Community Water Improvement Programme (CWIP)**

The *Community Water Improvement Programme (CWIP)* continued into its fifth phase during fiscal year 2026, with the sum of \$5.0 million expended to advance its implementation. The programme is designed to address potable water supply shortfalls in unserved and underserved communities through the development and rehabilitation of water infrastructure.

The following works were undertaken during the fiscal year:

- upgrade of the Upper Dundonald Hill Booster Station, St. James – 85 percent completed;
- construction and installation of a new booster station and a new 10,000-imperial-gallon storage tank at the Castara Housing Development, Tobago – 35 percent completed;
- construction and installation of a new booster station and a new 10,000-imperial-gallon storage tank at Mills Trace, Englishman's Bay, Tobago – 91 percent completed;
- refurbishment of two (2) booster pumping stations at Bloody Bay, Tobago – 30 percent completed; and
- installation of 180 metres of 100 mm Polyvinyl Chloride (PVC) water mains at New Road, off Aboud Circular, St. James – 6 percent completed.

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### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Water Security***

In addition to the continuation of Phase V of the CWIP, Government introduced an initiative to install 10 tank farms at an estimated cost of \$7.5 million. Preliminary activities were conducted for the installation of three (3) tank farms at Cedar Grove, Mayaro; Bois Jean Jean, Moruga; and Barrackpore Market, Barrackpore.

#### ***National Water Sector Evolution Programme (NWSEP)***

The WASA expended \$21.0 million for the continuation of the *National Water Sector Evolution Programme*. Under this Programme, the Authority undertook the drilling and equipping of wells at several sites throughout the country. The Arouca Well No. 13 was 85 percent completed and 374 meters of interconnected pipeline was installed to support the Mayaro No. 20 production well. In addition, the Authority prioritised the drilling and equipping of three (3) wells at Las Lomas, namely Wells 13, 14 and 15, the Coora B and C Wells, the installation of 4,000m of 150mm PVC main from the Arouca Well No. 13 to the existing 300mm main at the Piarco Junction and the drilling and equipping of the Carlsen Field Well A.

#### ***Trinidad and Tobago Water Sector Development Programme (TTWSDP) TT-L1055***

Under the Inter-American Development Bank (IDB) loan-funded *Trinidad and Tobago Water Sector Development Programme*, key initiatives continued to be implemented aimed at improving the supply of water and reduction of non-revenue water losses. The Programme expended \$35.0 million in fiscal year 2026. Notable progress was achieved on the following key projects:

- design/ build of the Goldsborough Water Treatment Plant – 68 percent completed;
- design/ build of the Santa Cruz Water Treatment Plant – 50 percent completed;
- upgrade of the Guanapo Water Treatment Plant – 88 percent completed;
- rehabilitation of the Chatham Water Treatment Plant – 96 percent completed;
- upgrade of the Freeport Water Treatment Plant – 98 percent completed;
- refurbishment of the Navet Water Treatment Plant – 91 percent completed; and
- refurbishment of the North Oropouche Water Treatment Plant – 56 percent completed.

## **PART 1: STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

### ***Water Security***

#### ***National Water Stabilization and Improvement Programme (NWSIP)***

Under the *National Water Stabilization and Improvement Programme (NWSIP)*, the sum of \$10.0 million was expended for the drilling and equipping of production wells to alleviate water supply challenges in targeted areas of Trinidad. The Programme seeks to develop local water resources by integrating new sources into the Authority's distribution network and constructing or rehabilitating water treatment plants. These interventions are intended to improve the reliability of the water supply and reduce distribution schedules, with the long-term objective of eliminating the current one-in-nine-day supply cycle in affected communities.

During fiscal year 2026, works continued on the following components:

- installation of 1,200 metres of 300 mm (12-inch) ductile iron transmission pipeline from the Carapal Water Treatment Plant (WTP) to the existing 400 mm pipeline at the corner of Carapal and Southern Main Road, Erin – 5 percent completed; and
- drilling and equipping of Carapal Wells C and D, with a combined production capacity of 340,000 Imperial Gallons Per Day (IGPD) – 73 percent completed.

#### ***Moruga Water Development***

In fiscal year 2026, the WASA continued the refurbishment and upgrade of the Trinidad Central Oilfields (TCO) Booster Station. The Station serves as a critical link between the Navet Water Treatment Plant and the water distribution network serving south-eastern Trinidad. Works undertaken included the procurement of pump sets and the supply and installation of two (2) 36-inch butterfly valves and associated suction and discharge pipework. During the fiscal year, expenditure on the project amounted to \$1.5 million.

#### ***Refurbishment Works at the Caroni Water Treatment Plant***

The Caroni Water Treatment Plant is the largest water treatment facility in the country, serving approximately 500,000 customers. Its distribution network extends across a significant portion of Trinidad. To maintain the plant's operational efficiency and reliability, refurbishment works commenced on the plant's travelling bridges and associated sludge removal systems, along with the replacement of related valves. The project recorded expenditure in the sum of \$15.0 million.

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### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Water Security***

##### ***Desilting and Rehabilitation of Hillsborough Dam Tobago***

In Tobago, rehabilitation and repair works commenced at the Hillsborough Dam to address critical deficiencies within the spillway infrastructure. The works included the repair of the spillway crest and chute, along with critical repairs to the energy dissipators. Expenditure in the amount of \$1.0 million was incurred and the project, when completed, is expected to improve the reliability and security of the water supply system for approximately 15,000 persons. Additionally, the intervention will reduce the risk of structural failure, enhance the resilience of the dam infrastructure against environmental stressors and support the continued operation of the Hillsborough Water Treatment Plant, thereby strengthening water security for surrounding communities.

#### ***Sewerage***

Effective wastewater management is essential for protecting public health, safeguarding the environment and supporting sustainable development. Investment in wastewater infrastructure facilitates the safe collection, treatment and disposal of wastewater.

In this regard, the WASA continued rehabilitation works at the Beetham Wastewater Treatment Plant. The works comprised the supply, installation and commissioning of two (2) complete dry well submersible pump sets, along with associated valves, controls and a bypass valve at the influent pump station of the Beetham Wastewater Treatment Plant. Expenditure totalling \$12.0 million was incurred in fiscal year 2026. The facility currently serves an estimated population of 300,000 persons across Port of Spain, Diego Martin, Maraval, St. Ann's and surrounding areas. The refurbishment of the plant will enhance operational efficiency, improve wastewater management and ensure effective treatment and discharge in accordance with established environmental standards.

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#### **Communication**

An allocation of \$14.0 million was directed towards strengthening the Trinidad and Tobago Postal Corporation TTPOST and enhancing the delivery of postal services. The following projects and associated activities were undertaken in fiscal year 2026:

- *Refurbishment and Construction of Post Offices* – refurbishment of the Cunupia, Claxton Bay, Curepe, Morvant and Santa Flora Post Offices continued;
- *Information Technology Infrastructure Upgrade* – development of an enterprise resource planning system for the Corporation was advanced;
- *Restoration of TTPOST Legacy Post Office Buildings* – restoration of the Sangre Grande Legacy Post Offices progressed; and
- *Security Infrastructure Upgrade* – the installation of CCTV and intruder detection systems progressed in fiscal year 2026.

#### **Administration**

##### **Public Buildings**

In fiscal year 2026, Ministries, Departments and Agencies (MDAs) continued the programme of works on public buildings towards the delivery of good governance and service excellence. MDAs continued to focus on construction and refurbishment works to provide healthy work environments that are in compliance with the Occupational Safety and Health Authority and Agency (OSHA). The sum of \$32.3 million was expended in fiscal year 2026 to undertake projects and programmes which included:

- upgrade works to the physical infrastructure of the Tunapuna Administrative Complex and Siparia Administrative Complex continued under the Ministry of Public Administration and Artificial Intelligence (MPAAI) as follows:
  - ◇ Tunapuna Administrative Complex – completion of the refurbishment of the East and West Wing washrooms
  - ◇ Siparia Administrative Complex – completion of the refurbishment works to the fencing, gate replacement, electrical works and refurbishment of the security booth;

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### **Administration**

- the MPAAI continued the project, *Development of Government Office Accommodation* at a cost of \$6.0 million for the creation of additional and improved office accommodation for the following buildings:
  - ◇ commencement of the refurbishment of the Victoria Court
  - ◇ continuation of the development of the Point Fortin Heritage Administrative Complex
  - ◇ commencement of the refurbishment of two (2) CLICO buildings at No. 90 Edward St. and No. 103D St. Vincent Street, Port of Spain
  - ◇ completion of the refurbishment of the Old Ministry of Education Building, Alexandra Street;
- the rehabilitation of the Meteorological Services Division Building in Tobago continued with the installation of a new fire protection system, electrical restoration works and repair and replacement of the air-conditioning systems;
- under the programme, *Refurbishment and Re-tooling of Constituency Offices of Members of the House of Representatives*, works were executed at various Constituency Offices and Sub-Offices at Barataria/San Juan, Laventille West, Mayaro Main Office, St. Joseph, Tobago West Constituencies and Moruga/ Tableland Sub-office;
- the Ministry of Health continued the implementation of the project, *Design and Construction of a Chemical Warehouse* with fencing of the area and completion of bridge works;
- the *Construction of Judges' and Magistrates' Housing in Tobago* project which aims to provide accommodation for Judicial Officers stationed in Tobago, continued in fiscal year 2026. Phase I of the project was completed and works included:
  - ◇ construction of perimeter fence
  - ◇ civil works
  - ◇ installation of security systems;
- the *Renovation and Upgrading of LSA Building* project under the Ministry of Housing, continued with upgrade works at the Infrastructure Development Unit Building at Orange Grove, Tacarigua. Additionally, the Land Settlement Agency executed the following works in fiscal year 2026:

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### **Administration**

- ◇ construction
  - ◇ Mechanical, Electrical and Plumbing (MEP) design consultancy
  - ◇ MEP works
  - ◇ geotechnical consultancy; and
- the Ministry of Rural Development and Local Government also continued works under the project, *Refurbishment of Administrative Building for Local Government Head Office at Kent House, Maraval*. The following activities were undertaken:
    - ◇ sealing of the concrete roof
    - ◇ installation of a 15-tonne central air-conditioning unit
    - ◇ demoulding of the vault room.

### **Public Buildings: Tobago**

In Tobago, activities focused on the development of the Community Emergency Response Team (CERT) Response Centre in Speyside, which is a critical component of the Tobago Emergency Management Agency's (TEMA) disaster-response capability. The project, was executed under the supervision of the Eco-Industrial Development Company of Tobago Limited and external works were approximately 85 percent completed. These works included a perimeter fence with reinforced retaining wall.

Additionally, the construction of the Workers' Facility at Tractor Pool continued and reached 85 percent completion. This facility is a two-storey steel-framed structure enclosed with concrete blockwork. The ground floor will accommodate a vehicle-lift system, auto-electrical room, tyre-changing room and toilet facilities. The upper floor will house administrative offices, a meeting room, kitchen facilities, toilet amenities and other supporting spaces.

### **Improvement of Law Administration**

The Ministry of Justice is committed to strengthening the justice sector through investment in the construction and refurbishment of court facilities, aimed at enhancing access to justice, improving service delivery and providing modern, functional environments for legal proceedings. These efforts were advanced through the implementation of the following programmes and projects.

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### **Administration**

#### **Children and Family Courts**

The *Establishment of a Juvenile Court of Trinidad and Tobago* project continued with expansion and upgrade works to the Port of Spain and Tobago Children Courts at a cost of \$3.0 million. Additionally, procurement activities were initiated for designs and construction of the Judges' lift and staircase at the Fyzabad Children Court.

In fiscal year 2026, the sum of \$4.0 million was expended under the project, *Establishment of Family Courts of Trinidad and Tobago* for the following:

- configuration and outfitting of the Family Court, Arima at the O'Meara Judicial Centre as well as the installation of signage. Work also continued on the installation of the For The Record and Video Conferencing technology in courtrooms. In addition, the procurement process advanced for ICT equipment, Public Address (PA) systems, wireless access points, and digital signage; and
- installation of the For The Record and video conferencing technology in the Family Court in Port of Spain continued.

#### **Court Facilities**

##### **Rehabilitation of the Hall of Justice (HOJ) Trinidad**

The *Rehabilitation of the Hall of Justice (HOJ) Trinidad* project focused on the integration of the Criminal Division, courtroom technology upgrades, furnishings, structural improvements and MEP works, utilising the sum of \$8.2 million. Key activities undertaken included:

- the installation of ICT equipment was completed in 19 of the 31 courtrooms. Testing of equipment and the revised user interface was initiated;
- the contract for the electrical upgrade works advanced to 93 percent completion;
- completion of joinery works in eight (8) courtrooms;
- commencement of procurement activities for furnishings required to accommodate the Criminal Division;

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### ***Administration***

- completion of the installation of floor finishes at designated areas within the HOJ;
- manufacturing and delivery of 14 elevators;
- chiller works, which reached 90 percent completion; and
- continuation of high-voltage testing and upgrade works, which reached 90 percent completion.

### ***Refurbishment of Magistrates' Courts***

Refurbishment works continued across all Magistracies in fiscal year 2026. The sum of \$5.8 million was expended and key activities undertaken were as follows:

- equipment for technology courts and litigation systems was delivered in January 2026; and
- procurement activities commenced for the following:
  - ◇ upgrade of the structural systems and building envelope: roof works at the Tobago District Court, Point Fortin and Chaguanas District Courts and external building envelope (including walls, beams, columns, façade and crack repairs) for the Tobago District Court
  - ◇ upgrade of the HVAC systems at the Point Fortin and Port of Spain District Courts
  - ◇ replacement of the elevator at the Port of Spain District Court.

### ***Rehabilitation of the Hall of Justice Tobago***

An allocation of \$2.0 million was provided for the project, *Rehabilitation of the Hall of Justice Tobago*, of which, expenditure of \$1.0 million was incurred for the upgrade of technology courts. The equipment was delivered in January 2026.

### ***Construction of Video Conferencing Centre at Golden Grove Arouca***

The project, *Construction of Video Conferencing Centre at Golden Grove Arouca*, advanced with expenditure in the sum of \$5.0 million in fiscal year 2026. Project activities included the following:

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#### ***Administration***

- first-floor civil works reached 90 percent completion and included cleaning, demolition, window blocking, plastering, flooring, ceiling installation, the construction of external staircases, monitor room windows, roof works, pigeon-proofing and installation of doors. The civil infrastructure for the first-floor staff washrooms was completed;
- plumbing works and plumbing infrastructure progressed to 80 percent completion. Works completed included excavation, water pump installations, sewer line positioning, pressure testing, first-floor staff washrooms, installation of floor drains, toilets, sinks, and vanities;
- electrical works reached 34 percent completion and included upgrading of the primary power supply system and installation of UPS outlets and lighting fixtures;
- HVAC systems reached 90 percent completion;
- the T&TEC was engaged to establish permanent electrical infrastructure at the facility; and
- a contract was awarded for the installation of a Software Codec Video-Conferencing and Content Display Solution. The contractor delivered all of the required equipment and completed installations at seven (7) of the 21 Virtual Access Customer Centres (VACCs) courtrooms.

#### ***Refurbishment of the Compound that houses Jury Trials at O'Meara Arima***

Works continued at the O'Meara Judicial Centre, on the development of prisoner holding areas, the establishment of high-security fencing for border protection and the acquisition of upgraded furnishings. Designs and scope requirements were initiated to facilitate the finalisation of the procurement documentation.

#### ***Judiciary of Trinidad and Tobago***

In fiscal year 2026, the Judiciary of Trinidad and Tobago received an allocation of \$16.5 million, of which, an expenditure of \$10.6 million was recorded for the implementation of projects and programmes.

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### ***Administration***

#### ***Development of Customer Service Centers at the Nation's Court Building***

The Judiciary advanced the design, construction and operationalisation of VACCs across Trinidad and Tobago, in addition to the expansion of a centralised Call/Contact Centre. Project activities included:

- construction and outfitting of three (3) VACC rooms within the Mayaro District Court for the Mayaro Customer Service Centre;
- development of the scope of works for the San Fernando VACC facilities; and
- procurement of specialised furniture to accommodate VACCs throughout designated regions.

#### ***Strengthening of Records Management in the Judiciary***

The strengthening of Judiciary's records management framework was advanced by 11 probate consultants. This initiative encompassed the digitisation of historical records and the installation of compact shelving system to facilitate the ongoing administration of record keeping within various vaults across multiple courts and relevant court facilities.

#### ***Implementation of a Comprehensive Security System in the Judiciary***

The procurement of electronic security equipment and infrastructure for Courts and Administrative Facilities reached the evaluation stage, specifically for the acquisition of under-vehicle inspection systems.

#### ***Provision of Accommodation for Court Administration***

The project, *Provision of Accommodation for Court Administration* continued with the outfitting of the Judiciary's warehouse. The supply and delivery of heavy-duty warehouse shelving was completed.

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#### ***Regional Development Planning***

##### **Automation of the Construction Permit Process**

The *Automation of the Construction Permit Process* project continued with an allocation of \$1.0 million for the following activities related to the Town and Country Planning Division's (TCPD) DevelopTT application:

- procurement was initiated for the purchase of laptops to establish DevelopTT Helpdesks at each TCPD Regional Office;
- procurement was initiated for user training exercises in Trinidad and Tobago; and
- training exercises were scheduled in Tobago in April 2026.

##### ***Implementation of the Automated Workflow Process***

The Ministry of Planning, Economic Affairs and Development was also allocated \$5.0 million in fiscal year 2026 to support the *Implementation of the Automated Workflow Process* project. Efforts to digitise the TCPD's records were advanced through the following activities:

- a contract valued at \$3.8 million was signed for the digitisation of 73,200 application files, 850 plotting maps and 5,000 subdivision layouts from the TCPD's East and Tobago offices; and
- approximately 30,200 of the 73,200 application files, 1,635 of the 5,000 layouts, and 213 of the 850 plotting sheets were scanned.

##### **Regional Development Initiatives**

##### ***Development of Chaguaramas***

The Chaguaramas Development Authority (CDA) is responsible for the planning, management and sustainable development of the Chaguaramas Peninsula, with a mandate to ensure that the development is environmentally responsible and aligned with national priorities. In fiscal year 2026, an allocation of \$5.5 million was provided to the CDA. Some of the development initiatives undertaken are outlined below:

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### ***Regional Development Planning***

- *Renovation to CDA Police Post at Williams Bay* – the revised allocation of \$1.4 million was fully expended for the settlement of final contractual obligations for the refurbishment of the Williams Bay Police Post, which commenced in fiscal year 2024. The Police Post was completed and officially handed over to the CDA in December 2025;
- *Refurbishment Works to the Boardwalk Phases 1 and 2* – an allocation of \$1.0 million was provided in fiscal year 2026 to commence the rehabilitation of the Boardwalk coastal protection system. The project is intended to upgrade the existing seawall to mitigate erosion, prevent further structural damage and enhance public safety. Expenditure totalling \$1.0 million was incurred. In fiscal year 2026, confirmation of the availability of funds was granted to enable the CDA to execute the procurement strategy to undertake works including design, demolition and reconstruction of sections of the seawall along the Boardwalk; and
- *Refurbishment of Macqueripe Beach Facilities* – the sum of \$1.0 million was allocated for the project, and was fully utilised during the fiscal year. The CDA continued works on the refurbishment of the handrails at the Macqueripe Beach, which commenced in fiscal year 2025 and reached 100 percent completion in fiscal year 2026.

### **Regional Development Planning – Local Government**

In fiscal year 2026, the Ministry of Rural Development and Local Government (MRDLG), continued to advance regional development planning initiatives throughout the 14 Municipal Corporations. Under the project, *Implementation of a Comprehensive Local Area and Regional Development Planning* the development of an enterprise geographic information system for the MRDLG was completed, with expenditure in the sum of \$0.8 million. This integrated system will allow the MRDLG to manage, share and analyse spatial data across the 14 Municipal Corporations, thereby enhancing decision-making and operational efficiency.



**STRATEGIC PILLAR IV:**

**MODERNIZING  
INFRASTRUCTURE,  
TRANSPORT AND DIGITAL  
SERVICES**

## **PART 1:**

### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### ***Roads and Bridges***

The road network plays a critical role in facilitating commerce and ensuring the safe and efficient movement of people and goods throughout the country. Maintaining this vital infrastructure is essential to enhancing national productivity, improving road safety, reducing greenhouse gas emissions through improved traffic flow and lowering vehicle operating and maintenance costs.

In fiscal year 2026, Government allocated \$261.6 million for the improvement of the country's road infrastructure through key implementing agencies, including the Ministry of Works and Infrastructure, the Ministry of Rural Development and Local Government and the 14 Municipal Corporations, and the Tobago House of Assembly. A range of road rehabilitation, reconstruction, maintenance and associated infrastructure projects were executed at a total cost of \$235.2 million.

#### ***Rehabilitation of Existing Roadways***

The Ministry of Rural Development and Local Government and the 14 Municipal Corporations expended a total of \$77.7 million on road infrastructure works. These works comprised of sectional road paving, road side drainage infrastructure, replacement of manhole covers and slope stabilisation works.

The Municipal Corporations collectively resurfaced approximately 117,828 square metres of roads, completed 1,292 metres of drainage infrastructure, repaired 19 manholes, constructed 35.1 metres of culverts, completed 198.2 metres of slope stabilisation works, installed 91.3 metres of pedestrian bridges/railings and completed 65 metres of footpaths.

#### ***Construction of New Roadways***

The Ministry of Works and Infrastructure continued works toward the completion of the northern priority link of the construction of the *Solomon Hochoy Highway Extension to Point Fortin*, expending the sum of \$95.5 million. The status of ongoing work packages was as follows:

- Package 5A – completion of the stretch between the Godineau River and the Mosquito Creek Bridge – 99 percent completed;
- Package 3A – construction of the Southern Main Road Overpass and La Brea Interchange Bridge – 91 percent completed; and

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#### ***Roads and Bridges***

- Package 2C – completion of Mon-Desir to Eccles Trace and St. Mary's Interchange to Mon Desir Interchange – 98 percent completed.

#### ***Roads and Bridges: Tobago***

The THA, through the Division of Infrastructure, Quarries and Urban Development continued to implement key projects to enhance the island's road infrastructure. The following are some of the key achievements for fiscal year 2026:

- resurfacing of roadways including Young Street, Market Square, Allfield Extension, Lover's Lane and Canaan Main Road;
- execution of roadworks in areas including Castara, Old and New Housing Scheme, Signal Hill Road, the Roxborough Housing project, Woodland Mt. Thomas, Hope Trace, Pembroke Main Road and Richard Trace Roundabout; and
- construction of retaining walls at Phase III Calder Hall and Betsy Hope, Roxborough.

#### ***Transport***

The development of a modern, integrated and safe transportation system is essential to supporting economic development. In fiscal year 2026, Government continued to advance an efficient national transport system that provides reliable and safe land, sea and air transport services. A total of \$70.0 million was expended across these sub-sectors to support infrastructure and equipment upgrades.

#### ***Land Transportation***

The Public Transport Service Corporation (PTSC) was allocated \$6.0 million to support infrastructure works aimed at improving service delivery and reliability. During the fiscal year, the Corporation expended the full allocation on capital works, which included the following:

- continued upgrade works to the Priority Transit Mall passenger waiting and boarding areas at San Juan and Curepe which entailed the following:
  - ◇ San Juan – execution of roof repairs, lighting maintenance and general electrical inspections

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### *Transport*

- ◇ Curepe – structural repairs, window replacements, painting of the ground floor, refurbishment of washrooms and installation of bus-loading canopies;
- the project, *Upgrade of the POS Maxi Taxi Facility* progressed with the following works in fiscal year 2026:
  - ◇ replacement of the existing rubber matting on the access staircase from the platform to the Maxi Taxi Loading Bay
  - ◇ painting of the interior and exterior walls of the loading bay
  - ◇ replacement of defective light fixtures throughout the loading bay;
- works also continued under the *Cleaning of Electrical Power System* programme with the following activities completed at the San Fernando Terminal of the PTSC:
  - ◇ panel and switchgear cleaning
  - ◇ conduits and controls systems
  - ◇ moisture and environmental protection
  - ◇ electrical rewiring and inspection;
- the project, *Development of a Passenger Facility at Rio Claro* progressed in fiscal year 2026 with the following preparatory works:
  - ◇ demolition of the existing 4000 square feet building including foundation and removal of materials from the site
  - ◇ installation of earthen backfill and compacting works to level the surface
  - ◇ clearing and grading of the site to the desired level; and
- the project, *Preparation of a Master Space Plan for all existing and proposed PTSC facilities* continued with the following activities:
  - ◇ design consultancy services for the preparation of a Master Space Plan for all existing and proposed PTSC facilities
  - ◇ existing conditions assessment and spatial evaluation
  - ◇ engineering and condition surveys
  - ◇ asset register development and site documentation
  - ◇ development of preliminary and final recommendations.

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### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### **Transport**

In fiscal year 2026, the Vehicle Management Corporation of Trinidad and Tobago Limited (VMCOTT) was allocated \$1.8 million to advance its capital works programme. These funds were utilised for the the following works at the San Fernando Facility:

- installation of an addressable fire alarm system;
- upgrading and replacing old, weathered signage; and
- installation of a gas suppression system.

#### **Traffic Management**

Works continued in fiscal year 2026 under the Traffic Management Branch of the Ministry of Transport and Civil Aviation (MTCA), which focused on traffic management measures geared towards improving safety on the nation's roadways. Works were executed under the following projects:

- *Provision to Upgrade Obsolete Traffic Signal Control Equipment* – the replacement and upgrade of traffic equipment at 15 intersections in the city of Port of Spain;
- *Provision of Backup Power-Supply for Traffic Signalized Intersection* – completion of the installation of 30 uninterrupted power supply modules for various traffic light intersections across the country, including the Priority Bus Route;
- *Provision for Data Collection* – two (2) high quality cameras were procured and outfitted to the two (2) existing drones, to assist in the collection of traffic data; and
- *Provision of Road Safety Audit on the Roadways of Trinidad* – award of a consultancy contract and disbursement of the down payment to conduct a road safety assessment on 8,320km of roadways set to commence in the dry season.

#### **Sea Transportation**

Resources in the revised sum of \$42.9 million were allocated to the sea transportation sub-sector in fiscal year 2026 for the development of port infrastructure in Trinidad and Tobago for increasing transport efficiency and safety. A total of \$25.8 million was expended on works which included:

- completion of Phase II which entailed the refurbishment of 200 feet of quay wall,

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### *Transport*

and commencement of Phase III which entailed the refurbishment of 220 feet of quay wall under the *CARICOM Wharf Quay Refurbishment* project;

- the procurement of four (4) cone fenders to be installed at the Port of Port of Spain, to ensure safe docking of vessels at the Container Terminal under the project, *Replacement of Cone Fenders at the Port of Port of Spain*;
- the procurement of 10 tractor trucks and 10 terminal trailers to increase the capacity and efficiency of operations at the Port of Port of Spain under the project, *Acquisition of Specified Equipment for the Port of Port of Spain*; and
- the completion of the repair/ replacement of 20 navigational beacons around the country to ensure safe navigation on the nation seaways under the programme, *Upgrading and Modernization of Navigational Aids*.



**CARICOM Wharf Quay Phase II**



**CARICOM Wharf Quay Phase III**

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### *Transport*

#### **Air Transportation**

The MTCA, through the Airports Authority of Trinidad and Tobago (AATT), continued to prioritise critical infrastructure upgrades to ensure safety and security at the nation's international airports in accordance with the International Civil Aviation Organization's (ICAO) standards. In fiscal year 2026, the AATT utilised \$33.0 million for key works, including:

- commencement of the following works at the Piarco International Airport (PIA) under the project, *Airfield Pavement Rehabilitation – PIA*:
  - ◇ rehabilitation of Runways 10 to 28
  - ◇ rehabilitation of the south apron;
- commencement of repairs and replacement of 2,041 metres of perimeter fencing at the Arthur Napoleon Raymond Robinson International Airport (ANRRRIA) in Tobago with demolition and disposal offsite;
- under the project, *Security Systems (CCTV and Access Control Systems)* at the Piarco International Airport:
  - ◇ completion of Phase I at the North Terminal with the installation of a video surveillance system
  - ◇ commencement of Phase II which entails the installation of a video surveillance system inclusive of the carparks and the perimeter; and
- commencement of the installation of one (1) high mast light at the south terminal ramp complete with all necessary infrastructure under the project, *Expanded Aircraft Parking Ramps – Flood Lighting*.

#### **Transport: Tobago**

The MTCA commenced works on the new terminal building at Crown Point, Tobago, under the project, *Systems, Furniture, Equipment and Other Items Necessary to Operate the New Terminal at ANRRRIA*, to bring the facility to operational standards. Managed by the AATT, the new terminal is intended to increase airport capacity and service levels, support tourism and attract international business. The following works were undertaken:

## **PART 1:**

### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### ***Transport***

- procurement and installation of ICT equipment;
- supply and installation of furniture, office equipment, accessories and fixtures;
- construction of a perimeter road; and
- installation of a lift.



**Perimeter road at the New Terminal of the  
ANRRIA**



**ICT Display Screen at the New Terminal of  
the ANRRIA**



**Lift at the New Terminal of the  
ANRRIA**

## PART 1: STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

### *Drainage*

In fiscal year 2026, Government continued to place high priority on the upgrade of drainage infrastructure in an effort to reduce the impact of flooding in low lying areas across Trinidad and Tobago. The sum of \$15.0 million was utilised under the *Flood Mitigation - Erosion Control Programme* for the advancement and completion of several projects throughout Trinidad. Some of the major achievements under the programme are highlighted in the table below:

| Project                                                                                                                        | Status                |
|--------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| Construction of a reinforced concrete wall along La Cuesa River, alongside the Northbound Ramp, Freeport Overpass              | 100 percent completed |
| Rehabilitation works along the Malick River Eastern Main Road, Churchill-Roosevelt Highway Link Road, Morvant                  | 100 percent completed |
| Redefinition of the Caroni River from the Uriah Butler Highway to the Gulf of Paria                                            | 20 percent completed  |
| Clearing and desilting of the Diego Martin River Mouth                                                                         | 45 percent completed  |
| Construction of a reinforced concrete wall along the Cunapo River, Eastern Main Road, Sangre Grande                            | 90 percent completed  |
| Construction of a reinforced concrete wall along the Aripo River, LP No. 58, Carib Circular, La Platta Gardens                 | 65 percent completed  |
| Construction of a reinforced concrete U-Section along the Lallan River, from Egypt Trace to Jerningham Railway Road, Endeavour | 95 percent completed  |
| Construction of a reinforced concrete wall, Off Ramdularie Lane, Southern Main Road, Cunupia                                   | 80 percent completed  |
| Rehabilitation works to the tributary to the San Juan River                                                                    | 85 percent completed  |
| Rehabilitation works along the Champs Fleurs main drain                                                                        | 90 percent completed  |

## **PART 1:**

### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### ***Drainage***

The *Major River Clearing Programme* utilised the sum of \$5.0 million for the continuation of Phase II of the Caroni River Rehabilitation and Improvement Works project. The project, which involves the construction of a reinforced concrete wall and the installation of a flood gate at New Street, Caroni and rehabilitation and embankment construction works at the Valsayn Main Drain, Spring Village reached 95 percent completion.

The sum of \$5.0 million was utilised under the *Programme of Upgrade to Existing Drainage Pumps and Gate Inventory* for the upgrade of pump stations and the replacement and rehabilitation of sluice gates and flap gates across Trinidad. The major achievements during the period under review included:

- reconstruction of the Sadhoo Trace Pump House in El Socorro which advanced to 90 percent completion; and
- upgrade of the Bamboo No. 2 Pump House and the gate which was 80 percent completed.

Work also continued under the project, *Special Drainage and Irrigation Works* implemented by the THA. During the period under review, a gabion basket and retaining wall were constructed at Les Coteaux.

#### ***Information Technology and Digital Infrastructure***

Government continued to integrate advanced technology across public services, the private sector and wider society to improve service delivery and enhance the quality of life of citizens. Priority was placed on strengthening information technology infrastructure and digital systems within the Public Service, including the use of Artificial Intelligence (AI)-powered solutions to improve efficiency. Investments also supported efforts to reduce the digital divide by expanding access to technology in communities. The Ministry of Public Administration and Artificial Intelligence (MPAAI) continued to implement four (4) key programmes, as detailed below.

A budget of \$10.0 million was allotted to accelerate the implementation of the various projects that comprise the *Establishment of the Digital Government Programme*. These projects and the related activities for fiscal year 2026 were as follows:

## **PART 1:**

### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### ***Information Technology and Digital Infrastructure***

- *National e-Identity (e-ID) initiative (TTPass):*
  - ◇ the development of the TTPass system continued
  - ◇ stabilisation and handover of the TTPass Platform to MPAAI was completed
  - ◇ development of the enterprise architecture framework and artefact cataloguing for TTPass was undertaken; and
- *Interoperability Solution (GovLinkTT):*
  - ◇ the enterprise architecture framework for GovLinkTT was defined and submitted
  - ◇ an application programming interface database was created to enable testing of TTPass' alternative enrollment process
  - ◇ the artefact cataloguing for the enterprise architecture exercise continued.

Under the *Implementation of the Digital Society Programme*, \$7.6 million was expended for the continuation of activities as follows:

- the provision of customer care and technical support for the CodeTT and WeLearnTT platforms; and
- collaboration with the OpenAI and Grammarly product teams to highlight requirements for onboarding and supporting the Integrated Service Centre.

The MPAAI also received the sum of \$6.0 million for the continuation of the *Establishment of a Digital Economy Programme*. The activities for fiscal year 2026 were as follows:

- the procurement process commenced for a consultancy, funded by the IDB, to conduct a diagnostic assessment of the ICT sector, including the former D'Hub platform, now the CodeTT platform;
- development of the Environmental Management Authority's (EMA) application -
  - ◇ updates to the application were completed and tested, and a demonstration was presented to the EMA
  - ◇ the National Information and Communication Technology Company Limited (iGovTT) is preparing the plan for the public rollout of the application; and

## PART 1: STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

### *Information Technology and Digital Infrastructure*

- development of the Ministry of Health's application –
  - ◊ a plan for the rollout of the application to the public is currently being prepared by the iGovTT.

Through the IDB loan-funded programme, *Implementation of the Digital Transformation Agenda*, a provision of \$15.5 million was utilised to pursue the following activities:

- under Component 1: Accelerating Digital Transformation of the Government, the procurement process for the Ranger-X5 weather system for the Trinidad and Tobago Meteorological Society (TTMS) was initiated; and
- under Component 2: Accelerating the Growth of the Digital Economy, the procurement process commenced for the supply and delivery of laptops, cases and headsets for the Ministry of Education.

Modern and efficient judicial services in Trinidad and Tobago remained a national priority. A key strategy for achieving this goal was the institutionalisation of digitisation and e-services, for which \$5.9 million was provided under the project, *Development of Judiciary Information Systems*. The funding was utilised for re-designing and upgrading the ICT network, with activities undertaken as follows:

- network expansion continued;
- server infrastructure was upgraded;
- the establishment and operationalisation of the Disaster Recovery Centre continued; and
- the network for cybersecurity hardening was fortified.

The Service Commissions Department furthered its digitisation thrust by continuing its *Implementation of an Electronic Document Records Management System* project. The Department was provided with the sum of \$2.0 million which was utilised to upgrade its network infrastructure through the purchase of network switches and other hardware.

The *Enhancement of the Single Electronic Window (SEW) Programme*, executed by the Ministry of Trade, Investment and Tourism, continued in fiscal year 2026 with an allocation of \$3.5 million. The implementation of Component 3, which deals

## **PART 1:**

### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### ***Information Technology and Digital Infrastructure***

with the governance and operation of the Port Community System, was the main activity undertaken. This entailed the onboarding of 10 members of staff for a one-year period to operationalise the PCS.

The Ministry of Finance continued its efforts to modernise and strengthen the public financial management processes, with the implementation of the *Development of an Integrated Financial Management Information System (IFMIS) Programme*, for which a provision of \$9.0 million was made in fiscal year 2026. The Ministry continued with the development of a new Chart of Accounts, the Internal Audit framework and upgrade of the IFMIS infrastructure.

The Ministry of Finance also received funding in the amount of \$16.7 million for the continuation of several other ICT initiatives including:

- upgrading of the ICT infrastructure at the Inland Revenue Division to enhance the Division's Endpoint Security Solution and the implementation of a vulnerability scanning solution;
- upgrading of the Ministry's security through the installation and configuration of an Internet Protocol (IP) camera system, network equipment and upgrade of the video management software; and
- upgrading of the ICT infrastructure at the Financial Intelligence Unit.

The Trinidad and Tobago Police Service (TTPS) continued the upgrade of its ICT equipment and systems in fiscal year 2026 with an allocation of \$8.5 million. The scheduled activities for the year included:

- upgrading of the networking infrastructure at various facilities throughout the TTPS;
- procurement of computer hardware for the TTPS; and
- expansion of the Criminal Automated Biometric Identification System to the TTPS.

## **PART 1: STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

### ***Information Technology and Digital Infrastructure***

#### ***Information Technology and Digital Infrastructure: Tobago***

The THA modernised its operations through an ICT programme focused on digitisation, digitalisation and digital transformation. In fiscal year 2026, the THA expended \$0.4 million on digital initiatives, including Convene software subscriptions, the digitisation of 17,000 pages of the Executive Council Minutes, staff training and the hosting of a strategic development planning platform.

The Assembly also developed a Tobago land management system to improve access to land information, online applications and tracking. A total of \$0.01 million was expended on computers, webcams, and audio devices for this initiative. Additionally, the Education Division invested \$1.5 million in computers, networking and CCTV upgrades to strengthen teaching, administration, connectivity and school safety.



**STRATEGIC PILLAR V:  
PROTECTING THE PEOPLE  
THROUGH SOCIAL  
INVESTMENT AND  
SAFETY NETS**

## **PART I:**

### **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

#### ***Social Development***

The Social Sector plays a critical role in advancing Government's social and human development agenda by addressing poverty, social inequality and exclusion, while strengthening support for vulnerable and marginalised groups, including women, children, persons with disabilities, the elderly and socially displaced persons. In fiscal year 2026, a total of \$17.0 million was utilised by the Ministry of the People, Social Development and Family Services (MPSDFS) for the advancement of social programmes geared towards improving the standard of living of underprivileged groups in society.

#### ***Establishment of Social Displacement Centres***

The MPSDFS was allocated the sum of \$1.6 million for social displacement centres across the country. During the period under review, the procurement process commenced for the external works and the construction of a new wastewater treatment system at the Couva Transitional Living Facility for socially displaced women.

#### ***Development Centre for Persons with Challenges***

In fiscal year 2026, works continued on the upgrade of the National Therapeutic and Resource Centre (NTRC) located at Carlsen Field. The NTRC was renamed the National Enrichment Centre (NEC). The Centre is designed to provide diagnostic and rehabilitative services for persons with disabilities. The sum of \$6.0 million was expended on the following activities:

- completion of the outfitting of the NTRC;
- commencement of procurement for the upgrade of the wastewater system at the NTRC;
- development of the Request for Proposal (RFP) for the design of a wheelchair accessible elevator to accommodate 13 persons; and
- completion of the procurement for the installation of ceiling tiles, construction of a play area and installation of a camera surveillance system.

## **PART 1:**

# **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

### ***Community Development***

The Ministry of Culture and Community Development (MCCD) continued to foster social and economic development through community-based initiatives, implemented under the following programmes and projects.

#### ***Refurbishment of Community Centres***

In fiscal year 2026, the Ministry facilitated payments for refurbishment works to the Beausejour Community Centre and the Mt. D’or Community Centre, both of which were completed in fiscal year 2025. These works included the replacement of the roof and ceiling, replacement of windows and doors, upgrade of the plumbing and electrical systems, upgrade of the kitchen area, installation of air-conditioning units, installation of a water storage system, construction of security booths and painting.

#### ***Refurbishment of Export Centres***

The development of scopes of work is ongoing for upgrade of the security infrastructure at the Bourg Mulatresse, Morvant and Point Fortin Centres, under the purview of the Export Centres Company Limited (ECCL). Additionally, the scopes of work were completed and the tender process is ongoing for the following works:

- repair of the electrical systems at 10 ECCL Centres;
- upgrade of the infrastructure at the Diego Martin Centre; and
- preventative and corrective maintenance at the Mausica Centre.

#### ***Community Development: Tobago***

Refurbishment and rehabilitation works were completed by the THA in fiscal year 2026 at the following facilities:

- Community Centre at Golden Lane;
- Community Centre at Betsy’s Hope;
- Argyle Community Centre;
- Carnbee/ Mt. Pleasant Community Centre;
- Patience Hill Community Centre;
- Speyside Community Centre; and
- Charlotteville Community Centre.

## PART 1: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### **Education**

The Ministry of Education (MOE) continued to prioritise the provision of safe, secure and conducive learning environments for students attending Early Childhood Care and Education (ECCE) Centres, Primary Schools, Secondary Schools and Special Schools throughout Trinidad and Tobago. In fiscal year 2026, emphasis was placed on upgrading, repairing and refurbishing school infrastructure to address deterioration, improve safety and security, and ensure facilities support evolving curricular and educational needs.

#### **Early Childhood Education**

The first phase of the seamless education system in Trinidad and Tobago caters to children aged 3 to 4 years. Early Childhood Care and Education (ECCE) Centres provide developmentally appropriate learning environments that support the holistic development of young children and establish a foundation for lifelong learning. A total sum of \$6.0 million was allocated to the MOE for the implementation of the *Improvement, Refurbishment and Extensions to ECCE Centres* programme and for the project, *Procurement of Furniture and Equipment*.

Under the *Improvement, Refurbishment and Extensions to ECCE Centres* programme, an amount of \$1.1 million was disbursed, from an allocation of \$4.0 million. This expenditure was for infrastructure works executed at 10 ECCE Centres, which were completed in the fiscal years 2023, 2025 and 2026, as detailed below:

| No. | Name of ECCE Centre  | Completed Project Activities                                                                                                                                                                                                    |
|-----|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1   | La Puerta Government | Remedial roof and ceiling work to address leaks<br><br>Replacement of corroded meter base and associated electrical works                                                                                                       |
| 2   | Maraval Government   | Plumbing works: replacement of pressure tank, plumbing lines and fittings to tank farm<br><br>Electrical works: replacement and servicing of light fittings<br><br>Fencing/external works: replacement of metal fence and gates |

## PART 1: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Education*

| No. | Name of ECCE Centre         | Completed Project Activities                                                                                                                                                                                                                                                       |
|-----|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3   | Penal Quinam Government     | Roof/ceiling works: replacement of roofing, guttering and ceiling<br><br>Electrical works: replacement of light fittings and associated electrical works                                                                                                                           |
| 4   | La Romaine Government       | Plumbing works: repairs to ruptured water pipes connected to the water troughs, replacement of taps; and repair of sanitary fittings                                                                                                                                               |
| 5   | Santa Rosa Government       | Plumbing works: repair of water main leak                                                                                                                                                                                                                                          |
| 6   | Rancho Quemado Government   | Plumbing works: supply and installation of a water pump and an electronic pump controller<br><br>Electrical works: replacement of the panel, outlet and switch in the pump room, and servicing of the light fittings<br><br>Fencing/external works: repair of the pedestrian gates |
| 7   | Salazar Trace Government    | Plumbing works: replacement of the pipe and fittings to the water pump, replacement of valves to the water storage tank and repair of sanitary fittings                                                                                                                            |
| 8   | Bourg Mulatresse Government | Replacement of doors and door locks, repair of sanitary fittings and ceiling, servicing of light fittings, supply and installation of wall fans and duplex outlets                                                                                                                 |
| 9   | Mayaro Government           | Cleaning and sanitisation of the flooring, replacement of the vinyl flooring and skirting where necessary, and replacement of the water pump and pressure tank                                                                                                                     |
| 10  | Ortoire Roman Catholic      | Replacement of the water pump and pressure tank, and fabrication and installation of drain covers to exposed areas                                                                                                                                                                 |

## PART 1: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### Education

The MOE received an allocation of \$2.0 million for the project, *Procurement of Furniture and Equipment for ECCE Centres*. The procurement process commenced and is ongoing by the National Maintenance, Training and Security Company Limited (MTS) for the supply and installation of furniture at the following five (5) ECCE Centres:

- Buen Intento Government;
- Maracas Valley SDA;
- Tulsi Manas (SWAHA);
- La Pastora Government; and
- Avocat.

### Primary School Education

Primary education caters to children aged 5 to 11 years and enables lifelong learning by developing essential literacy, numeracy and social skills. In fiscal year 2026, an amount of \$96.5 million was allocated to support the projects, *Improvement/Refurbishment and Extensions to Primary Schools, Procurement of Furniture and Equipment, Emergency Upgrade to Primary Schools, Construction of Temporary Pre-Engineered Classrooms, Construction of the Curepe Presbyterian School and Construction of Gaines Normal AME Primary School*.

The programme, *Improvement/Refurbishment/Extensions to Primary Schools* was provided with an allocation of \$50.0 million, of which, \$30.0 million was utilised to facilitate payments for refurbishment works completed in fiscal years 2024 and 2025, as well as for repair works executed in fiscal year 2026. The Ministry completed more than 123 contractor payments under this programme in fiscal year 2026. The following table lists some of the schools that benefitted from the repairs.

# PART 1:

## STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Education*

| Type of Repairs                                                                                                                                                                                 | Name of Primary School                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Electrical Works:</b><br>installation of distribution boards, poles, meter bases, panels, cables, service panels, sub-circuit wiring, light fittings, outlets, switches and associated works | <ul style="list-style-type: none"> <li>• Blanchisseuse Government Primary School</li> <li>• Jordan Hill Presbyterian Primary School</li> <li>• North Oropouche Government Primary School</li> <li>• Caroni Presbyterian Primary School</li> <li>• Arima Centenary Government Primary School</li> <li>• Durham Village Hindu Primary School</li> <li>• Malabar Government Primary School</li> <li>• Riverside Hindu Primary School</li> <li>• Aranguez Hindu Primary School</li> <li>• Dinsley/Trincity Government Primary School</li> <li>• Fifth Company Anglican Primary School</li> <li>• Tunapuna Anglican Primary School</li> </ul> |
| <b>Sewer System Works:</b><br>cleaning of grease traps, wastewater lines, repairing of sanitary fittings and sanitisation                                                                       | <ul style="list-style-type: none"> <li>• Diego Martin Boys' Roman Catholic Primary School</li> <li>• Guayaguayare Roman Catholic Primary School</li> <li>• Arima Hindu Primary School</li> <li>• Kubairsingh (Penal Rock) Hindu Primary School</li> <li>• Fyzabad Presbyterian Primary School</li> <li>• Biche Presbyterian Primary School</li> </ul>                                                                                                                                                                                                                                                                                    |
| <b>Air-Conditioning Works:</b><br>replacement and servicing of air conditioning units                                                                                                           | <ul style="list-style-type: none"> <li>• Buenos Ayres Government Primary School</li> <li>• Sangre Chiquito Presbyterian Primary School</li> <li>• Rousillac Hindu Primary School</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Plumbing Works:</b><br>installation of water pump, pressure tank, control panel, tank farm and related plumbing works                                                                        | <ul style="list-style-type: none"> <li>• Rio Claro Presbyterian Primary School</li> <li>• Gasparillo Government Primary School</li> <li>• Couva South Government Primary School</li> <li>• Torrib Trace Presbyterian Primary School</li> <li>• Cedros Anglican Primary School</li> <li>• Palo Seco Government Primary School</li> <li>• Debe Presbyterian Primary School</li> <li>• Santa Rosa Government Primary School</li> <li>• La Horquetta South Government Primary School</li> <li>• Chaguanas Roman Catholic Primary School</li> <li>• Inverness Presbyterian Primary School</li> </ul>                                          |

## PART 1: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Education*

| Type of Repairs                                                                        | Name of Primary School                                                                                                                                                                                                                                                                                                                     |
|----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Roofing Works:</b><br>roof repairs or replacement, sheeting, ceilings and guttering | <ul style="list-style-type: none"> <li>• Tunapuna Hindu Primary School</li> <li>• La Fillette Roman Catholic Primary School</li> <li>• St. Phillip's Government Primary School</li> <li>• Success Roman Catholic Primary School</li> <li>• St. Helena Presbyterian Primary School</li> <li>• Tunapuna Government Primary School</li> </ul> |

Under the project, *Procurement of Furniture and Equipment* an allocation of \$3.0 million was allocated to improve the teaching and learning environment and enhance student comfort and safety. Tenders are being evaluated for the supply and installation of furniture and equipment for 69 primary schools.

An allocation of \$30.0 million was provided for the project, *Emergency Upgrade to Primary Schools*, of which, \$9.4 million was expended for emergency remedial works for approximately 21 primary schools, which were completed in fiscal years 2024 and 2025. Some of the schools that benefitted from the repairs are listed below:

- Montrose Government Primary School;
- Preysal Government Primary School;
- Mt. Pleasant Government Primary School;
- Laventille Girls' Government Primary School;
- St. Margaret's Government Primary School;
- Arima Boys' Roman Catholic Primary School;
- Eastern Boys' Government Primary School;
- Lower Cumuto Government Primary School;
- Mafeking Government Primary School;
- Orange Field Hindu Primary School; and
- Carenage Girls' Government Primary.

The *Construction of Temporary Pre-Engineered Classrooms* project was allocated the sum of \$7.6 million. Tender evaluation is underway for the demolition of the condemned building and the construction of pre-engineered structures, which will include the reconstruction of washrooms at the Claxton Bay Junior Anglican Primary School.

## PART 1: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### **Education**

An allocation of \$3.4 million was provided for the project, *Construction of Gaines Normal AME*. The final designs have been completed and the Ministry is awaiting the requisite statutory approvals to proceed with implementation.

#### **Secondary Education**

In fiscal year 2026, the MOE continued its programme of capital works at secondary schools with an allocation of \$82.0 million to facilitate the following projects and programmes: *Procurement of Furniture and Equipment; Improvement, Refurbishment, and Extensions; Emergency Upgrade to Secondary Schools; and Construction of Temporary Pre-engineered Classrooms*. Details of the project activities executed during the fiscal year were as follows.

The project, *Procurement of Furniture and Equipment for Secondary Schools* was allocated \$2.0 million for the supply and installation of furniture for 74 secondary schools. Tender submissions for school furniture and equipment were received and the evaluation commenced.

An allocation of \$55.0 million was budgeted for the *Improvement/Refurbishment/Extensions to Secondary Schools* programme, of which, a total of \$30.0 million was disbursed for refurbishment works at 19 schools which were completed in fiscal year 2025. Some of the works are highlighted in the table below.

| No. | Name of Secondary School             | Completed Project Activities                                                                                                                                                                                            |
|-----|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1   | Gasparillo Secondary School          | Administration Building: replacement of the roof and ceiling, supply and installation of lighting fixtures, replacement of staircase railings and platforms to match the existing ones, and repair of concrete spalling |
| 2   | Manzanilla Secondary School          | Repair of potable water leaks and water pumps                                                                                                                                                                           |
| 3   | Vessigny Government Secondary School | Sewerworks including pumping out, desludging the lift station, supply and installation of sewage pumps and a duplex control panel, along with associated electrical works                                               |

## PART I: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Education*

| No. | Name of Secondary School           | Completed Project Activities                                                                                                                                                                                                                   |
|-----|------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4   | Tableland Secondary School         | Repair of the water pump: servicing of the control panel and plumbing work                                                                                                                                                                     |
| 5   | Ste. Madeleine Secondary School    | Replaced gas lines and taps in science labs, cleaned and sealed concrete guttering, and conducted plumbing work to repair a water leak in the driveway and car park                                                                            |
| 6   | St. Joseph Secondary School        | Plumbing works: serviced control panel and pressure tank, replaced float switch                                                                                                                                                                |
| 7   | Valencia Secondary School          | Plumbing works: repair of leaking water line at rear of art room/cafeteria/washroom                                                                                                                                                            |
| 8   | Princes Town West Secondary School | Electrical works: supply and installation of light bulbs                                                                                                                                                                                       |
| 9   | Mayaro Secondary School            | Plumbing works: repair of leaks to the water supply line, replacement of pipe and fittings to the water pump and securing of the pumps to existing base                                                                                        |
| 10  | Arima Central Secondary School     | Electrical works: servicing of light fittings<br><br>Works to students' washrooms: replacement/repair of sanitary fittings, replacement of doors to boys' washroom, repair of leak in wall of the girls' washroom and repair of the water pump |

Under the programme, *Emergency Upgrade to Secondary Schools* the sum of \$6.0 million was expended for emergency and unplanned remedial works at four (4) secondary schools, which were completed in fiscal year 2024:

- Fyzabad Anglican Secondary School;
- Coryal Secondary School;
- Preysal Secondary School; and
- South East Port of Spain Secondary School.

## **PART 1:**

# **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

## **Education**

### **Special Education**

In fiscal year 2026, a total of \$10.5 million was allocated for the projects, *Development of a School for Special Education at Pointe-a-Pierre* and *Repairs and Maintenance of Special Schools*. These projects aim to provide safe, accessible and functional learning environments for students with special needs.

Under the *Development of a School for Special Education at Pointe-a-Pierre* project, electrical upgrade work commenced. These upgrades involved the replacement of outlets and switches, servicing and replacement of the light fittings, servicing of the isolators for the air-conditioning units, and installation of an additional sub-circuit from the panels.

The *Repairs and Maintenance of Special Schools* project continued with plumbing works, including repairs to the water supply lines and reinstatement works at the Wharton Patrick Special School which were completed.

### **Tertiary Education**

Tertiary education in Trinidad and Tobago provides opportunities for students to advance their knowledge and skills through specialised academic, professional and technical programmes, preparing them for employment and further studies.

Through the Ministry of Tertiary Education and Skills Training, Government continued to prioritise infrastructure upgrades and the procurement of equipment and supplies to enhance the delivery of quality tertiary education and technical and vocational training. In fiscal year 2026, the Tertiary Education sub-sector received a revised provision of \$265.6 million, of which, \$250.9 million was utilised by the following institutions.

### **The University of the West Indies (UWI)**

The University of the West Indies offers over 200 programmes across eight (8) faculties and 38 departments and research centres. It provides a range of diplomas, undergraduate and postgraduate degrees in diverse fields. Some of the achievements under the UWI's projects were as follows:

## **PART 1:**

### **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

#### **Education**

Under the project, *Renovation of Chemistry C1 Building and Replacement of Fume Hoods* a revised allocation of \$5.5 million was provided in fiscal year 2026, for the commencement of Phase II of the project. This sum was utilised to facilitate outstanding payments to the contractor and for consultancy services for Phase I of the project.

A revised scope was completed for Phase II of the project, which has an estimated cost of \$44.8 million.

Phase I of the *Building of the International Fine Cocoa Innovation Centre* project was completed in fiscal year 2024 at a cost of \$9.0 million. In fiscal year 2026, the defects liability period concluded and final payments totalling \$0.8 million were made. A contract was awarded for Phase II of the project which will entail the procurement of additional specialised equipment to enhance the Centre's capacity to develop and produce a wider range of cocoa-based products.

The *Replacement of HVAC System and Associated Works at the UWI Sports and Physical Education Centre* project was completed in fiscal year 2025 at a cost of \$4.1 million. In fiscal year 2026, final payments were made totalling \$1.0 million.



**Replacement of HVAC System and Associated Works at the UWI Sports and Physical Education Centre**

## **PART 1:**

### **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

#### **Education**

The project, *Wireless Coverage in the Faculty of Science and Technology and Faculty of Food and Agriculture* was completed in fiscal year 2025 at a cost of \$2.5 million. In fiscal year 2026, a final payment in the amount of \$1.5 million was made for the project.

#### **The University of Trinidad and Tobago (UTT)**

The UTT offers applied programmes in aviation, maritime studies, agriculture, engineering and the performing arts. The UTT operates more than 10 campuses across Trinidad and Tobago, with its main campus under development at the Tamana InTech Park, Wallerfield.

In fiscal year 2026, a revised allocation of \$1.2 million was provided for the project, *Eastern Caribbean Institute of Agriculture and Forestry (ECIAF)- Improvement to Facilities*. Some of the activities undertaken were as follows:

- payment of commitments in the sum of \$0.02 million for the installation of a new galvanised roof to cover the Zinnia Science Laboratory; and
- upgrade of the canteen dining area and flooring of the Hibiscus building at a cost of \$0.6 million.

A revised allocation of \$0.7 million was provided for the project, *John S. Donaldson Technical Institute - Improvement of Facilities*, which was expended for activities as follows:

- payment of a mobilisation fee in the sum of \$0.2 million for a contract awarded in fiscal year 2025 for the installation of a standalone fire alarm system for each block;
- payment of retention fees in the amount of \$0.01 million for roof repairs to the North Block;
- payment of retention fees in the amount of \$0.02 million for the upgrade and refurbishment of perimeter walls; and

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### *Education*

- payment of retention fees in the amount of \$0.08 million for the replacement of air-conditioning units.

The project, *San Fernando Technical Institute – Upgrade of Facilities and Equipment* received an allocation of \$1.2 million in fiscal year 2026. A total of \$0.9 million was expended for the following:

- payment in the amount of \$0.2 million for the small-scale Rubber Crumb Facility, which was completed in fiscal year 2025. A final payment and retention sum in the amount of \$0.4 million was also made; and



**Rubber Crumb Facility, San Fernando Technical Institute**

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### **Education**

- \$0.7 million for the upgrade of the washrooms in Blocks A and B.



**Upgraded Washroom Facilities**

A provision of \$2.0 million was budgeted for the project, *U.T.T.- Pt. Lisas Campus* of which, \$0.05 million was expended for the following:

- upgrade of the Material Characterisation Laboratory – payment of retention fees for the purchase and installation of a rotary reactor tube furnace and a fourier transform infrared spectrometer, in the amount of \$0.03 million;
- development of the Drilling Fluids Laboratory – preparation of the tender documents commenced; and
- upgrade of the roof guttering of the Technology Building – the tender process was completed.

The UTT Aviation Campus at Camden is a premier facility for industry-relevant aviation training. In fiscal year 2026, the Institute received a revised allocation of \$0.5 million for the project, *Establishment of the Aviation Institute – UTT Camden Campus – Phase 1 and 2*. The following activities were undertaken:

- a contract was awarded for pigeon-proofing of the aircraft hangar; and
- ventilation works were undertaken on the aircraft hangar building.

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### **Education**

The project, *Upgrade of the University of Trinidad and Tobago Campuses* received a revised allocation of \$1.6 million in fiscal year 2026, to complete activities and facilitate the payment of commitments from previous fiscal years as follows:

- completion of the installation of three (3) 125-tonne chillers – payment of the retention fee in the amount of \$0.1 million;
- final payment for a consultancy for Davit installation in the amount of \$0.03 million;
- installation of new Davit and lifeboat – Phase II works were completed and a final payment and retention in the amount of \$0.4 million was made;



#### **New Davit and Lifeboat for the UTT's Chaguaramas Campus**

- electrical infrastructure for new Davit – infrastructure works in the sum of \$0.6 million were completed and a final payment and retention in the amount of \$0.1 million was made; and
- replacement of three (3) air-conditioning units in Phase III – a contract was awarded in the sum of \$0.5 million.

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### **Education**

Government continued to invest in national skills development initiatives to ensure citizens are prepared for employment, entrepreneurship, and innovation. These initiatives were spread across multiple institutions and programmes, each targeting different sectors and communities. Major national skills development agencies and initiatives include: the MIC Institute of Technology (MIC-IT), the National Energy Skills Center (NESC), the Youth Training and Employment Partnership Programme (YTEPP), the National Apprenticeship Programme (NAP), The National Institute of Higher Education, Research, Science and Technology (NIHERST), the College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT) and the University of Trinidad and Tobago (UTT).

### **Technical and Vocational Education and Training (TVET)**

TVET encompasses post-school education and training programmes designed to equip individuals with practical, industry-relevant skills and qualifications. Unlike traditional academic education, TVET emphasises hands-on learning and workforce preparation across a range of occupational areas. TVET is delivered through vocational schools, technical colleges, apprenticeships and workplace-based learning, supported by national qualification frameworks that promote quality, consistency and recognition of competencies. Government continued to invest in the upgrade of facilities, tools, equipment and ICT infrastructure to enhance the delivery and quality of TVET services. Key investments and achievements are highlighted below.

### **College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTATT)**

The COSTAATT offers a range of specialised, technical and academic programmes, including certificates, advanced diplomas, associate and bachelor's degrees. The COSTAATT operates seven (7) campuses and learning centres in both Trinidad and Tobago, offering programmes in health, journalism, business and applied sciences. In fiscal year 2026, an allocation of \$6.5 million was provided, of which, \$6.1 million was utilised for the following activities:

The project, *COSTAATT Technology Upgrade* was allocated \$2.0 million and activities were as follows:

- installation of a CCTV system, which forms part of Phase II of the project, and was 95 percent completed. Additionally, payment of outstanding commitments in the sum of \$0.8 million was made; and

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#### **Education**

- wireless upgrade – Phase I of the project was completed and payment of commitments in the amount of \$0.2 million was made.

The following activities were executed under the project, *COSTAATT Campuses Health and Safety Compliance*:

- supply and installation of emergency lighting which was completed at a cost of \$0.1 million;
- upgrade of the HVAC system at Chaguanas – a contract was executed in January, 2026 in the amount of \$6.7 million and mobilisation was paid in the amount of \$3.4 million; and
- decommissioning of the previous HVAC system was completed. Duct cleaning and electrical works commenced at a cost of \$0.6 million.

#### **MIC-Institute of Technology**

The MIC Institute of Technology (MIC-IT) operates 13 campuses across Trinidad and Tobago. Its main purpose is to provide high-quality TVET, along with engineering, manufacturing, and innovation services to support national and regional industries. Innovation and manufacturing divisions operate advanced workshops and produce locally manufactured plastic products while the National Apprenticeship Programme, offers Journeyman diplomas and other recognised qualifications that validate technical expertise. In fiscal year 2026, a total of \$12.5 million was allocated to advance 11 MIC-IT projects, of which, \$9.5 million was expended for the following activities.

The project, *Tobago Technology Centre* received an allocation of \$2.0 million for:

- supply and installation of a public address system in the sum of \$0.1 million. A mobilisation fee in the sum of \$0.03 million was paid and the equipment is being procured;
- roofing works – funds in the sum of \$0.2 million were confirmed for the execution of the contract;
- purchase and installation of canteen equipment- confirmation of funds received for the execution of the contract;

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#### **Education**

- outfitting of the automotive workshop (auto equipment, electrical and plumbing) – an evaluation was completed; and
- electrical upgrades – a contract was awarded in the amount of \$0.4 million for the installation of electrical wiring and fixtures. A mobilisation fee was paid in the amount of \$0.2 million.

The *National Skills Development Programme Centre at Macoya (MIC)* project received a revised allocation of \$3.7 million, which was expended for the following:

- supply and installation of a fire hose reel – payment of the retention fee;
- supply and installation of a public announcement system;
- payment of commitments brought forward from fiscal year 2025, in the amount of \$1.4 million. A final payment and shipping cost totalling \$0.6 million facilitated the supply of three (3) mechatronic trainers for outfitting of the Learning Factory; and
- supply and installation of a fume extractor – a contract was awarded in the sum of \$2.0 million and a down payment in the sum of \$1.0 million was paid to commence the manufacturing of the equipment.

Under the project, *Upgrading of Technology Centres at Port of Spain, Pointe-a-Pierre, Ste. Madeleine and Laventille* activities were undertaken as follows:

#### **Laventille Technology Centre**

- supply and installation of a fire hose reel – a contract was awarded in fiscal year 2025, in the sum of \$0.3 million. The project was completed and a final payment in the amount of \$0.1 million was made;
- supply and installation of security cameras – a contract was awarded in the sum of \$0.1 million and was paid in full;
- supply and installation of fume extractor equipment- funds in the amount of \$0.8 million were expended for works undertaken;

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#### **Education**

- supply and installation of motorised gates – commitments brought forward from fiscal year 2025 in the sum of \$0.1 million were paid in full; and
- upgrade of lighting fixtures in workshops – a contract was awarded in the sum of \$0.05 million and was paid in full.

#### **Point-a-Pierre Centre**

- supply and installation of a public address system – commitments brought forward from fiscal year 2025 in the sum of \$0.1 million were paid in full; and
- construction of solar photovoltaic workshop – in fiscal year 2025, contracts were awarded in the sum of \$0.05 million for designs, and \$1.7 million for construction works, which were completed. A retention fee in the sum of \$0.2 million was paid in fiscal year 2026.

An allocation of \$1.0 million was provided for the project, *Establishment of a Skills and Technology Centre in Debe/Penal (MIC)* of which, \$0.5 million was expended to facilitate the following activities:

- supply and installation of a fume extractor;
- upgrade of the recreational space on the western side of the campus; and
- supply and installation of bituminous membrane.

In fiscal year 2026, the project, *Acquisition of Capital Equipment for Metal Industries Company Limited (Legacy)* continued with the following activities:

- purchase of classroom and office furniture – a contract was awarded in sum of \$0.1 million and was paid in full in fiscal year 2026;
- purchase of cooling systems for machines – a contract was awarded in the sum of \$0.5 million. A down payment of \$0.3 million was paid and the project is ongoing; and
- procurement of ICT equipment at a cost of \$0.4 million.

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#### National Energy Skills Center (NESC)

The NESC operates 11 campuses across Trinidad and Tobago, including one in Tobago. Its main purpose is to provide technical and vocational training, especially for the energy and industrial sectors, equipping students with practical skills for employment and national development. With an allocation of \$10.1 million and expenditure totalling \$5.7 million in fiscal year 2026, the undermentioned activities were advanced:

A revised allocation of \$3.2 million was provided for the *Upgrade of the NESC Skills and Technology Centre Goldsborough, Tobago* project. A total of \$2.0 million was utilised for the procurement of the following heavy equipment, for training of heavy equipment operators:

- one (1) mini excavator – Hyundai Model HX60G;
- one (1) skid steer – New Holland L318 60HP at 2,800RPM; and
- one (1) dump truck – Hyundai EX6, 120HP, M2S, five-speed, manual.

The project, *Upgrade of NESC Technology Centre La Brea* received a revised allocation of \$1.2 million, of which, \$0.6 million was expended for the upgrade of the electrical and mechanical buildings, including the replacement of transformers. A contract was awarded in the sum of \$0.1 million and a mobilisation fee was paid. The project reached 40 percent completion.

Under the project, *Establishment of a Training Facility in Chaguanas*, the NESC received an allocation of \$2.8 million for the following:

- infrastructure upgrades to the Automotive and Electrical Buildings (including works to the roof, emergency stairs and student washrooms) at a cost of \$0.5 million, with a payment of \$0.2 million made; and
- Heavy Equipment Building upgrade (construction of a mezzanine floor to accommodate the creation of classrooms) – Phase I designs – a contract was awarded in February 2026, and a mobilisation fee in the amount of \$0.02 million was paid.

The *Upgrade of Infrastructure and Equipment of the NESC Drilling Academy* project received a revised allocation of \$0.8 million, which was expended for the inspection and certification of the drilling rig; supply and delivery of hoses; the repair and

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#### **Education**

upgrade of the drilling rig engine, air starter for the rig engine, draw work-diaphragm and friction clutch assembly, triplex mud pump and rig equipment mechanical main.

A revised provision of \$1.7 million was made for the project, *Upgrade of NESC Skills and Technology Centre Point Lisas*, of which, \$0.9 million was utilised for:

- upgrade of the student entrance with paving works at a cost of \$0.5 million; and
- upgrade of the student washroom facilities with the installation of a septic tank. A contract was issued in February 2026 and works reached 7 percent completion.

The project, *NESC IT Upgrade* received a revised allocation of \$1.4 million which was utilised for the installation of a CCTV surveillance system, including four (4) banovisions, 16 channels, 30 cameras and two (2) Samsung televisions for monitoring.

#### **Youth Training and Employment Partnership Programme (YTEPP)**

In fiscal year 2026, the sum of \$1.6 million was expended for the execution of the undermentioned projects:

*Establishment of a Training Facility – Chaguanas*; construction of the YTEPP Administrative Building:

- final payments and retention for the construction of the Administrative Building which is 85 percent completed; and
- refurbishment of the fire escape – a contract was awarded in the sum of \$0.1 million.

*Upgrade of the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited* – an allocation of \$0.9 million was provided to pay commitments from the previous fiscal year, in the amount of \$0.5 million for equipment and software, and for the procurement of:

- 50 Power BI management dashboard licenses; and
- approval flow automation application and document management system application.

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The project, *Upgrading of Facilities (YTEPP Limited)* received an allocation of \$1.5 million and expended \$0.1 million for the upgrade of the main administration building at the Waterloo Training Academy including, repainting works, roof repairs, awning works.

#### National Training Agency (NTA)

The NTA is the central body responsible for coordinating and overseeing TVET across the country. The NTA was allocated \$0.8 million in fiscal year 2026 for the implementation of its projects.

The *National Training Agency (NTA) ICT Infrastructure Renewal* project was allocated \$0.3 million to facilitate the payment of commitments from fiscal year 2025.

#### Digitalisation of the Education Sector

In fiscal year 2026, efforts continued towards the digitalisation of the Education Sector with key initiatives by the Ministry of Education and the Ministry of Tertiary Education and Skills Training outlined in the table below.

| Digital Projects                                       | Project Activities                     | Status of Project Activities                                                                                            |
|--------------------------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| <i>Acquisition and Delivery of Laptops and Tablets</i> | Procurement of laptops and accessories | A total of \$135.0 million was utilised for the acquisition and delivery of 18,000 laptops and accessories in Trinidad. |

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| <b>Digital Projects</b>            | <b>Project Activities</b>                                                              | <b>Status of Project Activities</b>                                                                                                                                                                          |
|------------------------------------|----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>COSTAATT Technology Upgrade</i> | Supply, delivery and installation of CCTV system for Phase II                          | Installation of a CCTV system for Phase II reached 95 percent completion. A total of \$0.9 million was paid towards outstanding commitments from fiscal year 2025. Final firmware upgrades remained ongoing. |
|                                    | Wireless Upgrade Phase I                                                               | Wireless Upgrade Phase I – project was completed in fiscal year 2025, and commitments in the amount of \$0.2 million were paid in fiscal year 2026.                                                          |
|                                    | Wireless Upgrade Phase II                                                              | A down payment in the amount of \$0.3 million was made.                                                                                                                                                      |
| <i>NESC IT Upgrade</i>             | Procurement and installation of infrastructure refresh with file storage               | The equipment was delivered to Point Lisas and installed.                                                                                                                                                    |
|                                    | (Complete server(s) and infrastructure to support virtual machines, servers, switches) | A 10 percent retention in the sum of \$0.04 million was also paid for the supply and installation of a firewall system.                                                                                      |

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| Digital Projects                                                                                               | Project Activities                                                                                | Status of Project Activities                                                                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Upgrade of the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited</i> | Payment of invoices brought forward from equipment and software purchased in fiscal year 2025     | Payment in the amount of \$0.5 million was made for invoices from fiscal year 2025.                                                                                                                         |
|                                                                                                                | Procurement of Power BI management dashboard licenses (50)                                        | Tender evaluations were completed.                                                                                                                                                                          |
|                                                                                                                | Procurement of an approval flow automation application and document management system application | Tender evaluations were completed.                                                                                                                                                                          |
| <i>National Training Agency (NTA) ICT Infrastructure Renewal Project</i>                                       | Procurement of ICT equipment (desktop computers, servers and switches)                            | An allocation of \$0.3 million was utilised for the payment of outstanding commitments from fiscal year 2025.                                                                                               |
| <i>Wireless coverage in the Faculty of Science and Technology and Faculty of Food and Agriculture</i>          | Execution of contract testing, commissioning and certification                                    | The project was completed in fiscal year 2025, at a cost of \$2.5 million with outstanding payments in the amount of \$1.5 million. In fiscal year 2026, a payment was made in the amount of \$0.5 million. |

### *Scholarships*

Through the Ministry of Tertiary Education and Skills Training, Government continued to make significant investments in the Scholarship Programme during fiscal year 2026. The Programme supports students by providing assistance with tuition, books and living expenses, while rewarding academic excellence. It also promotes specialisation in niche and critical fields that contribute to the country's economic development, while providing opportunities for international study and exposure, enabling scholars to acquire knowledge and skills that can be applied to strengthen local industries upon return to Trinidad and Tobago.

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### *Education*

In fiscal year 2026, a total of \$143.2 million was expended for the Scholarship Programme, supporting 273 scholars and 1,193 bursary recipients, as presented in the table below.

| Projects                                                                     | Number of Awardees | Details                                           |
|------------------------------------------------------------------------------|--------------------|---------------------------------------------------|
| <i>Scholarships-President's Medal and Non Advanced Level Examinations</i>    | 9                  | seven (7) active scholars<br>two (2) new awardees |
| <i>National/Additional Scholarships based on Advanced Level Examinations</i> | 261                | 193 active recipients<br>68 new awardees          |
| <i>Annual Scholarship and Technical Assistance Programme</i>                 | 3                  | three (3) scholars                                |
| <i>Scholarships and Bursaries</i>                                            | 1,193              | 693 active recipients<br>500 projected recipients |
| <b>TOTAL</b>                                                                 | <b>1,466</b>       |                                                   |

### *Libraries*

The National Library and Information System Authority (NALIS) continued to develop and coordinate library and information services in Trinidad and Tobago. In fiscal year 2026, the sum of \$6.2 million was expended for the implementation of projects and programmes to ensure the library and digital information needs of the citizens are met.

### *Public Library Refurbishment*

The *Public Library Refurbishment* project is critical to the continued and uninterrupted operations of NALIS' Public Libraries throughout the country. Upgrade works were completed totalling \$2.5 million at the following Public Libraries Moruga, Princes Town, Maloney, Couva, Tunapuna and the National Library Building.

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### **Education**

#### **Co-location of Libraries**

The *Co-location of Libraries* project was advanced with the completion of a library space and the provision of information services at the Golden Grove Prison.

#### **Upgrading of NALIS ICT Infrastructure**

The *Upgrading of NALIS ICT Infrastructure* project is another library initiative which advanced with the completion of the disaster recovery site and procurement of desktop computers, self-check kiosks, laptops, scanners and equipment for visually impaired persons.

#### **Construction of Mayaro Library**

Construction and fit-out works of the Mayaro library were completed in fiscal year 2025 and final payments of \$1.4 million were made in fiscal year 2026. In seeking to synergise new public buildings, Government utilised the ground floor of the building for additional services including an AI Centre. In addition, educational programmes will be offered by the Ministry of Public Administration and Artificial Intelligence and the COSTAATT respectively, while the NALIS' services will be offered on the first floor.

#### **Education: Tobago**

In fiscal year 2026, a total of \$30.2 million was expended for the implementation of several initiatives during the fiscal year, including:

- extension and improvement of existing Early Childhood Care and Education (ECCE) Centres;
- improvement, refurbishment, and extension of Primary and Secondary Schools; and
- enhancement of curriculum delivery, physical education and sporting activities in Primary and Secondary Schools.

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#### **Education**

Some of the notable achievements during the fiscal year include:

- continuation of the construction of a new Early Childhood Care and Education (ECCE) Centre at Courland, Tobago;
- *Extension and Improvement to Existing Early Childhood Centres (ECCE)* – the annual School Repair Programme, aimed at improving the safety, functionality, and longevity of learning environments across ECCE centres, was undertaken. The works included electrical, plumbing, gypsum, doors, windows, air-conditioning, and minor construction works across Tobago;
- *Improvement/Refurbishment/Extension to Primary Schools* – preliminary works were conducted at 36 primary schools to enhance learning environments, improve safety, preserve public assets, and support the continued delivery of quality education;
- *Improvement/Refurbishment/Extension to Secondary Schools* – improvement works were undertaken at secondary schools and included upgrades to the auditorium floor and stage at Roxborough Secondary School, enhancements to perimeter lighting at Goodwood Secondary School, replacement of the septic pump at Speyside High School, and stage renovations at Signal Hill Secondary School;
- *Development of Physical Education and Sport in Primary Schools* – a total of \$0.7 million was expended to strengthen student participation, technical competence and healthy lifestyles through organised sport including netball, cricket and football in primary schools;
- *Physical Education and Sport in Secondary School* – a total of \$0.8 million supported structured programmes in cricket, basketball, track and field, netball and football, promoting leadership, teamwork, resilience and physical fitness;
- *Music in School Programme* – a total of \$0.2 million was invested to strengthen music education and expand participation in cultural and performing arts;
- *Pan in Schools Programme* – a total of \$0.9 million was expended on the Pan in Schools Programme. Fourteen (14) schools benefitted from the repair and tuning of instruments, improving the quality of music instruction; and

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### ***Education***

- Information Communication - the Division invested \$1.5 million in digital infrastructure, strengthening technology-enabled teaching, learning and administrative efficiency through the procurement of desktop computers, laptops, monitors and Lenovo Think Centres. Additionally, upgrades to the CCTV systems in schools improved safety, while enhancements to networking strengthened digital connectivity in primary schools.

### ***Health/HIV AIDS***

Government is committed to strengthening the healthcare system as an integral strategy for national development and resilience. In alignment with its policy agenda to improve access to quality healthcare and ensure the well-being of citizens, a total allocation of \$489.3 million was provided to the Health Sector in fiscal year 2026. Through the implementation of projects and programmes, these resources supported the improvement of healthcare infrastructure, procurement of essential medical equipment and the continued delivery of public health services lead by the Ministry of Health.

#### **Re-Development of Port of Spain General Hospital**

The project, *Re-Development of the Port of Spain General Hospital* remained a priority investment for the modernisation of the country's healthcare infrastructure and the expansion of capacity of healthcare delivery under the remit of the North West Regional Health Authority. A provision of \$26.0 million was budgeted for the project, of which \$6.3 million was utilised for the payment of project management and consultancy fees. Overall works reached 97 percent completion. The new Central Block will provide 540 in-patient beds inclusive of ancillary health and support services. The new facility will include:

- intensive care unit, high dependency unit and coronary care unit;
- surgical services;
- same day surgery unit and endoscope services;
- diagnostic imaging services;
- adult medical and surgical in-patient services;
- pediatric medical and surgical in-patient services;

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#### ***Health/HIV AIDS***

- laboratory services;
- pharmaceutical services;
- oncology/ chemotherapy outpatient services; and
- selected clinical support services.

Key achievements during fiscal year 2026 included the continued advancement of construction and outfitting works as follows:

- Package I – structural steel works: 100 percent completed;
- Package II – design works: 100 percent completed;
- Package III – building works (including curtain wall, mechanical, electrical and plumbing systems, and external civil works): 96 percent completed, final architectural finishes, testing and commissioning activities were ongoing;
- Package IV – medical equipment procurement: 82 percent completed;
- Package V – moveable furniture: 87 percent completed, furniture and equipment were received in-country and installation activities were ongoing on Levels 4 to 7;
- Package VI – ICT package: 90 percent completed; and
- Package VII – surgical outpatient clinic: 100 percent completed.

The project continued to progress toward operational readiness and commissioning.



**External Eastern Side of the Central Block, Port of Spain General Hospital**



**Patient Ward of the Central Block, Port of Spain General Hospital**

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### *Health/HIV AIDS*



**Operating Theatre, Central Block,  
Port of Spain General Hospital**



**Surgical Outpatient Clinic,  
Port of Spain General Hospital**

### *Hospital Refurbishment Programme*

In fiscal year 2026, a revised allocation of \$29.3 million was provided for the *Hospital Refurbishment Programme* to support the continued roll out of improvement works to public health facilities in Trinidad executed through the Regional Health Authorities (RHAs). Some of the project activities undertaken were as follows:

- upgrade of the Mortuary Department at the Port of Spain General Hospital (Phase I) – 35 percent completed;
- installation of one (1) diesel generator for the St. Ann's Hospital – 90 percent completed;
- continuation of the installation of a new, modern, patient/nurse call system for 148 beds, 25 showers and 25 toilets at Level 2, New Wing of the San Fernando General Hospital – 100 percent completed;
- renovation of the new Medical Social Worker Department at the Sangre Grande Hospital Campus – 80 percent completed; and
- installation of an automated load shedding system for the electrical distribution system at the Eric Williams Medical Sciences Complex – 75 percent completed.

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### *Health/HIV AIDS*

#### *Medical Equipment Upgrade Programme*

During fiscal year 2026, the Government maintained its commitment to strengthening the Health Sector through continued investment in medical equipment. A revised allocation of \$55.0 million was provided under the *Medical Equipment Upgrade Programme*, of which, \$8.0 million was expended. These resources supported the acquisition of essential medical equipment by the RHAs, contributing to diagnostic, treatment and patient care services across the public healthcare system. Some of the medical equipment purchased by the RHAs in fiscal year 2026 included:

| Regional Health Authority                       | Medical Equipment                                                                                                                    |
|-------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| North West Regional Health Authority (NWRHA)    | Dermatome and Mesher for the Operating Theatre of the Port of Spain General Hospital                                                 |
| NWRHA                                           | One (1) inhale nitric oxide therapy unit for the Neonatal Department of the Port of Spain General Hospital                           |
| South West Regional Health Authority (SWRHA)    | One (1) X-Ray machine for the Couva District Health Facility and one (1) X-Ray machine for the Princes Town District Health Facility |
| Eastern Regional Health Authority (ERHA)        | Three (3) automated tourniquet systems for the Sangre Grande Hospital Campus                                                         |
| ERHA                                            | Five (5) Cardiotocography machines for the Day Assessment Unit of the Sangre Grande Hospital Campus                                  |
| North Central Regional Health Authority (NCRHA) | Four (4) mobile digital X-Ray units for the Radiology Department of the Eric Williams Medical Sciences Complex                       |
| NCRHA                                           | Phaco machine for the Eric Williams Medical Sciences Complex                                                                         |

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### *Health/HIV AIDS*

#### *Specialised Healthcare Services*

The Ministry of Health continued to facilitate access to timely and specialised healthcare services through the *External Patient Programme*. Through this initiative, patients within the public health system were able to access treatment and specialised services at private medical institutions. A total revised allocation of \$140.0 million was provided for the Programme, which was implemented through three (3) sub-projects:

- *Special Programme – Renal Dialysis* – the sum of \$100.0 million was allocated for the project. Expenditure in the sum of \$81.0 million was recorded, which represented payments to contracted private medical facilities for the provision of haemodialysis services to patients of the public health system. An average of 748 patients receive treatment each month at the private institutions;
- *Special Programme – Treatment of Adult Cardiac Disease* – the revised allocation of \$28.0 million was expended for the delivery of cardiac services. The Ministry of Health approved a total of 1,063 cardiac procedures in fiscal year 2026 including coronary artery bypass grafting, angiograms and angioplasty/ percutaneous coronary interventions; and
- *Waiting List for Surgery* – a revised allocation of \$12.0 million was provided for the project in fiscal year 2026. The full sum was expended to enable access to surgical procedures including vitrectomies, hip/knee replacements and digital subtraction angiograms through external service providers.

#### *HIV and AIDS*

A provision of \$0.6 million was budgeted in fiscal year 2026 for the implementation of a new project under the Ministry of Health, namely the *National AIDS Coordinating Committee (NACC)*. This project is intended to strengthen the national response to HIV and AIDS through the delivery of community-based training and capacity development programmes aimed at addressing HIV-related stigma, discrimination and violence. The Ministry initiated preliminary activities during fiscal year 2026 to support the roll out of the project.

## PART 1: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Health/HIV AIDS*

#### **Health Sector: Tobago**

In fiscal year 2026, the THA through its Division of Health, Wellness and Social Protection, continued the delivery of healthcare services across Tobago. Some of the notable achievements included:

- the purchase of 50 hospital beds for the Scarborough General Hospital at a cost of \$2.7 million under the project, *Purchase and Installation of Equipment and Machinery at Hospital*;
- completion of Phase I of the expansion of the Accident and Emergency Department of the Roxborough Hospital, at a cost of \$0.2 million, which was executed under the project, *Improvement Works to Hospitals*; and
- expansion of the Charlotteville Health Centre at a cost of approximately \$1.4 million, under the project, *Expansion of Primary Health Care*.

### *Housing and Shelter*

The Housing and Settlement Sector remained a key priority during fiscal year 2026, with an investment of \$264.5 million aimed at expanding access to safe, affordable, and sustainable housing while improving the quality of residential communities across Trinidad and Tobago. Through the implementation of housing developments projects, urban upgrading initiatives, housing assistance programmes and land settlement interventions, Government sought to strengthen community infrastructure, increase the national housing stock and enhance the living conditions of citizens.

The IDB-funded, *Urban Upgrading and Revitalization Programme* utilised a total of \$60.0 million during the reporting period, to advance key infrastructure projects and housing assistance initiatives across several communities. Significant milestones were achieved in residential infrastructure works, early and emergency projects and housing subsidy programmes, with activities as follows:

- at Sahadeen Trace, Vega de Oropouche, residential infrastructure works were undertaken at 120 lots which were substantially completed. Works undertaken by the T&TEC, drainage works, roadworks, water reticulation and the construction of a detention pond were completed. Fencing works to secure the facility, commenced;

## **PART 1:**

# **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

### ***Housing and Shelter***

- at Bois Bande, Sangre Grande infrastructure improvements were undertaken at a total of 148 lots. Asphalt paving and drainage works were completed. In addition, clearing and cleaning of the detention pond commenced to improve drainage efficiency and ongoing maintenance;
- the Early and Emergency Works Programme in Diego Martin reached practical completion at Bridge Road, Wee Road, and Upper Wee Road. At Upper Hilltop Drive Lot, construction was completed for the concrete roadway, kerb wall and handrail installation. Works at Upper Wee Road No. 2 were also completed; and
- the Home Improvement and Home Construction Subsidy component of the Programme continued to provide vital housing assistance to eligible beneficiaries. A cumulative total of 2,099 Home Improvement Subsidies were disbursed, including 75 subsidies during the reporting period. Additionally, 806 Home Construction Subsidies were disbursed.

The Land Settlement Agency (LSA) continued to implement programmes aimed at improving infrastructure and advancing land tenure regularisation for communities across Trinidad and Tobago. These initiatives seek to enhance living conditions, provide security of tenure and facilitate access to planned residential developments.

The *Surveys of Squatter Sites* programme is designed to collect sociological and physical data on squatter settlements, including information on occupancy, housing and living conditions, the quality and availability of infrastructure and environmental conditions. During fiscal year 2026, of the 24 planned survey contracts, two (2) were completed, 15 remained ongoing and seven (7) are to be tendered. An expenditure of \$1.0 million was recorded. Upon completion, the programme is expected to benefit approximately 200 persons by providing the data required to inform future regularisation and infrastructure interventions.

Building on the information gathered through the surveys, the *Regularization of Squatter Communities* programme seeks to improve the living conditions and regularise the security of tenure for families living in squatter settlements on State Lands. A sum of \$8.5 million was expended. Funds expended during the fiscal year were primarily used to certify works undertaken in the previous financial year, while active contracts remain on hold pending payments to contractors.

## PART I: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Housing and Shelter*

The *Land for the Landless* programme provides a structured and lawful mechanism for eligible citizens to acquire fully developed residential lots as an alternative to informal settlement. In fiscal year 2026, \$3.0 million was expended. The planned scope of works, which included 12 infrastructure upgrade projects and two (2) consultancy assignments, experienced delays with the procurement process.

The *Accelerated Housing Programme* continued to advance the construction and distribution of affordable homes during fiscal year 2026, with total expenditure amounting to \$200.0 million. The Programme was implemented through two (2) primary delivery models. The first was the traditional contracting method, under which the Trinidad and Tobago Housing Development Corporation (HDC) procured contractors directly and made payments based on the successful completion of agreed project milestones. The second was the Design-Build-Finance (DBF) model, which engaged contractors with integrated design, construction, and financing capabilities, allowing for greater flexibility in project delivery.

Through the application of these delivery approaches, the HDC successfully completed and delivered 393 housing units during the fiscal year. Of this total, 363 units were delivered under the traditional contracting model, while a further 30 units were completed under the DBF model, contributing to Government's ongoing efforts to expand access to quality, affordable housing across Trinidad and Tobago.

#### **Housing Units Delivered under the *Accelerated Housing Programme* – fiscal year 2026**

| <b>Traditional HDC Projects</b>    | <b>Region</b> | <b>Units Delivered</b> |
|------------------------------------|---------------|------------------------|
| Cypress Hills, San Fernando        | South         | 36                     |
| Carlsen Field                      | Central       | 63                     |
| Trestrail Park 2 – Phase II        | East          | 46                     |
| Oasis Greens Phase V,<br>Chaguanas | Central       | 78                     |
| Caura Royal Road, El Dorado        | East          | 100                    |
| Union Hall, Cypress Gardens        | South         | 30                     |

## PART I: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Housing and Shelter*

| Traditional HDC Projects                                   | Region  | Units Delivered |
|------------------------------------------------------------|---------|-----------------|
| Rushworth West, San Fernando                               | South   | 10              |
| <b>Total – Traditional Projects</b>                        |         | <b>363</b>      |
| Design-Build-Finance (DBF) Projects                        | Region  | Units Delivered |
| Eden Gardens, Freeport                                     | Central | 12              |
| The Ivy Residences, Scott and Gordon Street, St. Augustine | East    | 18              |
| <b>Total – DBF Projects</b>                                |         | <b>30</b>       |
| Overall Programme Total                                    |         | Units Delivered |
| Traditional HDC Projects                                   |         | 363             |
| Design-Build-Finance (DBF) Projects                        |         | 30              |
| <b>Grand Total</b>                                         |         | <b>393</b>      |

### **Housing and Shelter: Tobago**

The Housing and Shelter Sector in Tobago was provided an allocation of \$20.5 million for the continued development of the sector. Progress focused on the *Riseland Housing Development and Adventure Phase III* developments, comprising 250 planned housing units. *Riseland Phase I* reached 35 percent overall completion, while *Adventure Phase III* reached 5 percent overall completion. Planning and technical work also continued on the Adventure wastewater connection and Courland 20-Lot Land Development.

Under the *Home Improvement Grant*, assistance was provided to low-income households through five (5) grant programmes, with 234 cheques valued at \$3.1 million distributed. The THA also maintained completed housing developments through repairs, landscaping, drainage and wastewater works.

## **PART 1:**

### **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

#### ***Sport and Recreation***

The Ministry of Sport and Youth Affairs (MSYA) continued to provide access to facilities for engaging in sport and recreational activities. These initiatives promote healthy and active lifestyles for citizens and also contribute to fostering a sense of community and well-being. In fiscal year 2026, the following programmes and projects progressed:

##### ***Upgrade of Swimming Pools***

Payments in the sum of \$1.1 million were made for upgrading works completed in fiscal year 2025 at the Couva Community Swimming Pool and the Cocoyea Recreational Facility and Swimming Pool in San Fernando. The following works were completed:

- Cocoyea Recreational Facility and Swimming Pool (San Fernando) – pavilion restorative works, tile resurfacing, external lighting, ICT and CCTV infrastructure; and
- Couva Community Swimming Pool – basketball court rehabilitation, drainage works, installation of perimeter lights and pavilion rehabilitation.

##### ***Improvement to Indoor Sporting Arenas***

Improvement and upgrade works remained ongoing at the Maloney Indoor Sport Arena and reached 99 percent completion. Works at the Central Regional Indoor Sporting Arena were 100 percent completed. Works completed at both indoor sporting arenas included roofing, plumbing, electrical, external lighting, ICT infrastructure, court works, bleacher refurbishment and CCTV infrastructure.

##### ***Upgrade and Rehabilitation of Former Caroni Sporting Facilities***

Roof works were completed at the Sevilla Clubhouse.

##### ***Development of Recreational Facilities***

The sum of \$14.3 million was utilised by the 14 Municipal Corporations of the Ministry of Rural Development and Local Government to enhance recreational grounds, parks and spaces in various communities. The expenditure facilitated the construction of washroom facilities, perimeter fences, jogging tracks, the refurbishment of pavilions, basketball courts and the installation of solar lights, exercise equipment, playparks and benches.

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# **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

## ***Sport and Recreation***

### **Sport and Recreation: Tobago**

The sum of \$12.6 million was expended for upgrade works at the Shaw Park Hard Court Facility. Some of the works included the supply and installation of new court fences, rehabilitation of buildings, rehabilitation of five (5) double courts, paving of external areas, installation of new court lights and the construction of a new foundation.

## ***Environment***

### **Environmental Management and Policy**

The Environmental Management Authority (EMA) advanced key environmental management and conservation initiatives that supported improved environmental monitoring, biodiversity conservation, air quality management and accessibility. The following projects were continued in fiscal year 2026 with an expenditure of \$2.1 million:

- *Development of Ambient Water Quality Standards* – the EMA completed the second Water Quality Assessment (WQA) and corresponding report, which was approved and shared with the consultant to support the completion of the Risk-Based Assessment (RBA) Report. The third WQA and RBA sampling events and assessments were also completed;
- *Establishment of an Ambient Air Quality Management Programme* – achieved the completion of the Factory Acceptance Test for the black carbon monitors; the monitors were received and installation commence;
- *Designation and Management of the Red Howler and White Fronted Capuchin Monkey* – the project continued with the execution of a contract for the development of a video documentary on the species which was completed;
- *Revisions of Priority Actions for the Management and Recovery of the PAWI* – a contract was awarded under the project. A detailed Inception Report and Workplan were submitted to the EMA for finalisation and the Stakeholder Engagement Plan and environmental survey were completed; and

## **PART 1:**

### **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

#### ***Environment***

- *Outfitting of the Environmental Management Authority's (EMA) Offices for the Differently Abled* – a contract was awarded and activities undertaken included the construction of a ramp, renovation works to the meeting rooms and the completion of the lobby and library.

#### **Marine Resources**

The Institute of Marine Affairs (IMA) utilised \$4.3 million to advance key infrastructure, marine research and monitoring initiatives to strengthen its operational capacity and support the sustainable management and development of Trinidad and Tobago's marine resources. The following projects continued to be implemented in fiscal year 2026:

- *Upgrade of the Chillwater System at IMA's Research Building* – the fabrication and installation of 14 drip pans were completed;
- *Upgrade of the Drainage, Fence and Sewer Systems of the IMA Headquarters* – the project was advanced with the completion of the upgrade of the drainage and sewer system, as well as partial fencing upgrades;
- *Construction of Institute of Marine Affairs* – a geotechnical study of the proposed site to accommodate the Administration, Finance, Information Centre and Information Technology Departments of the Institute of Marine Affairs (IMA) was completed;
- *Marine Space Remote Sensing* – the validation exercise for the Chronic Oil Pollution Strategy was completed and included the expansion of the oil spill monitoring area to St. Vincent and the Grenadines, and the procurement and delivery of citizen science sargassum beach signs under the National Sargassum Detection Programme; and
- *Development of the Mariculture Industry in Trinidad and Tobago* – the project made significant progress in advancing scientific research and strengthening the infrastructure required to support the sustainable development of the mariculture industry. Key achievements included the procurement of laboratory supplies including gloves and aprons, to facilitate ongoing research activities. Additionally, eight (8) oyster collectors were constructed and prepared for deployment during

## **PART 1:**

# **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

### ***Environment***

field exercises, while data entry and analysis of morphometric measurements from collected adult oysters and spat continue to support ongoing research and monitoring efforts.

### ***Forestry***

In fiscal year 2026, the Forestry Division of the Ministry of Agriculture and Fisheries utilised \$0.4 million to continue the implementation of projects to strengthen forestry management and operational capacity, including:

- *Upgrade at the Cap-de-Ville Facility* – the scope of works and tender packages were completed for the construction of the Evidence Storage Facility;
- *Forestry Access Roads* – works at Lewis Trace, Cumuto remained ongoing; and
- *National Parks and Watershed Management Project* – the procurement process commenced for the refurbishment of the drain at the base of the San Fernando Hill.

### ***Disaster Preparedness***

The Municipal Corporations under the Ministry of Rural Development and Local Government play a critical role as first responders to emergencies and disasters, including floods, earthquakes, tsunamis, landslides and fires. In fiscal year 2026, a revised allocation of \$11.5 million was utilised to support disaster preparedness initiatives, as follows:

- procurement of one (1) lowboy trailer and one (1) trailer mounted generator for the Ministry's Head Office;
- payment for works completed in fiscal year 2025 for the construction of the foundation and steel framing for the Disaster Management Unit Building at the Siparia Borough Corporation; and
- procurement of 10 handheld two-way portable radios, one (1) portable lightening tower, and one (1) standalone generator as well as the upgrade of the Emergency Operations Centre at the San Juan/Laventille Regional Corporation.

## **PART 1: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

### ***Environment***

#### **Environment: Tobago**

The THA continued to advance initiatives for sustainable development and environmental resilience through a range of forestry and environmental initiatives. Key forestry projects included: *Agro-Forestry and Upper Watershed Management, Urban Forestry Programme, Development of the Friendship Estate Agro-Park, Establishment of a Climate Change Monitoring System and Invasive Plants Control Project.*



**PART II:**

**PUBLIC SECTOR  
INVESTMENT  
PROGRAMME 2027**



**STRATEGIC PILLAR I:**  
**RESTORING CONFIDENCE**  
**AND FISCAL STABILITY**

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### ***Public Safety and Citizen Security***

Public safety and citizen security will remain key priorities of the Government, given their importance to sustainable economic growth, social stability and national development.

Government will continue to strengthen the national security architecture by ensuring that security agencies are adequately resourced, equipped and operationally ready to address emerging and existing threats. In fiscal year 2027, investments in public safety and citizen security will focus on strengthening national resilience and operational capacity through:

- strengthening border security and integrated border management;
- improving the efficiency and effectiveness of the criminal justice system;
- enhancing national capacity for humanitarian assistance, disaster response, and emergency relief operations; and
- modernising military infrastructure and providing specialised equipment to improve operational capability and readiness.

### ***Trinidad and Tobago Coast Guard (TTCG)***

In fiscal year 2027, the TTCG will receive an allocation of \$114.0 million to support key maritime surveillance, operational readiness and infrastructure development initiatives, including:

- *Purchase of Vehicles and Equipment for the Coast Guard*– the sum of \$2.0 million will be allocated for the procurement of a gasoline fuel truck, refuelling bowzers and unmanned aerial systems to modernise operations, improve efficiency and strengthen maritime surveillance capabilities;
- *Acquisition of ILS Services – Re: Cape Class Patrol Vessels and Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard*: a total of \$72.0 million will be provided for the two (2) projects to support maintenance, technical support and seamen training for two (2) Austal-built Cape Class vessels and 12 Damen-built vessels, enhancing vessel serviceability and operational readiness;

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### ***Public Safety and Citizen Security***

- *Logistic Support for the Acquisition of Naval Assets*: a budget of \$3.0 million will be allocated to support dry-docking and associated victualling costs to maintain the operational readiness of naval assets;
- *Utilities Upgrade of Shore Supply at Staubles Bay*: the sum of \$2.0 million will be invested for continued upgrades to the shore supply system to provide shore-based power to berthed vessels, reduce reliance on board generators and extend vessel service life;
- construction of dormitories at Staubles Bay: an amount of \$1.0 million will be allocated for the engagement of a consultant for the preparation of conceptual designs for the dormitory facilities;
- integrated logistics support facility at the Heliport Base: an allocation of \$1.0 million will be made to fund the completion of the Certificate of Environmental Clearance and the designs, and the commencement of upgrades to the jetty and engineering facility;
- *Upgrade Utilities at Staubles Bay*: a provision of \$20.0 million will be made for the continued upgrades to the base's water, wastewater, electrical and firefighting systems;
- upgrade of the Coast Guard Station at Cedros: the sum of \$10.0 million will be designated for the commencement of rehabilitation works at the station; and
- *Establishment of a Coast Guard Base at Carli Bay*: an allocation of \$0.5 million will be provided for the conduct of an assessment and design works for the proposed base.

### ***Trinidad and Tobago Regiment (TTR)***

The TTR will continue to focus on its operational readiness and the improvement of its existing infrastructure and equipment. In fiscal year 2027, funds totalling \$21.1 million will be allocated to the TTR, with some of the activities to be executed at the various bases as follows:

- the sum of \$0.7 million will be invested for the procurement of a dump truck for the Engineering Battalion;

## **PART 2:**

### **STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY**

#### ***Public Safety and Citizen Security***

- a budgeted sum of \$3.5 million will be made available for upgrades and rehabilitative works at the Teteron Barracks including upgrade of the security access points and access roadways;
- an amount of \$3.0 million will be provided for the construction of a roadway and fencing at the wastewater treatment plant at the La Romain Base;
- a provision of \$2.7 million will be allocated for upgrade of the fuel dispensers and fuel storage facilities at the Teteron Barracks; and
- a sum of \$2.0 million will be provided for the refurbishment works to the main workshop at the Camp Cumuto.

#### ***Defence Force Headquarters***

In fiscal year 2027, the following activities will be undertaken:

- a provision of \$2.0 million will be made for continued works on the establishment of the Defence Force Military Academy at Corinth; and
- the sum of \$0.5 million will be budgeted for the establishment of a military cemetery and multipurpose religious centre.

#### ***Trinidad and Tobago Air Guard (TTAG)***

In fiscal year 2027, the TTAG will be resourced with an allocation of \$9.7 million to support the procurement of equipment and infrastructure development at the Ulric Cross Air Station. Key infrastructural works will include:

- the completion of the sewer interconnection and installation of an ultraviolet system for a wastewater environment, with a budgeted sum of \$0.6 million;
- continuation of ongoing upgrades to the plumbing system to allow connection to the WASA's Treatment Plant, with an allocation of \$1.0 million; and
- establishment of a military Unmanned Aerial Vehicle (UAV) Unit for the TTAG, with an investment of \$5.0 million. This Unit is expected to enhance intelligence, surveillance, target acquisition and reconnaissance capabilities.

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### ***Public Safety and Citizen Security***

#### ***Trinidad and Tobago Fire Services (TTFS)***

In fiscal year 2027, the TTFS will undertake the implementation of the following:

- refurbishment of vehicles for the Fire Service – an allocation of \$4.0 million will be provided to increase the operability of the fleet of water tankers available; and
- *Construction of Penal Fire Station* – funding amounting to \$2.0 million will be provided to facilitate the settlement of outstanding invoices for works completed.

#### ***Trinidad and Tobago Forensic Science Centre***

##### ***Strengthening the capacity of the Trinidad and Tobago Forensic Science Centre (TTFSC)***

The TTFSC plays a crucial role providing services in forensic pathology and science. In fiscal year 2027, an investment of \$1.0 million will be provided to initiate procurement of the following equipment:

- scanning electron microscope, to enhance capability to detect gunshot residues;
- drugs of abuse testing system, which is used in toxicology for the screening of drugs in biological specimens;
- mobile C-arm digital X-Ray machine;
- mass spectrometer;
- Maxwell RSC 48 instrument; and
- gas chromatography with dual mass spectrometer and nitrogen phosphorus detection.

In fiscal year 2027, the project, *Extension and Modification of Facilities at the Forensic Science Centre* will continue with an allocation of \$1.0 million for the procurement of a customised refrigerated mortuary container and associated civil, mechanical and electrical works.

The *Construction of a New Facility for Forensic Laboratory and Pathology Services* project will also continue with an allocation of \$2.0 million to support:

- completion of designs;
- the payment of the UDeCOTT's project management fees;

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### *Public Safety and Citizen Security*

- contract administration consultancy services; and
- statutory approvals, engineering reviews and technical support services.

#### *Trinidad and Tobago Prison Service*

##### *Rehabilitation of Offenders*

The Trinidad and Tobago Prison Service (TTPrS), is a critical arm of the Criminal Justice System and supports public safety, crime prevention and offender rehabilitation. In fiscal year 2027, a total of \$25.4 million will be allocated to projects and programmes under the TTPrS. Key initiatives will include:

- *Improvement Works to Prisons Buildings:* a sum of \$2.0 million will be budgeted for the refurbishment and outfitting of the ration room facility to meet public health and OSH standards. Work will include tiling, installation of ceilings, partitioning, electrical components, furniture, purchase of commercial-grade appliances and specialised services;
- *Purchase of Vehicles and Equipment for the Prisons Service:* an amount of \$6.0 million will be provided for the procurement of one (1) four-wheel tractor with attachments, one (1) four-wheel backhoe loader, two (2) 30-seater buses, two (2) semi-long wheelbase utility vehicles and three (3) fully outfitted ambulances;
- *Refurbishment of Buildings at Youth Training Centre:* the sum of \$1.0 million will be provided for continued modernisation and refurbishment of the male dormitories;
- *Programme for the Rehabilitation of Young Offenders:* an investment of \$0.5 million will support the establishment of a dedicated radio station at the Youth Training and Rehabilitation Centre, providing residents with training in radio broadcasting and disk jockey operations;
- *Upgrade of Plumbing at the Extended Remand Facility:* the sum of \$5.5 million will be allocated for the purchase, delivery and installation of 86 toilet units and relocation of cell gates as part of the improvement of custodial conditions;
- *Upgrade of the Plumbing of the Women's Prison:* an allocation of \$2.0 million will be provided to finance infrastructural upgrades and the installation of a plumbing network to maintain 70 fully functional in-cell toilets;

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### ***Public Safety and Citizen Security***

- *Establishment of an Elder's Complex at Golden Grove Prison:* a sum of \$0.5 million will be allocated for the continued conversion of three (3) dormitories into an Elder's Complex;
- *Extension of High Voltage Circuit to Animal Husbandry at Golden Grove Prison Compound:* a provision of \$0.2 million will be allocated for the installation of one (1) high-voltage switch, approximately 250 metres of high-voltage cabling, one (1) pad-mounted transformer and one (1) Main Electrical Distribution Board to improve the reliability and capacity of the facility's power supply;
- *Construction of an Inner and Outer Perimeter Fence inclusive of Perimeter Lighting at Eastern Correctional Rehabilitation Centre:* an allocation of \$2.5 million will be designated for the construction of inner and outer perimeter fences and installation of perimeter lighting to strengthen security, prevent escapes and contraband smuggling, and improve night-time surveillance capabilities; and
- *Construction of the Remand South Airing Yard:* a further \$1.0 million will be budgeted for the construction of an officers' supervision booth.

### **Public Safety and Citizen Security: Tobago**

In fiscal year 2027, an investment of \$10.3 million will be budgeted to upgrade physical infrastructure across national security agencies in Tobago. Some of the key projects include:

- **Trinidad and Tobago Coast Guard:** an allocation of \$1.0 million will be budgeted for the outfitting of the newly refurbished Coast Guard Base;
- **Trinidad and Tobago Regiment:** an investment of \$0.3 million will be provided for continued infrastructural upgrades at the TTR facility in Tobago. Works to be done in fiscal year 2027 will include: fabricating an administrative office space, a visitor lobby area and additional amenities to optimise operational functionality. Furthermore, design phase activities will commence for a modern accommodation facility at the Camp Signal Hill; and
- **Trinidad and Tobago Fire Service:** funding in the amount of \$5.0 million will be allocated for upgrades to the Crown Point Fire Station which is located within the A.N.R. Robinson International Airport aerodrome.

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### **Law Enforcement**

#### **Trinidad and Tobago Police Service (TTPS)**

In fiscal year 2027, the TTPS will continue to advance its transformation programme through infrastructure, operational and technological investments. A total allocation of \$230.5 million will be provided to the TTPS. Some of the priority initiatives to be undertaken include the following:

- *Improvement Works to Police Stations and Buildings:* an allocation of \$26.0 million will be invested to facilitate retention payments and refurbishment works to improve safety, extend asset life and enhance operational efficiency at the following locations:
  - ◇ Sangre Grande, Barataria, Morvant, Maracas, Point Fortin, Fyzabad, La Horquetta, Maloney and Couva Police Stations
  - ◇ Maraval, Tableland, Moruga, Siparia, St. Barbs, Maracas and Valencia Police Posts
  - ◇ rental properties;
- *Purchase of Vehicles for the Police Service:* a sum of \$20.0 million will be provided to enable the expansion of the TTPS' fleet. This will include the procurement of sport utility vehicles, long wheel base four-wheel drive vehicles, 30-seater buses, bomb disposal trucks, ambulances, all-terrain vehicles, four-wheel drive pick-ups, 3-tonne trucks, panel vans and motorcycles;
- *Purchase of Equipment for the Police Service:* the TTPS' acquisition of critical policing equipment and digital transformation initiatives will be supported with an investment of \$20.0 million, for the purchase of body-worn cameras, CCTV systems, command centre technology equipment, e-ticketing devices, GPS tracking systems and enterprise printing solutions;
- *Development Works at the Police Academy:* an amount of \$7.0 million will be budgeted for continued modernisation and expansion of the Police Academy which will entail:
  - ◇ completion of the dormitory construction project, campus roadworks and traffic rationalisation
  - ◇ consultation and design for the new TTPS Hospital and multi-storey carpark, including demolition works and installation of perimeter fencing

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### **Law Enforcement**

- ◇ procurement and installation of interactive firearms simulators
- ◇ outfitting of expanded facilities with office equipment and workstations;
- the TTPS will advance the establishment of specialised units and facilities, including the Coastal and Riverine Patrol Unit, Special Anti-Crime Operations Unit, Special Operations/Counter Home and Business Invasion Task Force, Seismic Fusion Centre, Social Work and Victim and Witness Support Head Offices, Virtual Tribunal Access Rooms and Police Fitness Centres;
- *Training and Development for Police Officers*: a provision of \$4.8 million will be budgeted for specialised and leadership training, including Polygraph, Executive Commanders Course, Advanced Operational Techniques, Bomb Technician, Farrier training and the International Association of Law Enforcement and Firearms Instructors Training;
- the TTPS will also execute several capital projects including: the construction of new police stations at Matura, Matelot, Manzanilla and Las Lomas, the modernisation of the Police Academy, construction of a new Police Training Academy at Cumuto, establishment of a Mounted and Canine Branch in Tobago, restoration of the Police Museum and *Upgrade works to the Commissioner of Police Residence*;
- *Upgrade of Police Administration Building*: a sum of \$20.0 million will be allocated for upgrades to the Police Administration Building in Port of Spain. Phase I will focus on the modernisation of the conference room, including ICT enhancements, furniture, lighting and soundproofing, while Phase II will advance the upgrade and certification of the helipad to meet operational standards; and
- *Relocation of TTPS Administration Support Centre (Trinidad House)*: the Trinidad House Phase II project will continue geared towards the modernisation of the TTPS' administrative, operational and command functions, providing a safer, more efficient and compliant environment to support national security and service delivery.

### **Municipal Police**

The Trinidad and Tobago Municipal Police Service (TTMPS) plays a distinct but complementary role to the national TTPS, focusing on law enforcement within

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### **Law Enforcement**

municipalities and supporting community safety at the local level. Its mandate emphasises community policing, traffic management, and municipal enforcement, ensuring that local councils and corporations have dedicated policing resources tailored to their jurisdictions.

Through the Ministry of Rural Development and Local Government, the Municipal Corporations will receive a total of \$27.3 million under three (3) key projects to strengthen the TTMPs.

#### **Municipal Police Vehicles**

Funding in the amount of \$10.5 million will support the acquisition of *Municipal Police Vehicles* to improve patrol mobility, reduce response times and strengthen community policing across Municipal Corporations. Modern fleets will enhance visibility, traffic management, and local law enforcement capacity.

#### **Municipal Police Equipment**

A provision of \$7.9 million will be budgeted for this initiative, which will provide modern equipment to strengthen the operational capacity of the TTMPs. Updated tools and resources will enhance officer readiness, improve enforcement efficiency and support safer, more effective community policing across the Municipal Corporations.

#### **Municipal Police Stations**

This programme will receive a provision of \$8.8 million, to continue to upgrade and expand *Municipal Police Stations* to provide safe, more functional facilities. Modernised stations will improve service delivery, strengthen community engagement and ensure officers operate in environments that support efficiency and compliance with national standards.

#### **Law Enforcement: Tobago**

A total allocation of \$7.5 million will be provided to the Trinidad and Tobago Police Service for the following projects:

- *Improvement Works to Police Stations and Buildings* - Tobago- a budget of \$3.5 million will be designated to upgrade infrastructure at the Charlotteville,

## PART 2: STRATEGIC PILLAR I: RESTORING CONFIDENCE AND FISCAL STABILITY

### **Law Enforcement**

Crown Point, Moriah, Roxborough, Scarborough and Shirvan Road Police Stations, alongside the expansion of the Guard and Emergency Branch / Inter-Agency Task Force Facility at Shirvan Road;

- *Construction of Anti-Crime Fighting Unit Quarters in Tobago (Old Grange)*- an allocation of \$1.0 million will support critical infrastructure works, including the installation of external compound lighting, electrical upgrades, installation of industrial grade surge protection, site civil works and hardening, perimeter security enhancements and the procurement and installation of specialised IT and communication integration systems;
- *Establishment of Virtual Courts*- establishment of Virtual Access Rooms in stations across Tobago geared towards modernising policing and judicial processes, improving accessibility and enhancing efficiency; and
- *Establishment of a Mounted and Canine Branch at the Shirvan Road Police Station* - an investment of \$3.0 million will be provided for the establishment of new facilities for the Mounted Branch and Canine (K9) Unit.



## **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

## **PART 2: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Economic Restructuring and Transformation***

Government will continue to advance economic diversification and competitiveness through targeted interventions in trade, investment, export development, creative industries and private sector growth. In fiscal year 2027, these interventions will support increased export capacity, investment attraction, local production and foreign exchange earnings, while strengthening the capacity of local businesses to compete in international markets.

An allocation of \$8.0 million will be provided to the *Global Trinidad and Tobago Limited* (GlobalTT) to support the national economic diversification agenda through export development, investment promotion and creative sector development.

In fiscal year 2027, the following initiatives will be executed:

- conduct of four (4) seminars on Labelling and Packaging for International Markets, including marketing and compliance requirements, AI for productivity, Fundamentals of Product/Service Quality and Safety; and Impactful Digital Marketing;
- provision of support to 60 firms, representing existing exporters, through coaching and training towards gaining entry to new markets and increasing export volumes;
- provision of support to 15 companies for the development of digital marketing collateral and promotional materials for use in Business to Business meetings, trade missions and trade shows; and
- provision of support to 10 companies through trade consultancy services to facilitate entry into new international markets, with the United States and Canada identified as priority markets.

### ***Creative Industries***

The GlobalTT's Export Development of the Film Industry initiative seeks to reposition Trinidad and Tobago's Film Commission as a modern, industry-responsive platform that drives investment, export growth, and international competitiveness within the global screen industry. The project enhances the country's capacity to attract international productions, facilitate co-productions and export local creative content through improved market visibility, investor engagement and ease of doing business.

## **PART 2:**

### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Economic Restructuring and Transformation***

It also leverages local cultural assets, filming locations and creative talent to promote Trinidad and Tobago as a production destination and generate foreign exchange, employment and tourism opportunities.

Key activities for fiscal year 2027 will include:

- project planning: stakeholder coordination, inter-agency alignment, marketing and outreach strategy development and workforce development programme design;
- marketing and promotion: production of marketing content, participation in one (1) international market and direct industry outreach;
- workforce development: conduct of bootcamp training, on-the-job placements and exchange programmes;
- export development: trade mission participation, export readiness training and partnership development;
- National Creative Economy initiatives: provision of funding for festivals, talent showcases and industry engagement activities; and
- Production Expenditure Rebate Programme: partial settlement of existing rebate commitments.

#### **Export Development of the Music Industry**

The GlobalTT will continue to strengthen Trinidad and Tobago's position as an international exporter of music and creative services by building industry capacity, expanding market access and promoting the country's cultural assets. Through the Music Export Academy, artistes and industry stakeholders will receive export-focused training and resources, while export-ready professionals will benefit from international trade missions, conference participation, showcase performances and global promotional activities. The "Sounds of T&T" global digital marketing campaign will promote Trinidad and Tobago's musical heritage, including steelpan, calypso, soca, chutney and parang, to increase international visibility, cultural exports and tourism and support economic diversification.

## PART 2: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### ***Economic Restructuring and Transformation***

#### **Export Development of the Fashion Industry**

The GlobalTT will continue to support the expansion and international competitiveness of Trinidad and Tobago's fashion sector through export promotion, talent development, investment attraction and increased global visibility of local designers and brands. In fiscal year 2027, support will be provided for export-oriented initiatives, including international trade shows, promotional runway events, trade missions and educational programmes. Three (3) Buy Local Pop-Up Events will also be hosted to promote local designers and stimulate domestic demand. Activities will also strengthen business development, export readiness and financial literacy, while an inbound trade mission aims to expand market access and commercial partnerships among designers, industry professionals, investors and diaspora communities.

#### ***Trade Facilitation***

An allocation of \$1.0 million will be provided for the project, *Implementation of the National Action Plan to Combat Illicit Trade*. This provision will be directed towards the Anti-Illicit Trade Task Force to strengthen the national capacity to prevent, detect and deter illicit trade in priority sectors, including alcohol, tobacco, cleaning agents and pharmaceuticals. Key activities to be undertaken in fiscal year 2027 will include:

- legislative reviews, policy reforms and alignment with international standards;
- development of a Customs Recordal System for Intellectual Property Rights to support the detection of counterfeit and illicit goods;
- specialised training for Government and enforcement agencies in intelligence gathering, cyber intelligence, due process, parallel imports and illicit trade enforcement;
- procurement of secure storage facilities for seized illicit goods;
- development of a CARICOM Track and Trace Regime and regional information-sharing mechanism;
- technical research on the drivers and impacts of illicit trade to inform evidence-based policy development;

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### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Economic Restructuring and Transformation***

- strengthening of public-private partnerships; and
- implementation of a national public awareness campaign to reduce the demand for illicit products and strengthen stakeholder engagement.

The project, *Implementation of a Strategic Assessment and Revitalisation for Stranded and Distressed Public Assets in Trinidad and Tobago* seeks to establish a centralised asset register and assessment framework to guide public asset management, with the objective of attracting private investment, reducing the fiscal burden and supporting economic diversification. An allocation of \$0.5 million will be provisioned for the development of a data-driven framework to identify, assess and unlock the economic potential of underutilised, distressed and non-performing public assets across manufacturing, tourism, logistics, commercial real estate and state enterprises.

#### **Strengthening Statistical Data Capability to Support Economic Transformation Decision Making**

Government will continue to invest in the Central Statistical Office (CSO) to advance the conduct of the Population and Housing Census, which is designed to generate comprehensive data to support the implementation of national development priorities and drive sustainable economic transformation.

#### **Conduct of the Population and Housing Census**

An allocation of \$50.0 million will be provided to the CSO for the conduct of the 2027 Population and Housing Census. This investment will support the completion of the Geospatial Data Update Exercise (GDUE), which will establish a comprehensive database of location-based data on buildings, households and businesses within Trinidad and Tobago for the Census. During fiscal year 2027, the CSO will also undertake the following activities:

- continuation of the recruitment and onboarding of staff to support census operations;
- commencement and completion of the Pilot Census;
- establishment of the Census Call Centre to support census operations;

## PART 2: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### ***Economic Restructuring and Transformation***

- communications and public awareness activities to promote participation in the Census; and
- conduct of the Population and Housing Census.

#### **Economic Restructuring and Transformation: Tobago**

The THA will continue to advance Tobago's economic growth through investments to strengthen entrepreneurship, micro, small and medium-sized enterprises financing and public and industrial infrastructure. An allocation of \$3.2 million will be made for the continuation of the following projects which provide financial and technical support to improve business competitiveness and growth: *Enterprise Development*, the *Business Incubator Programme*, *Enterprise Assistance Grant Programme* and *Tobago Development Fund*.

Additionally, investment in the amount of \$1.4 million will be made for the projects, *Enterprise Development Company of Tobago*, *Micro Enterprise Centres* and *Scarborough Esplanade – Phase II*, which will further expand enterprise capacity and recreational and tourism infrastructure.

## **PART 2:**

### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Agriculture for Food Security***

Government remains committed to developing and expanding the Agricultural Sector as a cornerstone of national food security, employment creation, and economic growth. Accordingly, a total of \$268.6 million will be allocated in fiscal year 2027 to implement projects and programmes across four (4) priority areas: Agricultural Land Management; Boosting Agricultural Production; Provision of Agricultural Access Roads and Upgrading of Key Infrastructure; and Fisheries.

##### **Agricultural Land Management**

##### ***Development of Lands at Caroni and Orange Grove by Estate Management and Business Development (EMBD)***

An allocation of \$50.0 million will be provided for the development of lands at Caroni and Orange Grove to meet Government's obligations to former Caroni (1975) Voluntary Separation of Employment Package (VSEP) workers and Orange Grove farmers. The Caroni Lands project comprises 13 residential development sites, which are expected to yield approximately 5,000 residential lots upon completion. The Orange Grove Estate comprises one (1) agricultural development site of approximately 300 hectares, which will provide 271 lots for distribution to farmers.

##### ***Aerial and Lidar Survey of Trinidad and Tobago***

In fiscal year 2027, \$1.0 million will be provided to complete quality assurance and quality control activities under the *Aerial and Lidar Survey of Trinidad and Tobago* project. The survey integrates airborne laser scanning and drone photogrammetry to produce precise three-dimensional surface models, high-resolution topographic information and geospatial data.

##### **Boosting Agricultural Production**

##### ***Cocoa Industry Rehabilitation***

This project seeks to improve the disease resistance of Trinidad Selected Hybrid cacao varieties through selective breeding and conduct research aimed at meeting international quality and flavour standards. In fiscal year 2027, \$1.0 million will be allocated to advance the following activities:

- rehabilitation of the fields at the La Reunion Plant Propagation Station;

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### ***Agriculture for Food Security***

- testing of 300 cocoa samples for cadmium levels in accordance with international standards; and
- implementation of a biological control strategy for the Witches' Broom disease.

#### ***Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad***

This programme seeks to establish a sustainable coconut industry, with particular emphasis on coconut-water production, through the rehabilitation and replanting of 900 acres of coconut cultivation. Funding of \$1.5 million will support the following key activities:

- pest management and control, including the importation of chemical traps and related equipment;
- disease surveillance, including field sampling for Lethal Yellowing disease; and
- acquisition and distribution of superior coconut varieties under Phase II.

#### ***National Seed Bank***

This project is intended to upgrade and expand existing infrastructure to increase the supply of high-quality food-crop seeds and vegetative planting material to farmers and the wider public. An allocation of \$0.3 million will be provided to enable the continuation of works, including the construction and outfitting of one (1) nursery and the construction of a new irrigation well.

#### ***Development and Provision of Facilities at Marper Farm***

An allocation of \$0.9 million will be provided for the *Development and Provision of Facilities at Marper Farm* project to electrify two (2) citrus screen houses and one (1) propagation shed. The upgrade and expansion of the facility will support germplasm conservation and the production of high-quality planting material.

#### ***St. Augustine Nurseries – Development and Provision of Facilities***

Works will continue at the St. Augustine Nurseries, with an allocation of \$1.0 million to upgrade and refit the deep-well pump and pump house. The project aims to

## **PART 2: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Agriculture for Food Security***

strengthen the Nurseries' capacity to produce and supply high-quality, targeted agricultural planting material to farmers and the general public.

#### ***La Reunion – Development and Provision of Facilities***

This project will receive \$1.0 million for the refurbishment of one (1) glasshouse in Terrace 3 and upgrade of the saran sheds in Terrace 2 at the La Reunion Plant Propagation Station. The project aims to improve the efficiency and effectiveness of production while ensuring that goods and services provided to clients meet acceptable quality standards.

#### ***Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago***

An allocation of \$1.0 million will be made under the project, *Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of Trinidad and Tobago* to enable outfitting of the Post-Entry Plant Quarantine Facility at Piarco.

#### ***Surveillance and Control of Pernicious Pest and Diseases***

This project supports food and nutrition security by reducing the impact of harmful pests through improved management and control across the local Agricultural Sector. In fiscal year 2027, \$0.7 million will be allocated to purchase refrigerators for chemical storage and pest-management equipment.

#### ***Compliance with the Occupational Safety and Health Act Chapter 88:08***

Works under this project will continue with an allocation of \$0.6 million for the installation of fire alarm and detection systems at six (6) locations:

- Animal Production and Health Division – Centeno Livestock;
- Engineering Division – Workshop/Stores;
- Forestry Division – Head Office;
- Forestry Division – North West Conservancy;
- Forestry Division – South Office; and
- Agricultural Services Division.

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#### ***Agriculture for Food Security***

##### ***Development and Provision of Livestock Services in the Regional Administration South Division***

An allocation of \$0.5 million will be made under the *Development and Provision of Livestock Services in the Regional Administration South Division* project for the construction of solid waste and wastewater management systems at the Cedros Breeding Unit and in Mayaro. This project seeks to modernise livestock stations, improve services to stakeholders and enhance livestock performance and productivity.

##### ***Provision of Agricultural Access Roads and Upgrade of Key Infrastructure***

##### ***Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited)***

The implementation of infrastructural projects by the PSAEL will continue with an allocation of \$150.0 million to meet contractual obligations and complete Phase II works.

#### ***Fisheries***

##### ***Upgrading/Construction of Fishing Facilities in Trinidad***

An allocation of \$2.0 million will be provided under this project to commence improvement works at six (6) locations: Otaheite, Morne Diablo, Carli Bay, Claxton Bay, Erin and Brickfield.

#### ***Water Management and Flood Control***

##### ***Water Management and Flood Control Programme***

This programme is to facilitate a reliable water supply for sustainable agricultural production during the dry season. In fiscal year 2027, an allocation of \$2.0 million will support the regrading of 5 km of internal and external drainage channels at the Felicity Food Crop project site.

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### ***Agriculture for Food Security***

#### ***Rehabilitation and Development of Physical Infrastructure at Plum Mitan***

The project seeks to facilitate sustainable, year-round farming in Plum Mitan. An allocation of \$2.0 million will be made under this project to rehabilitate two (2) access roads.

#### ***Development of Water Management Infrastructure for the Caroni/Bejucal Area***

A provision of \$1.0 million will be made for the supply and delivery of one (1) six-inch mobile pump and the construction of a concrete platform to house the pump.

#### ***Agriculture: Tobago***

The Agriculture Sector will continue to play a transformative role in Tobago's economic development by boosting employment, expanding economic diversification and lowering the island's food import bill. In fiscal year 2027, the THA will receive an investment of \$16.7 million for targeted programmes and projects. Some of the key initiatives are as follows:

- *Agricultural Access Roads, Tobago* – an allocation of \$2.0 million will be provided to facilitate the construction and rehabilitation of 15 agricultural access roads across Tobago;
- *Goldsborough Agricultural Estate Irrigation Programme* – funding of \$0.3 million will support upgrades to pumps, electrical infrastructure, pipelines, and fittings at the existing wells at Goldsborough;
- *Improvements to Beaches and Landing Facilities* – the sum of \$1.0 million will advance the implementation of the following infrastructure works:
  - ◇ completion of construction works at the Parlatuvier Fishing Facility
  - ◇ continuation of upgrade works at the Scarborough Fish Facility
  - ◇ replacement of the Aerobic Treatment Unit (ATU) system at Roxborough
  - ◇ upgrading of the plumbing and sewage systems at Lambeau
  - ◇ refurbishment of the Buccoo Facility;
- *Flying Fish Processing* – a provision of \$0.1 million will be made for the development of a comprehensive Flying Fish Management Plan;

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### *Agriculture for Food Security*

- *Establishment of a Root and Tuber Crop Planting Material Repository, Lure Estate, Tobago* – funding in the sum of \$0.8 million will support research in crop husbandry and pest management, as well as upgrades to the irrigation system;
- *Development of the Banana Industry* – an investment of \$0.2 million will strengthen research in banana cultivation and pest and disease management and will enable the distribution of planting material;
- *Development of a Goat Multiplication and Breeding Centre at Hope* – a sum of \$0.2 million will be provided to facilitate the initial activities required to develop the goat industry into an efficient, sustainable and market-oriented production system;
- *Development of the Government Stock Farm* – the rehabilitation of pastures and farm roads, the construction of additional pens, and the refurbishment of existing pens at the Hope Farm Livestock Station will commence with an allocation of \$0.5 million; and
- *Construction of a New Veterinary Diagnostic Laboratory, Tobago* – an allocation of \$0.3 million will expand and strengthen veterinary diagnostic and regulatory capacity.

### *Manufacturing*

The programme, *Implementation of a National Apprenticeship Programme (Non-Energy Manufacturing Sector)* aligns apprenticeship training with current and projected industry needs through public-private collaboration, support for workforce development, research and innovation, operational efficiency and economic diversification. The Programme will receive an allocation of \$2.6 million to address the critical skills and human resource gaps affecting productivity, competitiveness and growth in the non-energy manufacturing sector.

The *National Quality Infrastructure Enhancement Programme* will be budgeted

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### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Manufacturing***

the sum of \$2.0 million for the modernisation of the National Quality System and strengthening of the National Quality Infrastructure. This programme will enhance the institutional framework for standardisation, metrology, accreditation and conformity assessment in keeping with international best practices.

Under the project, *Upgrading of Industrial Parks, Roads and Drainage Infrastructure* rehabilitation works at the Frederick Settlement, O'Meara and Diamond Vale Industrial Parks will continue with an allocation of \$2.0 million. Works to be undertaken will include road and drainage infrastructure upgrades.

#### ***Industrial Development***

The Ministry of Trade, Investment and Tourism will continue to implement initiatives under the Yachting Policy for Trinidad and Tobago, to support increased foreign exchange earnings, employment generation and strengthen Trinidad and Tobago's positioning as a premier destination for yacht repair services.

In fiscal year 2027, the Ministry will continue the rollout of the SailClear System with an allocation of \$0.3 million. The system serves as the official electronic pre-arrival and pre-departure notification platform for yachts and pleasure craft entering and departing Trinidad and Tobago. The allocation will support the implementation of the system including training, marketing and hardware acquisition.

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#### ***Foreign Policy and Trade Relations***

In fiscal year 2027, the Ministry of Foreign and CARICOM Affairs (MFCA) will continue to strengthen Trinidad and Tobago's diplomatic presence and regional engagement through targeted investments in infrastructure and operational capacity. An allocation of \$35.4 million will be provided to execute works, including improvements to facilities that support international delegations, modernisation of security and communications systems, and enhancements to administrative spaces.

#### ***Institutional Strengthening and Capacity Building***

A provision of \$0.6 million will be made to engage a consultant to conduct a comprehensive organisational assessment of the Ministry, including its overseas missions, with a focus on institutional strengthening, improving work processes and reviewing the organisational structure and design.

#### ***Refurbishment of Chancery and Residence, Caracas***

The project, *Refurbishment of Chancery and Residence, Caracas* will receive the sum of \$1.5 million for refurbishment of the Ambassador's residence and the design of a purpose-built Chancery building to accommodate staff members on Government-owned land located in Caracas.

#### ***Renovation/ Upgrade Works of 5 Units at Flagstaff***

The programme of works will focus on the renovation of Units at Flagstaff, which provide accommodation for staff returning from posts, and will entail electrical rewiring, structural works, plumbing and roof repairs.

#### ***Establishment of a Document Management System***

In fiscal year 2027, the MFCA will advance its modernisation agenda through the digitisation of its current system of physical files. Phase I of the project will entail a comprehensive assessment of existing physical records to establish digitisation priorities and the deployment of IT infrastructure including scanners, servers and storage solutions.

#### ***Assessment of MFCA Property Stock Abroad***

The project will be implemented on a phased basis, with assessments of the Ministry's

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### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Foreign Policy and Trade Relations***

properties and overseas missions to be undertaken over a five-year period. By maintaining and upgrading the property portfolio, the project supports Government's return on investment and will strengthen the long term sustainability of its diplomatic infrastructure.

##### ***Upgrade Works at Overseas Missions***

The MFCA will continue to focus on the upgrade of Embassies and Consulates abroad to improve the aesthetics and functionality of these properties. This programme will receive resources in the sum of \$16.7 million in fiscal year 2027 to undertake renovation works at the following locations:

- the Ambassador's Official Residence in Washington D.C;
- the Permanent Representative of Trinidad and Tobago to the United Nations in New York; and
- Official Residence and the High Commission in London.

#### ***Science, Research and Development***

##### ***Caribbean Industrial Research Institute (CARIRI)***

Investment in the CARIRI will continue in fiscal year 2027, to strengthen research and innovation capabilities, promote technological advancement and enhance support to the manufacturing and services sectors. A total allocation of \$5.7 million will be provided to facilitate the implementation of five (5) key initiatives aimed at expanding the Institute's technical capacity, fostering enterprise development and advancing applied research. These projects are as follows:

- *Procurement of Equipment for CARIRI* – an allocation of \$2.2 million will support the acquisition of specialised equipment to strengthen the Institute's operational capabilities and enhance the delivery of testing, research and technical services;
- *Implementation of Critical Infrastructure Works at CARIRI Facilities* – the sum of \$1.4 million will be allocated to undertake critical upgrades to the Institute's

## **PART 2:**

### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Science, Research and Development***

infrastructure, including improvements to the electrical systems of the laboratories and the installation of heating, ventilation and air-conditioning systems within the Food Microbiology and Chemistry Departments;

- *Development of Downstream, Value-Added Products from Rubber Crumbs* – a budget of \$0.3 million will support consultancy services to undertake market research, preparation of a marketing strategy and development of a business case. The allocation will also facilitate the procurement of a mechanical asphalt mixer;
- *Aquifer Water Quality Assessment and Remedial Action Plan for Trinidad* – an allocation of \$0.9 million will be provided for the implementation of this new project aimed to assess the quality of groundwater in major aquifers in Trinidad. Funding will support the acquisition a gas chromatography-mass spectrometry system, a sampling device and geographic information system modelling software; and
- *Food Enterprise Accelerator Programme* – a further investment of \$1.0 million will be made for this new initiative which is geared towards preparing and equipping food processing entrepreneurs to become more competitive, sustainable and resilient. This allocation will cover the procurement of equipment, raw materials and packaging supplies, as well as the provision of technical support services, training and business development support.

#### ***The National Institute of Higher Education, Research, Science and Technology (NIHERST)***

The NIHERST promotes science, technology and higher education in Trinidad and Tobago through research and intelligence gathering to shape science policy development and the promotion of innovation and technology commercialisation. In fiscal year 2027, an allocation of \$2.1 million will be provided to advance the following projects:

- *Teach Me* – this project facilitates Science, Technology, Engineering and Mathematics (STEM) education for primary and secondary students to inspire innovation, creativity and critical thinking. The sum of \$0.3 million will be allocated for activities as follows:
  - ◇ payment of salaries

## **PART 2:**

### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Science, Research and Development***

- ◇ hosting of the awards ceremony for the 2026/2027 Teachers' Curriculum Competition and 2026 Students' Innovation Competition
- ◇ conduct of STEM Enrichment Camps on remedial mathematics;
- *STI Mapping and Priority Setting* – an amount of \$0.4 million will be allocated for the following activities under the project:
  - ◇ completion of the Tourism Sectoral Innovation Mapping project and publication of the findings
  - ◇ commencement of the Sectoral Innovation Mapping production on the Financial Services Industry
  - ◇ payment of salaries;
- *Analysis of Low Academic Performance of Students* – a provision of \$0.4 million will be made for the following activities:
  - ◇ payment of salaries
  - ◇ recruitment of a Statistical Assistant
  - ◇ purchase of software and materials; and
- *Relocation of NIHERST* – a sum of \$1.0 million will be earmarked for the completion of the relocation of offices of the NIHERST and the National Science Centre, located at Grayson Courtyard in Barataria. Activities will include the development of a space plan and retrofitting of the internal architecture of the three-storey building.

#### ***Capacity Building/ Institutional Strengthening***

##### ***Public Service Policy Development***

In fiscal year 2027, the sum of \$0.7 million will be invested in the development of policies for the Public Service as follows:

- *Development and Implementation of a Workforce Planning Strategy for the Public Service* – in fiscal year 2027, the development of the policy will continue with the aim of strengthening workforce sustainability, institution resilience and service delivery. The Strategic Workforce Plan will entail:

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### ***Capacity Building/ Institutional Strengthening***

- ◇ a current state assessment of the Public Service
  - ◇ future state for the Public Service
  - ◇ gap analysis
  - ◇ development of an action plan for the Public Service; and
- *Development and Implementation of a Hybrid Work Policy for the Public Service (formerly the Development of a Work from Home Policy for the Public Service)* – this policy aims to institutionalise modern flexible working arrangements in the Public Service towards improving productivity and the well-being of public officers.

### ***Empowerment of the Labour Force***

Government will continue to prioritise the development and empowerment of the nation's workforce by advancing the principles of decent work, strengthening labour relations and expanding employment and entrepreneurship opportunities.

The Ministry of Labour, Small and Micro Enterprise Development (MLSMED) will continue to implement projects and programmes focused on modernising labour systems, enhancing employment services, strengthening the Micro and Small Enterprise sector and promoting inclusive economic participation. The following initiatives will be implemented in fiscal year 2027:

- the *Labour Legislation Reform* project entails a review of key labour legislation to support the modernisation and strengthening of the legislative framework. An allocation in the sum of \$0.2 million will be provided for the review of the Workmen's Compensation Act, Chapter 88:05; the Employment Exchange Act, Chapter 88:09; Minimum Wages Act, Chapter 88:04; and the Employment Standards Bill;
- the project, *Regulations of the Occupational Safety and Health Authority* focuses on the development and amendment of subsidiary legislation to strengthen the occupational safety and health framework. A provision of \$0.6 million will be made to support consultations towards the development of regulations for the Reporting of Injuries, Diseases and Dangerous Occurrences and Manual Handling;
- the *Strengthening Occupational Safety and Health in the Construction Sector in Trinidad and Tobago* project seeks to enhance occupational safety and health

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### ***Capacity Building/ Institutional Strengthening***

performance in the construction sector through a six-phase approach. Activities will include project planning and mobilisation, sector diagnostic assessment and stakeholder engagement, a national construction safety awareness campaign, construction safety roadshows and industry engagement, and safety leadership; and

- the *Operationalisation of the Statutory Functions of the OSH Authority under Section 66 of the Occupational Safety and Health Act, Chapter 88:08* project will address longstanding statutory and institutional gaps in Trinidad and Tobago's occupational safety and health framework. Funding will support a legislative and policy assessment and the development of a National Occupational Safety and Health Strategy.

## PART 2: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS

### *Youth Development and Entrepreneurship*

The Ministry of Sport and Youth Affairs (MSYA) will remain committed to advancing youth development through strategic investment in programmes and infrastructure to promote skills development, entrepreneurship, innovation and leadership.

In fiscal year 2027, the Ministry will continue to strengthen opportunities for young people by expanding access to modern youth facilities and initiatives that enhance employability, foster enterprise development and support sustainable socio-economic growth. An allocation of \$3.5 million will be provided to commence the following new projects:

- *Industry Driven Training Programme* – this vocational programme, which targets school leavers and unskilled workers, will provide Caribbean Vocational Qualification level training. Funding in the amount of \$2.0 million will enable the conduct of training in the areas of heavy machinery repairs, heavy equipment operations and automotive repairs;
- *Upgrade of Transition Homes 2027-2029* – funding in the sum of \$1.5 million will be provided for the recommissioning and refurbishment of the Josephine Shaw Transition Home in Port of Spain; and
- *Conduct of remedial works at the Sevilla Transition Home* – this will include upgrades to the HVAC system and MEP infrastructure, in addition to upgrade works at the Ste. Madeline Transition Home.

In fiscal year 2027, the MSYA will also receive an allocation of \$7.5 million to continue the implementation of the following projects:

- *Refurbishment of Youth Training Facility* – works to be undertaken at the St. James, Laventille, Basilon Street, Malick, California, Los Bajos, Palo Seco and Point Fortin facilities; and
- *Refurbishment of Youth Development and Apprenticeship Centres* – conduct of a forensic audit investigation.

Government through the Ministry of Labour, Small and Micro Enterprise Development will continue to play a strategic role in fostering entrepreneurship and youth development. An allocation of \$1.5 million will be provided for the following:

## **PART 2:**

### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Youth Development and Entrepreneurship***

- *Junior Achievement Initiative 2026-2028* – for the delivery of training and development activities, programme implementation, business showcases within schools and trade fairs to support the development of entrepreneurial skills among young persons; and
- *Youth Workplace Readiness Programme* – to commence the delivery of standardised workshops through mobile facilitator teams across schools and institutions nationwide. Project activities will entail the procurement of equipment and materials, branding and handbook development and production to support the effective delivery of the programme.

#### **Youth Development: Tobago**

The THA will continue to advance youth development through targeted programmes and infrastructure. Funding will support the following initiatives:

- *Establishment of the Tobago Youth Development Institute* – to provide developmental training for young people aged 10 to 35 years;
- *Implementation of a Youth Internship and Apprenticeship Programme* – to promote employment and economic participation;
- *Construction of Youth Empowerment Centres* – to provide safe and supportive spaces for young people;
- *Specialised Youth Services Programme and Mobile Youth Health Centre* – to address social, health and wellbeing needs; and
- *Expansion of Mardon House Youth Development Centre* – to promote civic participation, leadership and youth engagement in Tobago's development.

## **PART 2:**

### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Tourism***

The Ministry of Trade, Investment and Tourism (MTIT) will continue to play a pivotal role in advancing the Tourism Sector and contributing to economic growth. Through the promotion of Trinidad and Tobago's rich culture, heritage and natural attractions, the sector will strengthen the country's tourism offering and encourage exploration of its diverse destinations and landscapes. A total of \$9.0 million will be allocated to the MTIT for the following projects and programmes.

#### ***Tourism Sites and Attraction Upgrade***

The MTIT will continue the development, management and enhancement of tourism sites and attractions across Trinidad. These assets serve as key drivers of domestic tourism, community-based economic activity and visitor engagement. As such, \$5.0 million will be allocated for the following:

- renovation works at the Manzanilla Beach facility;
- upgrade works at the La Brea Pitch Lake facility;
- upgrade of the lifeguard towers at the Maracas Beach facility;
- upgrade of the washroom amenities and septic system at the La Vigie, Paramin Lookout;
- upgrade works at the Las Cuevas Beach facility;
- upgrade of the River Estate Museum and Waterwheel;
- refurbishment of the Brian Lara Promenade – statue area;
- upgrade of the Caura River facility; and
- refurbishment and upgrade of the signage at the Devil's Woodyard.

#### ***Turtle Tourism and Avian Capital Initiative***

The *Turtle Tourism and Avian Capital Initiative* aims to foster sustainable economic development in rural coastal communities through increased visitors, enhanced revenue generation and expanded eco-tourism services. This initiative will support long-term environmental conservation and responsible wildlife interaction through strategic partnerships, educational initiatives, and adherence to certified tourism standards. An allocation of \$3.0 million will be invested to support improvements at the following sites:

- Grand Riviere Facility – upgrading of the bathroom facilities, refurbishment and renovation of the information and visitor centre and architectural renovation design for the facility; and

## **PART 2:**

### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Tourism***

- Matura Visitor Centre – refurbishment and renovation of the information and visitor centre.

#### ***T&T Hotel and Guesthouse Room Stock Upgrade Incentive Project (TAUP)***

The TAUP initiative provides support to operators of tourist accommodations to facilitate upgrades to their facilities. In fiscal year 2027, the sum of \$1.0 million will be allocated for activities which will include the payment of audit costs and reimbursements for six (6) properties.

#### ***Tourism: Tobago***

A sum of \$13.1 million will be allocated to the THA for the upgrade and enhancement of existing sites and attractions to meet international standards. Some of the key projects to be undertaken will include: *Fort King George Heritage Park, Storebay Beach Facility, Refurbishment of Mt. Irvine Beach Facility, Construction of Lay Byes (Bloody Bay, Lambeau, Roxborough)* and *Pigeon Point Infrastructure Works*.

#### ***Culture***

The Ministry of Culture and Community Development (MCCD) preserves national heritage, promotes cultural tourism and supports community development through facility upgrades, expanded programmes, and modern technologies that strengthen service delivery. In fiscal year 2027, \$32.7 million will be allocated to the Culture Sector to advance heritage preservation, enhance cultural infrastructure and deepen community engagement.

#### ***Museum of the City of Port of Spain/Carnival Museum***

An investment of \$1.0 million will be made towards specialised refurbishment, technological modernisation and structural preservation of designated facility spaces at the Museum of the City of Port of Spain / Carnival Museum located at the Corner of Duke and Charlotte Street, Port of Spain.

## **PART 2:**

### **STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

#### ***Culture***

##### ***Upgrade of Facilities – Naparima Bowl***

Works at the Naparima Bowl will continue in fiscal year 2027 with an investment of \$11.0 million for the conduct of upgrades to the lighting, stage and audio equipment, and the stage fly/counterweight system to meet international standards. Additional works will include the refurbishment of the stage, procurement of advanced lighting equipment, relocation and refurbishment of the Temporary Administrative Building, and engagement of consultancy services for redesigned motorised stage doors.

##### ***Upgrade of Facilities – National Academy for the Performing Arts (NAPA)***

Established in 2009, the NAPA remains a cornerstone of Trinidad and Tobago’s cultural and artistic landscape. In fiscal 2027, a total of \$4.0 million will be allocated to secure the property through a phased programme of works. This will include the design, procurement and installation of an internet protocol based CCTV surveillance system and electronic access control infrastructure across the compound.

An additional \$1.0 million will be utilised to continue works aimed at improving power quality and safeguarding critical equipment at the NAPA.

##### ***Upgrade of Facilities – Southern Academy for the Performing Arts (SAPA)***

In fiscal year 2027, the project will receive an allocation of \$5.0 million for facility upgrade works aimed at improving safety, functionality and audience experience. This funding will enable the replacement of perimeter lighting, doors and frames, installation of handrails in the auditorium and the installation of a front of house public address system.

A further investment of \$4.0 million will be provided to enable works aimed at improving power quality and securing critical equipment at the SAPA.

##### ***Queen’s Hall Upgrading Project***

The sum of \$1.5 million will be provided to advance rehabilitation works at the Queen’s Hall to facilitate exterior rehabilitation, multimedia and lighting upgrades and restoration of the water fountain.

## **PART 2: STRATEGIC PILLAR II: UNLOCKING PRODUCTIVE INVESTMENT AND JOBS**

### ***Culture***

#### ***Renovation and Refurbishment of the National Museum and Art Gallery***

The National Museum and Art Gallery holds historical and cultural significance for the people of Trinidad and Tobago. In fiscal year 2027, the sum of \$3.0 million will be allocated for outfitting of the facility with modern amenities, including climate-controlled galleries, secure administrative areas, specialised storage and accessible pathways.

#### ***Culture: Tobago***

In fiscal year 2027, the THA will be provided with an allocation of \$0.2 million for the continued implementation of the project, *Orange Hill Community Workshop and Art Gallery*. Works will be undertaken for the upgrading and securing of the facility.



**STRATEGIC PILLAR III:**  
**COMMERCIALIZING AND**  
**OPTIMIZING PUBLIC ASSETS**

## PART 2:

### STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

#### *Electricity*

An allocation of \$21.4 million will be made to the Trinidad and Tobago Electricity Commission (T&TEC) to continue electricity programmes throughout Trinidad and Tobago. These programmes, which will contribute to a greater sense of safety and security among citizens at nighttime, will include:

- *National Street Lighting Programme* – an allocation of \$10.0 million will be made for the purchase of materials and installation of LED's and light poles;
- *Illumination of Public Spaces* – the sum of \$0.4 million will be provided for the programme; and
- *Lighting of Parks and Recreational Grounds* – a provision of \$7.0 million will be budgeted for the installation of lighting systems at new grounds as well as for the upgrade of lighting at existing grounds.

The *Electrification Programme* will be capitalised with an allocation of \$1.0 million to continue providing electrical infrastructure to eligible households throughout Trinidad and Tobago.

The sum of \$2.0 million will further be allocated for the advancement of the *Development of Disaster Preparedness Capabilities in T&TEC Phase II*, to complete the procurement of three (3) 40-foot mobile substations, which will assist the Commission in mitigating the occurrence of outages and maintenance activities.

#### *Electricity: Tobago*

In fiscal year 2027, the THA and the T&TEC will continue the implementation of two (2) electricity programmes in Tobago as follows:

- *Programme for Rural Electrification* – an investment of \$0.5 million will be made for the supply of electricity to households in selected areas in Tobago; and
- *Street Lighting Programme* – an allocation of \$0.5 million will be provided for the provision of street lighting across Tobago.

## **PART 2:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Water Security***

Ensuring a reliable and sustainable water supply will remain a key priority for Government, as it seeks to strengthen national water security and improve the quality of service provided to communities across Trinidad and Tobago. Investments in the Water Sector will focus on increasing production capacity, improving the resilience of critical infrastructure, reducing supply interruptions and expanding access to reliable pipe-borne water.

Through continued investment in water sources, treatment facilities, transmission and distribution networks and operational improvements, the sector will be better positioned to meet demands.

#### ***Community Water Improvement Programme (CWIP)***

In fiscal year 2027, funding in the amount of \$10.0 million will be provided to the Ministry of Public Utilities for the completion of the CWIP Phase V projects and installation of ten (10) tank farms in the areas of Moruga/Tableland, Mayaro and Cumuto/Manzanilla.

#### ***Design and Implementation of an Intelligent Virtual Guarding (IVG) System at WASA Installations***

Intelligent virtual guard systems will be deployed across selected WASA installations to enhance the security of the Authority's facilities and assets, while reducing reliance on on-site security officers and associated costs. The project will include remedial works to existing security infrastructure and the implementation of 24/7/365 remote monitoring, access control, intrusion detection, panic alarms and surveillance, supported by real-time communication and response from a central monitoring station. An allocation of \$0.8 million will be provided in fiscal 2027 to support these initiatives.

#### ***National Water Sector Evolution Programme (NWSEP)***

The *National Water Sector Evolution Programme (NWSEP)* seeks to improve water supply reliability and service levels by increasing access to a minimum supply of 24 hours per day, three (3) days per week. An allocation of \$45.0 million will be provided in fiscal year 2027 to advance critical projects, including well drilling and rehabilitation, pipeline installations and replacements, booster station upgrades, and refurbishment of key water supply facilities across the country.

## **PART 2:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Water Security***

##### ***Trinidad and Tobago Water Sector Development Programme (TTWSDP) TT-L1055***

The Programme, funded through an Inter-American Development Bank loan, aims to improve the efficiency, quality, sustainability and resilience of potable water services while strengthening national water security. An allocation of \$30.0 million will be provided in fiscal year 2027 to continue major initiatives under the Programme, including the design and construction of the Santa Cruz and Goldsborough Water Treatment Plants, as well as the refurbishment of the North Oropouche, Guanapo, Navet, Freeport and Chatham Water Treatment Plants.

##### ***National Water Stabilisation and Improvement Programme (NWSIP)***

The *National Water Stabilisation and Improvement Programme (NWSIP)* seeks to strengthen water security by reducing reliance on rotational supply schedules and expanding access to reliable pipe-borne water, particularly in underserved communities. A provision of \$10.0 million will be made available in fiscal year 2027 to continue key initiatives, including the completion of drilling and equipping of the Carapal C, D and E Wells, together with associated pipeline infrastructure.

##### ***Moruga Water Development***

The *Moruga Water Development* project aims to improve the reliability of water supply services to residents within Princes Town, Naparima and Moruga. In fiscal year 2027, the WASA will be allocated \$1.0 million to undertake refurbishment works at the St. Julien Booster Pumping Station, including mechanical, electrical and associated ancillary works, to enhance the operational efficiency and reliability of the facility.

##### ***Refurbishment of Caroni Water Treatment Plant***

Funding of \$7.5 million will be allocated for the refurbishment of four (4) travelling bridges and associated sludge removal systems at the Caroni Water Treatment Plant in order to sustain production at 75 million gallons per day and improve water supply services.

## **PART 2:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Water Security***

##### ***Desilting and Rehabilitation of Hillsborough Dam Tobago***

An allocation of \$6.0 million will be provided to continue rehabilitation and repair works at the Hillsborough Dam. This investment will support critical upgrades to the spillway infrastructure, including repairs to the spillway crest, chute and energy dissipators.

##### ***Sewerage***

Effective wastewater treatment and management are essential to safeguarding public health, protecting the environment and supporting sustainable development. Continued investment in wastewater infrastructure will enhance the operational efficiency, reliability and resilience of treatment facilities across the country. Thus, funding in the sum of \$19.5 million will be provided to enhance the WASA's treatment facilities.

The Beetham Wastewater Treatment Plant, which serves an estimated population of 300,000 persons, will be allocated \$12.0 million for the continuation of rehabilitation works. The investment will support the supply, installation and commissioning of two (2) complete dry well submersible pump sets, including associated valves, controls and a bypass valve at the influent pump station.

#### ***Communication***

Communication plays an important role in supporting Trinidad and Tobago's socio-economic development by strengthening access to reliable communication services, digital connectivity and public information. Investment in the sector will support the modernisation of communication infrastructure, enhance institutional capacity, promote digital inclusion and improve the delivery of public services. Accordingly, funding will be directed towards projects that will strengthen the country's communication systems, support technological advancement and contribute to a more connected, resilient and digitally enabled society.

An allocation of \$11.0 million will be made to strengthen the Trinidad and Tobago Postal Corporation (TTPOST) through the implementation of the following projects in fiscal year 2027:

## PART 2: STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

### **Communication**

- *Security Infrastructure Upgrade:*
  - ◇ relocation of P.O. boxes to external access points at Arima, Cunupia and La Horquetta
  - ◇ upgrade of the fire detection systems at the Gasparillo, Tacarigua, and Roxborough Retail Offices
  - ◇ replacement of the electronic locking systems at the Laventille, Belmont, St. Ann's, Upper Santa Cruz and Lower Santa Cruz facilities;
- *Restoration of TTPost Legacy Post Office Building:* restoration of the Sangre Grande, Rio Claro and Speyside Post Offices; and
- *Information Technology Infrastructure Upgrade:*
  - ◇ post and delivery offices IT hardware upgrade: procurement of desktop computers, monitors and printers for 24 locations, as well as laptops for 46 locations
  - ◇ the National Mail Centre structured cabling system upgrade: replacement of the existing Category 5 cables within the National Mail Centre's structured cabling system
  - ◇ records management data storage system: procurement and installation of a 50-terabyte blade-server data storage system at the Tacarigua Records Management Facility.

The Office of the Prime Minister will continue to undertake the following projects to strengthen the Communication Sector in fiscal year 2027:

- *Upgrade of Transmission and Broadcasting Systems* – an allocation of \$0.3 million will support the stabilisation of radio transmission infrastructure through the implementation of a comprehensive transmitter replacement programme to facilitate the transition from analogue to digital Free-to-Air technology; and
- *Institutional Strengthening of TTT Limited* – a provision of \$0.5 million will support the implementation of the E-Hub Video on Demand platform as a core digital

## PART 2:

# STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

### Communication

transformation initiative, to respond to the growing demand for on-demand and mobile-based media consumption. The platform will serve as a centralised digital hub for local and regional films, television programmes, documentaries, cultural productions and archival content, thereby improving access to Caribbean content while enhancing its commercial and cultural value.

### Administration

#### Public Buildings

In fiscal year 2027, Government will continue the construction, refurbishment and equipping of public buildings and offices to provide enhanced office accommodation and improved service delivery infrastructure. The planned works will also facilitate compliance with OSH standards and provide efficient working environments for Ministries, Departments and Agencies (MDAs). The sum of \$342.6 million will be allocated for works throughout the various MDAs which will include:

- *Refurbishment and Re-tooling of Constituency Offices and Sub-Offices of Members of the House of Representatives* with an allocation of \$2.5 million;
- continuation of the second phase of the provision of housing for staff of the Judiciary in Tobago, with an allocation of \$2.0 million to undertake the following:
  - ◇ engagement of a consultancy for the design and development of Phase II
  - ◇ conduct of civil works and drainage
  - ◇ commencement of the construction of an apartment complex;
- construction of additional offices at the MFCA, leveraging on the existing infrastructure, aimed at reducing the overcrowding at the Ministry's facility in the short term;
- *Decentralisation of Offices including IPO, LRC and other Offices of the MLLA and Renovation and Upgrading of LSA Building* under the Ministry of Land and Legal Affairs with a total allocation of \$3.0 million;

## PART 2:

### STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

#### **Administration**

- with a combined sum of \$4.0 million, the Ministry of Finance will continue the project, *Refurbishment works to District Revenue Offices* and the project, *Infrastructure Upgrade of the Container Examination Station (CES) at Port of Spain*; and
- Outfitting and renovation works under the Office of the Attorney General will continue with a total allocation of \$9.1 million for the following projects:
  - ◇ *Outfitting of Accommodation for Director of Public Prosecutions, North*
  - ◇ *Outfitting of Accommodation for Director of Public Prosecutions, South*
  - ◇ *Fit-Out of the AGLA Tower – Government Campus*
  - ◇ *Outfitting of Accommodation for Director of Public Prosecutions, Tobago.*

Under the Ministry of Public Administration and Artificial Intelligence the following works will be undertaken at a cost of \$9.0 million:

- the continuation of upgrade works to the physical infrastructure of the NALIS building in Port of Spain; and
- refurbishment works to two (2) buildings in Port of Spain: No. 90 Edward Street and No. 103D St. Vincent Street, to create modern, safe and functional office spaces.

The sum of \$9.0 million will be provided for works on the following projects at the Ministry of Rural Development and Local Government, Kent House, Maraval:

- completion and outfitting of the two-storey Digitising Building with finishes including flooring works, ceiling works, HVAC works, electrical works, voice and data outfitting, office furniture and painting works;
- conduct of *Refurbishment Works of Current Annex Building*; and
- *Refurbishment of Administrative Building for Local Government Head Office.*

The Ministry of Housing will continue work on the project, *Refurbishment of Offices of the Ministry of Housing* which will entail works to the new Head Office building located at No. 122 St. Vincent Street, Port of Spain including plumbing, electrical, internal and external works, installation of ICT and HVAC systems, with an allocation of \$6.4 million.

## **PART 2:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### **Administration**

The Ministry of Homeland Security will be allocated a total sum of \$3.5 million for capital works to the Immigration Detention Centre at Aripo as follows:

- upgrade works to the detention building inclusive of perimeter fencing and lighting; and
- construction of an administrative building on the compound.

#### **Public Buildings: Tobago**

The THA will continue the construction and rehabilitation of public buildings throughout the island, with an allocation of \$14.4 million for the following projects:

- *Construction of New Licensing Main Office – Scarborough;*
- *Construction of Public Conveniences;*
- *Construction of Tobago Emergency Operation Centre;*
- *Expansion of Calder Hall Administrative Complex;*
- *Reviving of Assembly Legislature Annex;*
- *CERT Speyside Emergency Response Sub-Office;*
- *Restoration of CAST Building;*
- *Construction of Scarborough Post Office/Financial Complex;*
- *Upgrade works to Manta Lodge;*
- *Renovation of Chief Secretary's Residence; and*
- *Upgrade and Expansion of the Bucco Training Facility.*

#### **Court Facilities**

In fiscal year 2027, the sum of \$92.3 million will be allocated for the justice reform agenda. These funds will support the implementation of projects and programmes designed to enhance and improve justice efficiency, expand court capacity, modernise Magistrates' Courts and improve access to justice. The initiatives which will be undertaken by the Ministry of Justice (MOJ) are detailed below:

Key programmes and projects under the Family and Children Division of the High

## PART 2:

# STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS

### *Administration*

Court will include:

- *Provision of Accommodation for the San Fernando Family Court* – an appropriation totalling \$10.5 million will be provided for the following works to be undertaken at the San Fernando Family Court:
  - ◇ completion of structural and civil works to the external building (including the public enclosure, the prisoner external walkway, Judges scanning, the guard booth and burglar proofing)
  - ◇ outfitting and furnishing of the building
  - ◇ installation of ICT systems and building security systems and infrastructure;
- *Establishment of a Juvenile Court of Trinidad and Tobago* – an allocation of \$0.5 million will be provided for continued developmental works to the Children Courts in Port of Spain, Fyzabad and Tobago; and
- *Establishment of Family Courts of Trinidad and Tobago* – with a budget allocation of \$3.5 million, the MOJ will continue to modernise Family Courts infrastructure with works as follows:
  - ◇ establishment of the Family Court, Arima – the configuration and outfitting of a building at the O’Meara Judicial Centre, Arima
  - ◇ expansion of the Family Court, Port of Spain – acquisition of an appropriate building, and the reconfiguration and outfitting of existing spaces for increased and specialised court services
  - ◇ establishment of the Family Court, Tobago – repurposing of court spaces to facilitate improved judicial service delivery and the installation of an additional Judges’ lift.

Investments will also be made across a suite of developmental projects for the Judiciary which will include the following.

*Rehabilitation of the Hall of Justice, Trinidad* – with an allocation of \$8.0 million, structural and technological upgrades will continue to be undertaken at the Hall

## **PART 2:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### **Administration**

of Justice to increase the capacity for the Criminal Division and its associated courtrooms. The scope of work will include: installation of technology courts and litigation software and the upgrade of security infrastructure, fire detection and suppression life safety systems.

*Rehabilitation of the Hall of Justice Tobago* – a provision of \$2.0 million will be allocated for refurbishment works to the Hall of Justice in Tobago. This allocation will support the upgrade of structural systems, potable water and wastewater systems and facilities, life safety systems, HVAC systems, furniture and furnishings and the installation of elevators.

*Refurbishment of Magistrates Courts* – an allocation of \$6.0 million will be provided for the reconfiguration of the District Courts, upgrade of life safety and HVAC systems, potable water and wastewater systems and facilities and the installation of elevators.

*Restoration of the San Fernando Supreme Court Building* – funding in the amount of \$25.0 million will support the completion of refurbishment works to the Supreme Court Building in San Fernando.

*Construction of Video Conferencing Centre of Golden Grove Arouca* – an allocation of \$2.0 million will be provided to continue works on the new Video Conferencing Centre at the Golden Grove Prison, Remand Yard for the installation of court ICT systems and building security systems, and completion of ground and first floor civil works, MEP works and external works.

*Refurbishment of the Compound that houses Jury Trials at O'Meara Arima* – the sum of \$5.0 million will enable the continued refurbishment of the compound.

*Upgrade, Refurbishment and Renovation of the Port of Spain Magistrates' Court Building* – an allocation of \$8.0 million will be provided for continued refurbishment and renovation works to the Port of Spain Magistrates' Court, which will facilitate the reopening and operationalisation of the District Court. Works will include civil, MEP works and outfitting of the building.

## **PART 2:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Regional Development Planning***

##### ***Automation of the Construction Permit Process***

In fiscal 2027, the Town and Country Planning Division (TCPD) of the Ministry of Planning, Economic Affairs and Development will further enhance the DevelopTT online construction permitting system, with a provision of \$1.0 million to improve the efficiency of services to development application clients. Planned software and system design upgrades will streamline workflows and strengthen operational efficiency. In addition, a dedicated DevelopTT Helpdesk will be established at each of the TCPD's Regional Offices.

##### ***Implementation of the Automated Workflow Process***

An allocation of \$3.8 million will support the continued digitisation of the TCPD's development records, improving accessibility and facilitating greater interoperability with the DevelopTT solution. Phase II, which focuses on records held at the TCPD's Tobago and Eastern Regional Offices, will continue with the following activities:

- scanning and indexing; and
- GIS vectorisation.

##### ***Regional Development Initiatives***

###### ***Development of Chaguaramas***

The Chaguaramas Development Authority (CDA), which is under the purview of the Ministry of Land and Legal Affairs, will receive a total allocation of \$6.0 million to advance the development, rehabilitation and enhancement of infrastructure across the Chaguaramas Peninsula. Some of the key projects to be undertaken in fiscal year 2027 are as follows:

- *Lumberlane Building Refurbishment* – an allocation of \$0.5 million will be provided to commence refurbishment works aimed at improving the structural integrity and weather-proofing of the Lumberlane Building, which provides accommodation for some of the CDA's workforce;
- *Chaguaramas Golf Course Infrastructure Upgrade* – a budgetary provision of \$1.0 million will facilitate improvement works to the golf course, including stabilisation

## **PART 2:**

### **STRATEGIC PILLAR III: COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS**

#### ***Regional Development Planning***

works to the riverbank, reconstruction of the clubhouse building and refurbishment of the range shed;

- *Refurbishment of Gasparee Caretaker's Quarters and Caves Staircase* – the sum of \$1.0 million will be budgeted to undertake structural timber repairs and floor retrofitting of the caretaker's quarters as well as the rehabilitation of the staircase in the Gasparee Caves;
- *Refurbishment Works to the Boardwalk Phases 1 and 2* – an appropriation of \$1.0 million will be made to enable repairs to sections of the seawall and refurbishment of the board-walk floorboards; and
- *Major Vehicles and Equipment Upgrade* – funding in the sum of \$0.5 million will also be allocated for the purchase of a vehicle to strengthen the operational capacity of the CDA.

#### ***Regional Development Planning – Local Government***

Regional development planning is essential for guiding the future growth of Trinidad and Tobago's 14 Regional Corporations. This will establish a coordinated framework that aligns local priorities with national development objectives while responding to the distinct needs of individual Corporations. In fiscal year 2027, the Ministry of Rural Development and Local Government will receive funding in the sum of \$2.7 million for the implementation of the following two (2) projects:

- *Design of a Comprehensive Local Area and Regional Development Planning Process* – works will include the preparation of local area profiles for the 14 Regional Corporations; and
- *Implementation of the Comprehensive Local Area and Regional Development Planning and Process* – activities will include GIS design, development and implementation which is aimed at capturing and analysing spatial data for the establishment of Municipal Planning Authorities.



**STRATEGIC PILLAR IV:**

**MODERNIZING  
INFRASTRUCTURE,  
TRANSPORT AND DIGITAL  
SERVICES**

## **PART 2:**

### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### ***Roads and Bridges***

A reliable and resilient road network is essential to national development, enabling the efficient movement of communities, businesses and essential services while supporting economic growth across the country. In fiscal year 2027, Government will continue to prioritise investment in road and bridge infrastructure, with a total allocation of \$216.8 million towards projects aimed at improving the quality, capacity and sustainability of the transportation network. These investments will contribute to safer roadways, improved accessibility, enhanced connectivity between communities and more efficient movement along key transport corridors.

#### ***Rehabilitation of Existing Roadways***

The MOWI will receive an allocation of \$15.0 million under the *National Rehabilitation and Restoration of Roads Programme* to undertake minor rehabilitation and maintenance works on roadways throughout the country.

A sum of \$91.0 million will be allocated to the Local Government Bodies and the Ministry of Rural Development and Local Government to support the rehabilitation and improvement of community road infrastructure. Planned activities for fiscal year 2027 will include road resurfacing, the construction of footpaths, minor landslip remediation works and the reconstruction of culverts and minor bridges.

#### ***Construction of New Roadways***

The project, *Solomon Hochoy Highway Extension to Point Fortin* will be provided with the sum of \$60.0 million to facilitate the completion of the following road segments:

- Package 5A – landslip repairs between the Godineau River and the Mosquito Creek Bridge;
- Package 3A – completion of the Southern Main Road Overpass and the La Brea Interchange Bridge; and
- Package 2C – Mon Desir to Eccles Trace, St. Mary's to Mon Desir segments.

Under the project, *Construction of the Chaguanas Ring Road*, an allocation of \$20.0 million will be provided to undertake surveys, traffic studies, geotechnical investigations, environmental and social assessments and design reviews. These activities will lay the groundwork for improved connectivity and more efficient traffic movement.

## **PART 2:**

### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### ***Roads and Bridges***

##### **Roads and Bridges: Tobago**

An allocation of \$25.2 million will be provided to the THA in fiscal year 2027 to continue the implementation of key road and bridge infrastructure projects and programmes aimed at improving connectivity, enhancing road safety and supporting socio-economic development across the island. These projects will include:

- *Major Improvement Works on Secondary Roads;*
- *Roxborough/Bloody Bay Road – Retaining Wall;*
- *Milford Road Bridges;*
- *Mt. St. George/Castara Road;*
- *Resurfacing Programme;*
- *Store Bay Local Road Extension;*
- *Rehabilitation of Claude Noel Highway;*
- *Programme for Upgrading Roads Efficiency (PURE) Tobago;*
- *Milford Road Upgrade;*
- *Windward Road Special Development Programme; and*
- *Scarborough Redevelopment Project.*

## **PART 2:**

### **STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES**

#### ***Transport***

Government will continue to strengthen the Transport Sector through the development and maintenance of quality transport infrastructure, while improving the reliability of public transportation and service delivery. The expanded use of information and communication technology will also continue to improve safety and customer service. In fiscal year 2027, the Ministry of Works and Infrastructure and the Ministry of Transport and Civil Aviation will continue to focus on fleet upgrades, traffic management measures and infrastructure works with a total allocation of \$45.8 million.

#### ***Land Transportation***

The PTSC will receive an allocation of \$8.5 million to continue capital works in fiscal year 2027, which will include:

- *Upgrade of the Port of Spain Maxi Taxi Facility* inclusive of:
  - ◇ refurbishment of the tower
  - ◇ preparation and painting of the interior and exterior walls
  - ◇ refurbishment of the seating accommodation
  - ◇ replacement of the LED light fixtures in the full loading bay;
- procurement of one (1) standby generator for the PTSC Port of Spain Depot to supply the compound with electricity during outages, for passenger safety and the continuation of operations;
- cleaning of the electrical power system; and
- *Upgrade of Priority Transit Mall Facilities at San Juan, Curepe and Tunapuna.*

In fiscal year 2027, the VMCOTT will be provided with an allocation of \$2.3 million to advance works under the following projects:

- *Expansion of VMCOTT Facilities at Beetham:*
  - ◇ supply and delivery of reciprocating compressors
  - ◇ upgrade of the Inspection Bays
  - ◇ purchase of one (1) heavy duty wrecker; and

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# STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

### Transport

- *Construction of Facilities San Fernando and Tobago:*
  - ◇ upgrade of the body shop and repair building for PTSC buses
  - ◇ supply and delivery of reciprocating compressors
  - ◇ upgrade of the inspection bays.

### Traffic Management

The Traffic Management Branch of the MTCA will continue to implement traffic management measures to enhance road safety for motorists and pedestrians with an allocation of \$8.8 million. These will include works under projects as follows:

- under the new project, *National Traffic Management Centre (NTMC)* - upgrading of the NTMC facilities will be undertaken;
- *Provision to Upgrade Obsolete Traffic Signal Control Equipment* - upgrading of obsolete traffic signal equipment at various intersections on the Churchill Roosevelt Highway, the Queen's Park Savannah and urbanised centres in Trinidad;
- *Provision of Road Safety Audit on the Roadways of Trinidad* - procurement of a consultant to conduct a road safety assessment on 8,320km of roadways; and
- *Provision of Equipment for Road Marking Purposes* - procurement of vehicles for painting of roadways and the installation of raised pavement markers for the South District Offices of the Traffic Management Branch.

### Sea Transportation

Resources totalling \$16.2 million will be allocated to the Port Authority of Trinidad and Tobago in fiscal year 2027 to execute several development activities including:

- commencement of Phase III of the *CARICOM Wharf Quay Refurbishment* project, which will entail the refurbishment of 220 feet of quay wall;
- the procurement of four (4) cone fenders and 16 support frames for installation at the Port of Port of Spain to ensure safe docking of vessels at the Container Terminal;

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### STRATEGIC PILLAR IV: MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES

#### **Transport**

- the procurement of two (2) rubber tyred gantry cranes, ten (10) terminal tractor trucks and ten (10) terminal trailers to increase the capacity and efficiency of operations at the Port of Port of Spain under the project, *Acquisition of Specified Equipment for the Port of Port of Spain*; and
- the project, *Operationalisation of the New Ship-to-Shore (STS) Gantry Crane* will entail the installation of specialised infrastructure, including tie-downs, anchor sockets and storm pins, which are specifically engineered to secure the cranes during adverse weather conditions.

#### **Air Transportation**

In fiscal year 2027, the Airports Authority of Trinidad and Tobago (AATT) will receive the sum of \$17.4 million to continue infrastructural upgrades and security works at the two (2) airports under projects as follows:

- under the project, *Airfield Pavement Rehabilitation – PIA* rehabilitation of Runways 10 to 28 and the South Apron will be undertaken at the Piarco International Airport for safe aircraft operations;
- the *Expanded Aircraft Parking Ramps – Flood Lighting* project will entail the installation of eight (8) high mast lighting poles complete with LED lights, at the South Terminal Ramp, in accordance with specifications outlined by the International Civil Aviation Organisation; and
- *Security Systems (CCTV and Access Control Systems)* – further expansion of video surveillance coverage of the PIA estate inclusive of major access points and the perimeter to meet the security requirements of the Airports Authority and the National Security Agencies.

#### **Transport: Tobago**

The THA will continue sea transport infrastructure development works in fiscal year 2027 with an allocation of \$0.6 million for the construction of Jetties at Parlatuvier, Bird of Paradise Island, Cove and Plymouth and for upgrade works at the Marine Park Control Unit at Gibson Jetty, which will include the construction of a kitchenette, plumbing works, installation of security cameras, solar lights and furnishings.

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### *Transport*

The *Construction of Bus Shelters and Bus Stops* project will also continue with an allocation of \$0.5 million in fiscal year 2027 for the construction and refurbishment of bus shelters throughout the island.

In addition, the AATT will continue to focus on the Arthur Napoleon Raymond Robinson International Airport with the development of infrastructure and safety requirements to meet ICAO standards. The total sum of \$7.4 million will be provided for:

- *Repairs to Perimeter Fence – ANRRRIA* – commencement of fencing of the northern, western and southern perimeter of the airfield; and
- *Systems, Furniture, Equipment and other items necessary to operate the New Terminal at ANRRRIA* – continuation of the installation of ICT systems and construction of steel canopies at the new terminal building.

### *Drainage*

An allocation of \$30.0 million will be made for the continuation of the *Flood Mitigation Erosion Control Programme*, implemented by the Ministry of Works and Infrastructure. Work will continue on the construction of reinforced concrete walls and the rehabilitation of existing channels to reduce the impact of flooding at several locations in Trinidad. Some of the major projects which will continue under the Programme in fiscal year 2027 include:

- clearing and desilting of the Diego Martin River Mouth;
- redefinition of the Caroni River from the Uriah Butler Highway to the Gulf of Paria;
- construction of a reinforced concrete wall along the Cunapo River, Eastern Main Road, Sangre Grande;
- construction of a reinforced concrete wall along the Aripo River, LP No. 58, Carib Circular, La Platta Gardens;
- construction of a reinforced concrete U-Section along the Lallan River, from Egypt Trace to the Jerningham Railway Road, Endeavour;
- construction of a reinforced concrete wall, Off Ramdularie Lane, Southern Main Road, Cunupia; and
- rehabilitation works along the San Juan River.

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### *Drainage*

Additionally, a sum of \$2.0 million will be allocated for the continuation of projects under the *Programme of Upgrade to Existing Drainage Pumps and Gate Inventory*. This Programme will focus on the upgrade of pump stations and replacement and rehabilitation of sluice gates and flap gates at various locations across Trinidad. Some of the key projects which will continue in fiscal year 2027 include:

- completion of the reconstruction of the Sadhoo Trace Pump House, which is located in El Socorro South;
- completion of the upgrade of the Bamboo No. 2 Pump House and Gate; and
- completion of the upgrade of the Bamboo No. 1 Storm Water Pump Station, which will entail the installation of a pump and the construction of a pump house.

In addition, \$52.1 million will be allocated to the Local Government Authorities for the construction of box drains and other drainage infrastructure throughout Trinidad.

### *Drainage: Tobago*

In fiscal year 2027, the THA will receive an allocation of \$5.5 million to support the upgrade of drainage and irrigation infrastructure in Tobago. Some of the key projects to be implemented in fiscal year 2027 will include:

- *Carnbee Main Drain* – to facilitate the conduct of a study on the water course;
- *Desilting of Rivers* – for desilting works across the island;
- *Mt. Pleasant/Lowlands Drainage System* – to facilitate the continuation of drainage works in the Mt. Pleasant/ Lowlands and All Fields areas; and
- *Special Drainage and Irrigation Works* – continuation of drainage works in selected areas including Belle Garden, Philadelphia and Bon Accord.

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#### ***Information Technology and Digital Infrastructure***

The Ministry of Public Administration and Artificial Intelligence will be provided with an allocation of \$71.3 million to support the continued upgrading of the Public Service's information technology infrastructure for the Government Digitisation Programme.

Under the project, *Implementation of a Digital Nation* (formerly Establishment of the Digital Government Programme), in fiscal year 2027, project activities will include:

- the National Digital Identity Programme (TTPass);
- the Interoperability and National Registries Programme (GovLinkTT);
- GoRTT Distributed Cloud; and
- GoRTT Microsoft 365 Migration and Hybrid Modernisation.

The *Digital Citizen Services Programme* (formerly Implementation of the Digital Society Programme) will include continued expansion of broadband services in underserved areas through the TTWifi initiative, continued delivery of the skills programme through the LearnTT platform, which is an AI capacity building programme and award of scholarships under the JAIN Scholarships programme, and work on the expansion of Access Centres across Trinidad and Tobago.

The *Implementation of a Smart and Efficient Government Programme* (formerly Establishment of a Digital Economy Programme) will prioritise the following:

- digital legislation, standards and governance programme;
- Trinidad and Tobago Fast Payments System (TTPAY);
- the Integrated Service Centre;
- Government Business Intelligence and performance dashboards; and
- National AI Sector Pilots.

The project, *Implementation of a Future Ready Nation* (formerly Digital Government Solutions and Services) will focus on the Digital Skills Training and Workforce Development Programme, while the IDB-assisted *Implementation of the Digital Transformation Agenda* will focus on the following:

- improving the institutional framework for digital innovation;
- Sub-component 1.1 - institutional strengthening;
- Sub-component 1.2 - simplifying and digitising public services for citizens and businesses;
- accelerating the growth of the digital economy; and

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#### ***Information Technology and Digital Infrastructure***

- collaboration for the strengthening of national cybersecurity capabilities.

Under the computerisation of the Trinidad and Tobago Police Service (TTPS), several initiatives will continue including:

- expansion of the police network – continued installation of cabling and network equipment to support growth and replacement of aging infrastructure; and
- upgrade of the network and cybersecurity systems.

The Ministry of Defence will be allocated an amount of \$5.6 million to continue the procurement of hardware, accessories and software for the Trinidad and Tobago Defence Force, the Trinidad and Tobago Regiment, the Trinidad and Tobago Air Guard and the Trinidad and Tobago Coast Guard.

The Ministry of Homeland Security will continue ICT upgrades across the Trinidad and Tobago Fire Service, the Trinidad and Tobago Prison Service, the Immigration Division and its head office.

In fiscal year 2027, the Ministry of Finance will be allocated a total of \$10.0 million to advance the development of the Integrated Financial Management Information System (IFMIS) Programme. This initiative will modernise and strengthen public financial management by supporting the replacement of equipment and the enhancement of cybersecurity measures.

The Ministry of Finance will also receive funding in the amount of \$45.0 million for the continuation of several ICT initiatives, including:

- upgrade of the ICT infrastructure at the Inland Revenue Division which will entail:
  - ◇ enhancement of the disaster recovery system and upgrading of network equipment
  - ◇ development of a security information and event management solution (Phase I)
  - ◇ development of an enterprise network monitoring solution;
- installation and commissioning of network infrastructure at the Treasury Division which will include:
  - ◇ expansion of the Pensions Department

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#### ***Information Technology and Digital Infrastructure***

- ◇ relocation of the Finance and Accounts Department, the Human Resource Department and the Public Debt Department; and
- purchase of inspection scanners for the Customs and Excise Division.

The Service Commissions Department will further its digitisation thrust with the continuation of the *Implementation of an Electronic Document Management System* project. An allocation of \$1.8 million will be directed towards the continued rollout of the system to pilot business units.

The Ministry of the People, Social Development and Family Services will continue the *Establishment of an Integrated Social Enterprise Management System/ E Pass* project, with an allocation of \$0.7 million. This provision will enable the system's continued rollout, its integration with the IdentTT platform (formerly E-ID), and the development of two (2) application programming interfaces to facilitate data exchange with the Immigration and Licensing Divisions.

The *Digitization and Migration – Social Service Management Information System* project will also continue, with an allocation of \$1.0 million for the implementation of an enterprise payment orchestration layer. This initiative will modernise the Ministry's cheque-processing and payment-management environment, improve system integration, strengthen reconciliation and audit controls, reduce processing inefficiencies and enhance payment security and scalability.

#### **Information Technology and Digital Infrastructure: Tobago**

The THA will continue the implementation of its computerisation programme with an allocation of \$6.2 million to support improved service delivery to the public and other stakeholders through the effective use of digital technologies.

The following activities are planned for fiscal year 2027:

- implementation of an Integrated Financial Management System;
- expansion of network connectivity throughout the Division of Finance and Planning;
- expansion of network connectivity between the Department of Education and schools;
- continuation of the *Programme for the Computerisation of Primary Schools*;
- development of a Geographic Information System platform; and
- digitalisation of the THA's operations.



**STRATEGIC PILLAR V:  
PROTECTING THE PEOPLE  
THROUGH SOCIAL  
INVESTMENT AND SAFETY  
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# **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

### ***Social Development***

Strengthening the social safety net will remain a key priority of Government to protect the welfare and well-being of the most vulnerable members of society, including socially displaced persons, persons with disabilities, children, survivors of domestic violence and the elderly. In this regard, an investment of \$17.0 million will be allocated in fiscal year 2027 to implement targeted interventions which aim to enhance the quality of life and socio-economic outcomes of these priority groups, while advancing social inclusion and equitable access to essential support services.

#### ***Establishment of Social Displacement Centres***

The Ministry of the People, Social Development and Family Services (MPSDFS) will complete the upgrade of the Couva Transitional Facility for socially displaced women in fiscal year 2027. An allocation of \$0.2 million will be provided for improvement works which will be completed at the end of the defect liability period in fiscal year 2027.

#### ***National Enrichment Centre***

The National Enrichment Centre located at No. 1 Connector Road, Carlsen Field is designed to provide diagnostic and rehabilitative services for persons with disabilities. In fiscal year 2027, the sum of \$1.5 million will be provided for the following programme of works:

- completion of upgrade works to the wastewater treatment system;
- design and installation of a two-stop wheelchair elevator;
- upgrade of the lighting, ceiling and flooring; and
- outfitting of the resource room with smart monitors.

#### ***Construction of Houses for Persons with Disabilities***

Government remains committed to promoting inclusive development for persons living with disabilities, as such, the MPSDFS has embarked on an initiative to develop accessible housing for persons with disabilities. Phase I will comprise the design and construction of 60 housing units in sites under the purview of the Trinidad and Tobago Housing Development Corporation. The sum of \$3.2 million will be allocated in fiscal year 2027 to commence the construction of homes.

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#### ***Social Development***

##### ***Child Development***

An investment totalling \$0.6 million will be provided for initiatives aimed at protecting children which will include:

- completion of the renovation of the Regional Assessment Centre at Manahambre; and
- establishment of a hostel for boys at the Caroni North Bank Road, Caroni.

##### ***Gender Affairs***

The MPSDFS will also be allocated the sum of \$3.0 million to complete renovation works at two (2) domestic violence shelters in the areas of Ste. Madeleine and Gasparillo in fiscal year 2027.

##### ***Social Development: Tobago***

In fiscal year 2027, the THA will continue the implementation of social programmes for the protection of vulnerable persons in society. An allocation of \$2.5 million will be provided to undertake the following activities:

- outfitting of the Probation Hostel for the accommodation of at-risk children;
- provision of assistance to entrepreneurs and micro-enterprise business owners;
- payment of stipends to trainees of the *Golden Apple/Adolescent Partnership Programme*;
- conduct of development and educational programmes for adolescent mothers;
- provision of vocational training for persons with disabilities;
- conduct of group therapy sessions for probationers, children with special needs and persons who have been referred by the courts; and
- provision of developmental and rehabilitative community-based programmes for parents.

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### ***Community Development***

Community facilities play an integral role in fostering vibrant and empowered communities by providing spaces that support skills development, micro-enterprise initiatives and cultural expression. To this end, the Ministry of Culture and Community Development (MCCD) will continue to implement projects and programmes that strengthen the social and economic capacity of communities and create opportunities for sustainable community development. A total of \$130.7 million will be allocated to the sector in fiscal year 2027.

#### ***Community Centres***

Government will continue to support the construction and refurbishment of community facilities throughout the country. These community centres will feature amenities including training kitchens, computer rooms, auditoriums with stages, dressing rooms, classrooms, offices, washrooms and gyms.

#### ***Refurbishment of Community Centres***

Refurbishment works will continue at the following community centres:

- Beausejour, Diego Martin;
- Maracas Bay, Maracas;
- Mt. D’or, Champ Fleurs;
- Shende Street, San Juan; and
- Cunjal, Barrackpore.

Additionally, refurbishment works will commence at the following community centres:

- La Gloria, Princes Town;
- Rampanalga, Toco;
- Rio Claro, and
- Upper El Dorado, Tunapuna.

#### ***Construction of Community Centres***

Works will commence at the under-mentioned community centres/civic centres:

- Vega De Oropouche Community Centre, Sangre Grande;
- St. Mary’s Community Centre, Moruga;

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#### ***Community Development***

- San Souci Community Centre, Toco;
- Clarke Rochard Community Centre, Penal;
- La Savanne Community Centre, Guayaguayare;
- La Romain Community Centre, San Fernando;
- Valleyline Community Centre, Barrackpore;
- Chaguanas Community Centre;
- Brickfield Community Centre, Couva; and
- Point Fortin Civic Centre.

#### ***Implementation of Self-Help Programme - NCSHL***

The National Commission for Self-Help is a non-profit organisation that contributes to poverty alleviation and the improvement of the quality of life for citizens. The Commission's primary objectives are to provide assistance to vulnerable individuals and communities, promote self-sufficiency and improve living conditions through the implementation of micro- and macro-infrastructure projects.

Accordingly, Government will invest a total of \$23.0 million to provide financial assistance to vulnerable groups through the following grants:

- Minor Repairs and Reconstruction Grant; and
- Emergency Repairs/Reconstruction Grant.

In addition, building materials will be provided to communities to facilitate the construction of retaining walls, box drains and bridges, as well as the paving and upgrading of recreation grounds, through the Community Infrastructure Development Projects.

#### ***Community Development: Tobago***

A total of \$5.4 million will be provided to the THA for the construction and upgrade of community facilities in fiscal year 2027. Some of the planned programme of works will include:

- *Construction of Community Centre at Parlatuvier* - electrical upgrade and installation of air-conditioning at the facility;

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#### ***Community Development***

- *Community Enhancement Programme* - refurbishment of the Mt. St. George, Lambeau and Argyle Community Centres and refurbishment of the concrete roof at the Buccoo Community Centre; and
- *Upgrading of Charlotteville Community Centre* - payment of the retention sum for the outfitting of the computer and multi-purpose rooms.

#### ***Education***

Government will continue to prioritise investment in the Education Sector in fiscal year 2027, with a focus on modernising the learning environment through the integration of advanced technologies, upgrading of physical and digital infrastructure across all levels of education, and the review and enhancement of curricula. Accordingly, a total of \$731.6 million will be allocated to the Education Sector to advance these initiatives and strengthen the education system.

#### ***Early Childhood Education***

The MOE will be allocated \$8.0 million to support the completion, refurbishment and furnishing of ECCE Centres across Trinidad, through the implementation of the following key projects:

- *Early Childhood Care and Education* – a provision of \$3.0 million will be allocated for the completion of three (3) ECCE facilities which aim to provide safe, quality, developmental care and education;
- *Improvement/Refurbishment/Extensions to ECCE Centres* – an allocation of \$3.0 million will be provided to meet contractual payments for work completed in the previous fiscal year; and
- *Procurement of Furniture and Equipment for ECCE Centres* – an allocation of \$2.0 million will be provided for the supply and installation of furniture at existing ECCE Centres.

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## **Education**

### **Primary School Education**

The Education Sector comprises 476 primary schools, with an estimated total enrollment of approximately 112,739 students. A total of \$23.0 million will be directed towards the construction and upgrading of primary schools across Trinidad as follows:

- *Construction of Marabella Girls' and Boys' A.C. – settlement of outstanding sums;*
- *Construction of Curepe Presbyterian Primary School – completion of Block C;*
- *Construction of San Juan Boys' Government – settlement of outstanding sums;*
- *Improvement/Refurbishment/Extensions to Primary Schools – an amount of \$15.0 million will be allocated for contractual payments for works completed in the previous fiscal year, as well as works to be undertaken in fiscal year 2027 which will include electrical, sewer, plumbing, flooring, ceiling and roofing works; and*
- *Procurement of Furniture and Equipment for Primary Schools – the sum of \$3.0 million will be allocated for the replacement of worn and dilapidated furniture and for payments for work completed in the previous fiscal year.*

### **Secondary School Education**

At the secondary school level, there are approximately 82,079 students enrolled at 134 secondary schools in Trinidad and Tobago. Government will continue to invest in the nation's students through the implementation of initiatives to improve and enhance the secondary school infrastructure. Some of the key initiatives will include:

- *Improvement/Refurbishment/Extensions to Secondary Schools – a total of \$10.0 million will be allocated for secondary schools to enable various works, including electrical, sewer, plumbing, flooring, ceiling and roofing repairs. Funding will also be utilised to facilitate payments for work completed in the previous fiscal year; and*
- *Replacement/Construction of Blocks Within Secondary Schools – settlement of final payments for works at the Arima Central Secondary School and the Bishop Anstey High School, Port of Spain.*

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### **Education**

#### **School Repair Programme**

The Ministry of Public Utilities will receive a total allocation of \$311.1 million for the implementation of two (2) school repair programmes, namely the *Vacation Repair Programme* and the *Emergency Repair Programme*, aimed at ensuring safe and healthy learning environments for students and teachers. The Ministry of Education and the Ministry of Public Utilities will sign a Memorandum of Understanding (MOU) to establish a governance framework for the effective delivery of the programmes.

#### **Resilient Schools Infrastructure Programme**

The MOE, funded through a loan agreement with the Development Bank of Latin America and the Caribbean (CAF), will receive the sum of \$70.0 million to commence the reconstruction, modernisation, and/or expansion of seven (7) school facilities in fiscal 2027, out of a total of 24 schools to be completed over a four-year period. The Programme aims to restore safe and adequate learning environments consistent with national education sector goals.

#### **Special Education**

In fiscal year 2027, a total of \$3.0 million will be provided for the following two (2) projects for special education schools:

- *Repairs and Maintenance of Special Schools* – a total of \$2.0 million will be allocated for payments for work completed at nine (9) schools:
  - ◇ Lady Hochoy – Gasparillo
  - ◇ Lady Hochoy – Cocorite
  - ◇ Lady Hochoy – Arima
  - ◇ Cascade School for the Deaf
  - ◇ Princess Elizabeth Special School
  - ◇ School for Blind Children
  - ◇ Audrey Jeffers School for the Deaf
  - ◇ Wharton Patrick Special School
  - ◇ Lady Hochoy – Penal; and

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#### **Education**

- *Development of a School for Special Education at Pointe-à-Pierre* – a provision of \$1.0 million will be made to facilitate payments for work completed in fiscal year 2026.

#### **Digitisation of the Education Sector**

In fiscal year 2027, the MOE will further its Digital Education Programme, which is geared towards modernising the education system, enhancing digital learning outcomes and exposing students to new technology. A total of \$115.0 million will be allocated for key activities as follows:

- *Acquisition and Delivery of Laptops and Tablets* – an allocation of \$100.0 million will support the procurement of laptops and accessories for students and educators;
- *Digital Education Programme* – the sum of \$10.0 million will facilitate the installation of broadband and wireless infrastructure; and
- *Enhancing the Information Technology Infrastructure of the Ministry* – an allocation of \$5.0 million will be budgeted for the expansion of the core server infrastructure and the procurement of a network attached storage server for the data and cybersecurity platform.

Additionally, the MOE will undertake several new interventions to address existing gaps in the education system. A total of \$20.0 million will be allocated for the following projects:

- *Acquisition and Installation of an Enterprise Artificial Intelligence Computer Cluster at the Head Office*; and
- *Reintroduction of the Continuous Assessment Component (CAC) as part of the SEA framework.*

#### **Tertiary Education**

The Ministry of Tertiary Education and Skills Training will continue to support the development of skilled professionals, innovators and entrepreneurs capable of responding to evolving national and global demands.

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### Education

In fiscal year 2027, an allocation of \$253.4 million to the Ministry will finance major projects and programmes, create scholarship opportunities, provide training opportunities, improve infrastructure, expand the digital footprint, of tertiary and vocational institutions.

#### University of the West Indies (UWI)

The UWI offers over 200 programmes across eight (8) faculties and 38 departments and research centres. It provides a range of certificate, diploma, undergraduate and postgraduate degrees in diverse fields, supported by extensive research across multiple disciplines.

Government will continue to support the UWI with an investment of \$68.0 million in fiscal year 2027, to facilitate the implementation of projects aimed at improving the University's infrastructure as follows:

- *Building of the International Fine Cocoa Innovation Centre* – an allocation of \$0.8 million will be provided for the procurement of specialised equipment for the completed International Fine Cocoa Innovation Centre, which will enhance its capability to produce a wider variety of products;
- *Renovation of Chemistry C1 Building and Replacement of Fume Hoods* – the sum of \$7.0 million will be made available to enable payments for completed Phase I works and to commence Phase II works, which will entail the design of the HVAC plumes for the fume hoods, structural reinforcement on the rooftop level as well as supply and installation of the HVAC system;
- *Replacement of HVAC Systems and Associated Works at the UWI Sport and Physical Education Centre (SPEC)* – funding in the amount of \$0.2 million will be provided to enable payment for works completed in fiscal year 2026 which included the installation of a new HVAC system in the indoor court area, administrative offices and classroom; and
- *Refurbishment of the Penal/Debe Campus* – continuation of refurbishment and restoration works at the UWI South Campus, Debe, with an allocation of \$60.0 million. The scope of works will entail the completion of the Moot Court, Central Library, Academic Building, the Student Union Building and the Hall of Residence.

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### Education

#### *The University of Trinidad and Tobago (UTT)*

The UTT offers applied programmes in aviation, maritime studies, agriculture, engineering and performing arts, aligning higher education with workforce needs. In fiscal year 2027, the sum of \$59.7 million will be utilised for construction, rehabilitation and upgrade works across the UTT campuses as follows:

- The Eastern Caribbean Institute of Agriculture and Forestry (ECIAF) – an allocation of \$2.0 million will facilitate infrastructure upgrade works, including:
  - ◇ installation of high security fencing at internal areas around the farm, as well as west and south of the campus
  - ◇ fencing of three (3) livestock grazing pastures (payment of the contract balance and retention fees)
  - ◇ installation of night lighting and solar perimeter lighting around the campus
  - ◇ demolition of overhead concrete pathways and installation of a roof for the ground walkways (payment of the contract balance and retention fees)
  - ◇ upgrade of the fire alarm system (payment of the contract balance and retention fees);
- *John S. Donaldson Technical Institute - Improvement of Facilities* – a provision of \$1.6 million will be allocated for the following:
  - ◇ upgrade of the campus main electrical supply and distribution system including electrical rewiring works to the North Block
  - ◇ refurbishment of the ceiling, walls and floor of the canteen building
  - ◇ upgrade of the kitchen and bathroom facilities (payment of the contract balance and retention fees)
  - ◇ installation of a stand-alone fire alarm system for each block – (payment of the retention fees);
- *San Fernando Technical Institute (UTT) - Upgrade of Facilities and Equipment* – a budget of \$2.4 million will be provided for the following:
  - ◇ upgrade of the fire alarm system (Blocks A to G)
  - ◇ installation of an Ultrapure water purification system for the Chemistry laboratory (payment of the contract balance and retention fees)

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### Education

- ◇ establishment of a small-scale Rubber Crumb Facility (payment of the retention fee)
- ◇ procurement of a new fume hood for the Chemistry laboratory;
- *UTT – Point Lisas Campus* – the sum of \$0.8 million will be designated to enable payment of the contract balance and retention sum for the upgrading of the roof guttering of the technology building. The replacement of the high-voltage transformers will also be undertaken;
- *Upgrade of the University of Trinidad and Tobago Campuses* – with an investment of \$2.5 million, infrastructure improvement works will continue at the Chaguana Campus, the National Academy of Performing Arts and the Chaguaramas Campus. These works will include the replacement of air-conditioning units, installation of lighting and sound systems and upgrade of the fire alarm systems and roofing;
- *Establishment of the Aviation Institute – UTT Camden Campus Phase 1* – a total of \$0.4 million will be allocated to enable the payment of the contract balance and retention fees for the installation of pigeon proofing in the hangar building; and
- *UTT Tamana Campus* – the sum of \$50.0 million will be provided for refurbishment activities at the UTT's Main Campus in Tamana which will include the following:
  - ◇ refurbishment of the chiller and cooling tower system
  - ◇ refurbishment and upgrade of the sewer lift station system
  - ◇ corrosion treatment
  - ◇ replacement of mini split air-conditioning systems.

### Skills Development (Technical and Vocational Education and Training)

Government will continue to invest in national skills development initiatives to ensure that citizens are prepared for employment, entrepreneurship and innovation. These initiatives are spread across multiple institutions and programmes, each targeting different sectors and communities.

In fiscal year 2027, a total of \$33.0 million will be invested for National skills development initiatives as follows: the MIC Institute of Technology (MIC-IT), the

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### **Education**

National Energy Skills Center (NESC), the Youth Training and Employment Partnership Programme (YTEPP), the National Apprenticeship Programme (NAP), the National Institute of Higher Education, Research, Science and Technology (NIHERST), the College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT) and the University of Trinidad and Tobago (UTT).

#### **Metal Industries Limited – Institute of Technology (MIC-IT)**

| <b>Name of Project</b>                                                                                      | <b>2027 Allocation<br/>(\$ million)</b> | <b>Planned Activities</b>                                                                                                                                                                                                                                                             |
|-------------------------------------------------------------------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Construction of Hype Administration and O'Meara Centre (MIC)</i>                                         | 0.5                                     | <ul style="list-style-type: none"> <li>• supply and installation of modern agri systems (automated aquaponic system)</li> <li>• upgrade of the Multi-Sector Skills Training (MuST) kitchen (purchase of culinary equipment)</li> <li>• upgrade of classrooms and workshops</li> </ul> |
| <i>Metal Industries Company – Training Subsidy (Legacy Project)</i>                                         | 2.0                                     | <ul style="list-style-type: none"> <li>• payment of stipends and procurement of personal protective equipment for 20 Journeyman in the National Skills Development Programme and 10 Engineers in Training</li> </ul>                                                                  |
| <i>Upgrade of Technology Centres at Port of Spain, Pointe-a-Pierre, Ste. Madeleine and Laventille (MIC)</i> | 1.6                                     | <ul style="list-style-type: none"> <li>• supply and installation of a fume extractor system at the Laventille Centre</li> <li>• security upgrades (remote security camera system and automated gates) at the Pointe-a-Pierre Centre</li> </ul>                                        |

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#### *Education*

| Name of Project                                                                       | 2027 Allocation<br>(\$ million) | Planned Activities                                                                                                                                                                                                                                                                                                                                          |
|---------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Government Vocational Centre - Construction of New Facilities at Point Fortin</i>  | 1.0                             | <ul style="list-style-type: none"> <li>• upgrade of the classrooms and workshops in Buildings 1 and 2, which will include electrical, plumbing, air-conditioning and ceiling works and the installation of doors, windows and flooring</li> <li>• purchase of training equipment for the welding, electrical, plumbing, and automotive workshops</li> </ul> |
| <i>Acquisition of Capital Equipment for Metal Industries Company Limited (Legacy)</i> | 1.5                             | <ul style="list-style-type: none"> <li>• procurement of workshop equipment and specialised training equipment</li> <li>• procurement of an injection moulding machine</li> </ul>                                                                                                                                                                            |
| <i>Tobago Technology Centre</i>                                                       | 1.0                             | <ul style="list-style-type: none"> <li>• construction of a parking lot</li> <li>• upgrade of the air-conditioning units</li> <li>• upgrade of the centre (electrical, plumbing, ceiling, flooring and painting works)</li> </ul>                                                                                                                            |
| <i>Establishment of a Skills and Technology Centre in Debe/Penal (MIC)</i>            | 0.8                             | <ul style="list-style-type: none"> <li>• upgrade of the air-conditioning units</li> <li>• upgrade of the classrooms, workshops, carpark and recreational space</li> <li>• purchase of classroom, workshop and office furniture</li> <li>• purchase of training equipment</li> </ul>                                                                         |

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### *Education*

#### *National Energy Skills Center (NESC)*

| Name of Project                                                                  | 2027 Allocation<br>(\$ million) | Planned Activities                                                                                                                                                                                                                                                                                                                                           |
|----------------------------------------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Upgrade of the NESC Skills and Technology Centre<br/>Goldsborough, Tobago</i> | 2.4                             | <ul style="list-style-type: none"> <li>• construction of a building for the heavy equipment programme</li> <li>• upgrade of the roof in the cafeteria and administrative building</li> <li>• procurement of tools and equipment for the heavy equipment programme, automotive services programme and refrigeration and air conditioning programme</li> </ul> |
| <i>Establishment of a Training Facility –<br/>Chaguanas<br/>NESC-TI:</i>         | 3.0                             | <ul style="list-style-type: none"> <li>• construction of the Heavy Equipment Operations Building (Phase II)</li> </ul>                                                                                                                                                                                                                                       |
| <i>Upgrade of NESC - Skills and Technology Centre<br/>Ste Madeleine</i>          | 1.0                             | <ul style="list-style-type: none"> <li>• upgrade of the tools and equipment for the automotive services programme and the refrigeration and air conditioning programme</li> <li>• upgrade of the student entrance, paving of the car park and drainage works</li> </ul>                                                                                      |

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### STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

#### *Education*

| Name of Project                                                             | 2027 Allocation<br>(\$ million) | Planned Activities                                                                                                                                                                                                                                                                                         |
|-----------------------------------------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Upgrade of NESC Technology Centre La Brea</i>                            | 1.2                             | <ul style="list-style-type: none"> <li>• purchase of welding equipment including five (5) multi-process welding units, two (2) plasma cutters and one (1) compressor</li> <li>• upgrade and outfitting of the classroom</li> </ul>                                                                         |
| <i>Upgrade of Infrastructure and Equipment of the NESC Drilling Academy</i> | 1.0                             | <ul style="list-style-type: none"> <li>• establishment of a mud laboratory</li> </ul>                                                                                                                                                                                                                      |
| <i>Upgrade of NESC Skills and Technology Centre - Point Lisas</i>           | 2.0                             | <ul style="list-style-type: none"> <li>• payment of the retention sum for the upgrade of the student washrooms</li> <li>• procurement of tools and equipment for automotive services, electrical and instrumentation, welding, refrigeration</li> <li>• upgrade and outfitting of the classroom</li> </ul> |

#### *College of Science Technology and Applied Arts of Trinidad and Tobago (COSTATT)*

| Name of Project                                       | 2027 Allocation<br>(\$ million) | Planned Activities                                                                                                                                                   |
|-------------------------------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>COSTAATT Campuses Health and Safety Compliance</i> | 4.0                             | <ul style="list-style-type: none"> <li>• upgrade of the HVAC system at the Chaguanas Campus</li> <li>• replacement of the floor finish at the City Campus</li> </ul> |

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### **Education**

#### **Youth Training and Employment Partnership Programme (YTEPP)**

| <b>Name of Project</b>                                 | <b>2027 Allocation<br/>(\$ million)</b> | <b>Planned Activities</b>                                                                                                                                                                                                                                                                                                                                                                                   |
|--------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Establishment of a Training Facility - Chaguana</i> | 2.0                                     | <ul style="list-style-type: none"> <li>• payment of retention and variation sums for the construction of the Administration Centre</li> </ul>                                                                                                                                                                                                                                                               |
| <i>Upgrading of Facilities (YTEPP Limited)</i>         | 1.5                                     | <ul style="list-style-type: none"> <li>• completion of the refurbishment of the cafeteria in the Maloney Vocational Training Centre</li> <li>• conduct of groundworks and upgrade of the drainage system at the Waterloo Training Centre</li> <li>• replacement of the deteriorating southern fencing, driveways and pedestrian gates and conduct of groundworks at the Valencia Training Centre</li> </ul> |

#### **Digitalisation of the Tertiary Education Sector**

Modernising the delivery of tertiary education and skills training will continue with the following digital initiatives in fiscal year 2027:

- *COSTAATT Technology Upgrade* – an allocation of \$0.8 million will be provided for the procurement of a Tech hub and virtual desktop infrastructure for the administrative network;
- *NESC IT Upgrade* – a provision of \$0.8 million will advance the upgrade and installation of CCTV systems at the Tobago and Woodford Lodge Campuses including cybersecurity upgrades and hardware acquisition (network switches);
- *Upgrade to the IT Infrastructure at Youth Training and Employment Partnership Programme (YTEPP) Limited* – \$0.7 million will be provided for the procurement of software (Microsoft Fabric Applications) for Phase II of the project and the procurement of ICT equipment including scanners, printers and laptops;

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- *National Training Agency (NTA) ICT Infrastructure Renewal Project* – \$0.2 million will be utilised to continue the procurement of ICT equipment; and
- *MIC-IT ICT Infrastructure and Software Modernization* – a provision of \$1.0 million will be allocated for the procurement of the Endpoint Protection and Cybersecurity software.

#### **Scholarships**

Government will continue to prioritise investment in the Government Assistance for Tuition Expenses Programme and the National Scholarship Programme, to assist students with costs related to tuition, books and living expenses, while simultaneously, rewarding academic excellence. The Programme supports students pursuing niche or critical fields in areas including Applied Science (Medicine and Health), Engineering and Technology, Science and Technology, Humanities and Education, Natural Sciences and Social Science. In fiscal year 2027, the Ministry of Tertiary Education and Skills Training (MTEST) will continue to provide scholarships and bursaries at a cost of \$87.1 million to approximately 437 recipients, as detailed in the table below.

| Scholarship Programme                                                        | 2027 Allocation (\$ million) | Number of Beneficiaries and Planned Activities                                                                                                                                                                                                                                                   |
|------------------------------------------------------------------------------|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Scholarships- President's Medal and Non Advanced Level Examinations</i>   | 1.5                          | <p>Nine (9) beneficiaries – seven (7) continuing scholarships and two (2) new President Medal Scholarships will be awarded:</p> <ul style="list-style-type: none"> <li>• payment of personal maintenance, book and other allowances, tuition and airfare for students studying abroad</li> </ul> |
| <i>National/Additional Scholarships based on Advanced Level Examinations</i> | 85.0                         | <p>422 beneficiaries – 322 continuing scholarships and 100 new scholarships are to be awarded for the following:</p> <ul style="list-style-type: none"> <li>• payment of personal maintenance, book and other allowances, tuition and airfare for students studying abroad</li> </ul>            |

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### **Education**

| <b>Scholarship Programme</b>                                                            | <b>2027 Allocation (\$ million)</b> | <b>Number of Beneficiaries and Planned Activities</b>                                                                                                                                                                                                                         |
|-----------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Annual Scholarship and Technical Assistance Programme</i>                            | 0.2                                 | Three (3) beneficiaries will be awarded under the Programme for the following: <ul style="list-style-type: none"> <li>• payment of personal maintenance and book allowances, book allowance and other allowances, tuition and airfare for students studying abroad</li> </ul> |
| <i>Establishment of Undergraduate Scholarship Scheme for Students with Disabilities</i> | 0.4                                 | Three (3) beneficiaries will be awarded under the Programme for the following: <ul style="list-style-type: none"> <li>• payment of personal maintenance and book allowances, book allowance and other allowances, tuition</li> </ul>                                          |
| <b>Total</b>                                                                            | <b>87.1</b>                         | <b>437</b>                                                                                                                                                                                                                                                                    |

### **Relocation of the Ministry of Tertiary Education and Skills Training**

Resources in the amount of \$1.0 million will be allocated for the relocation of the MTEST, as it requires additional office space for new divisions, expanded staffing, digital infrastructure and specialised service areas. The relocation aims to improve the Ministry's service delivery and efficiency.

### **Enhancing the Information Technology Infrastructure of MTEST**

A sum of \$2.0 million will be allocated for the procurement of ICT equipment and supporting infrastructure to facilitate reliable, secure and modern technology solutions that support the Ministry's operational requirements and service delivery.

### **Libraries**

Government acknowledges the vital role libraries play in enabling citizens to access information and acquire knowledge. By offering a broad range of resources, including books and digital databases, libraries empower individuals to learn, discover and

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### **Education**

develop. Accordingly, the NALIS will receive a total allocation of \$3.0 million to support the continued development and modernisation of library infrastructure through the projects and programmes outlined below.

#### **Public Library Refurbishment**

An allocation of \$2.0 million will be provided for the *Public Library Refurbishment* project which aims to enhance the structural integrity and aesthetic appeal of public library facilities. The funding will support the implementation of the required refurbishment and upgrade works.

#### **Restoration and Upgrade of the La Brea Public Library**

A sum of \$1.0 million will be allocated for the restoration and upgrade of the La Brea Public Library located in New Lands, La Brea.

#### **Education: Tobago**

In fiscal year 2027, the THA will receive a total of \$15.3 million to advance initiatives that span the various levels of education in Tobago. Some of these initiatives include training, infrastructure upgrade, refurbishment, outfitting and digitisation, and are listed below:

##### **Early Childhood Education –**

- *Establishment of Early Childhood Centres;*
- *Extension and Improvement to Existing Childhood Centres; and*
- *Establishment of Early Childhood Care and Educational Unit.*

##### **Primary Education –**

- *Improvement/Refurbishment/Extension to Primary Schools;*
- *Teacher Training Programme;*
- *Programme for the Computerisation of Primary Schools;*
- *Development of Physical Education and Sport in Primary Schools; and*
- *Installation of CCTV Security in Primary Schools.*

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#### **Education**

##### Secondary Education –

- *Reconstruction of Scarborough Secondary;*
- *Furniture and Equipment Replacement and Upgrades in Schools;*
- *Improvement/Refurbishment/Extension to Secondary Schools;*
- *Curriculum Development; and*
- *Secondary School Computerization Programme.*

Investments will also be provided for skills and development training to advance the following activities:

- *Establishment of Skills Development Centre at Whim* – \$0.5 million will be provided to cover outstanding costs associated with the construction of the Whim Multipurpose and Indoor Complex;
- *Upgrade of Roxborough Trade Centre* – \$0.2 million will be allocated for general upgrades and repainting of the Centre;
- *Information Communication Technology Programme* – a provision of \$0.2 million will be budgeted for digitisation initiatives; and
- *Tobago Literacy Unit Project* – \$0.3 million will be allocated for the provision of subventions to the Literacy Unit to aid in adult literacy education.

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### ***Health/HIV AIDS***

Government will continue to prioritise investment in the Health Sector to ensure the delivery of accessible, high-quality and resilient public healthcare services. Accordingly, an allocation of \$365.0 million will be provided in fiscal year 2027 to the Health Sector to support activities including the enhancement of healthcare infrastructure, the procurement of modern medical equipment and the expansion of specialised health services.

#### **Improving Public Health Facilities**

##### ***Re-Development of Port of Spain General Hospital***

The redevelopment of the Central Block in the Port-of-Spain General Hospital is part of the improvement of the delivery of the health care services through the provision of a more functional, safe and efficient hospital facility. The sum of \$1.9 million will be allocated in fiscal year 2027 to enable the payment of consultancy fees and UDeCOTT's project management fees during the defects liability period of the project.

##### ***Operationalisation of the Couva Medical and Multi-Training Facility and the San Fernando General Hospital***

Another key priority under the Government's strategy to strengthen the public healthcare system is the expansion of specialised cardiac care services through the establishment and operationalisation of catheterisation laboratories at public hospitals. Accordingly, financing of \$10.0 million will be provided for the establishment of a catheterisation laboratory at the San Fernando General Hospital to enhance the delivery of cardiac services. The funding will be utilised to meet the cost of UDeCOTT's project management fees and consultancy fees.

#### ***Hospital Refurbishment Programme***

In fiscal year 2027, the Ministry of Health, through the Regional Health Authorities, will continue to execute refurbishment works to public health facilities across Trinidad. A total of \$20.0 million will be budgeted for the *Hospital Refurbishment Programme* and some of the planned works to be undertaken will include the following:

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#### *Health/HIV AIDS*

| Regional Health Authority | Planned Hospital Refurbishment Works for fiscal year 2027                                                                                                                                                                                                                                                                  |
|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| NCRHA                     | <ul style="list-style-type: none"> <li>replacement of two (2) boilers at the Eric Williams Medical Sciences Complex</li> <li>replacement of the pressure tanks, filters, recirculation system and oxidation vessels at the Water Treatment Plant for the Eric Williams Medical Sciences Complex</li> </ul>                 |
| SWRHA                     | <ul style="list-style-type: none"> <li>replacement of one (1) 50-horsepower diesel-fired steam boiler for the San Fernando General Hospital (kitchen and laundry)</li> <li>replacement of two (2) medical vacuum plants and one (1) medical air compressor for the San Fernando General Hospital</li> </ul>                |
| NWRHA                     | <ul style="list-style-type: none"> <li>upgrade of the Mortuary Department of the Port of Spain General Hospital - Phase I (continued from fiscal year 2026)</li> <li>purchase of one (1) cart washer for the sterilising of case carts for the Port of Spain General Hospital (continued from fiscal year 2026)</li> </ul> |
| ERHA                      | <ul style="list-style-type: none"> <li>refurbishment of the Mayaro District Health Facility</li> <li>refurbishment of the former Public Health Inspectorate building in Rio Claro</li> </ul>                                                                                                                               |

#### *Enhancement of General Hospitals*

Government will continue to enhance public health infrastructure, with an investment of \$28.0 million in fiscal year 2027. The improvement works to hospitals, which will be undertaken by the RHAs, are intended to enhance the functionality of healthcare facilities, improve the patient experience and support the delivery of healthcare services. Some of the key initiatives to be implemented under the project will include:

- refurbishment of Amphitheatres A, B and C of the Eric Williams Medical Sciences Complex;
- establishment of a covered and partly enclosed walkway from the Mt. Hope

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#### *Health/HIV AIDS*

Women's Hospital to the Women's Centre;

- general upgrade of the San Fernando General Hospital wards (on the Ground Floor and Levels 1 and 2);
- upgrade of Ward 1 (internals) of the San Fernando General Hospital;
- relocation of the Eye Clinic to the first floor of the North Block of the Port of Spain General Hospital;
- relocation and expansion of the Ear, Nose and Throat Clinic to the first floor (North Block) of the Port of Spain General Hospital;
- upgrade works to the existing Oncology building of the Sangre Grande Hospital Campus to accommodate inpatient services; and
- upgrade of the Outpatient Clinic of the Sangre Grande Hospital Campus, North Block.

#### *Medical Equipment Upgrade Programme*

A total funding of \$60.0 million will be allocated for the *Medical Equipment Upgrade Programme* in fiscal year 2027 to facilitate continued investment in essential medical equipment for public health facilities. The following are some of the equipment to be acquired by the RHAs in Trinidad:

| Regional Health Authority | Medical Equipment to be Purchased in Fiscal Year 2027                                                                                                                                                                                       |
|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| NCRHA                     | <ul style="list-style-type: none"> <li>• five (5) vital signs monitor units for the Arima District Health Facility</li> <li>• four (4) tabletop autoclaves for the La Horquetta, Maloney, Talparo and San Raphael Health Centres</li> </ul> |
| SWRHA                     | <ul style="list-style-type: none"> <li>• endoscopy equipment for the San Fernando General Hospital</li> <li>• respiratory equipment for the Chest Clinic of the San Fernando General Hospital</li> </ul>                                    |

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#### *Health/HIV AIDS*

| Regional Health Authority | Medical Equipment to be Purchased in Fiscal Year 2027                                                                                                                                                                                                                                                                                                                                         |
|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| NWRHA                     | <ul style="list-style-type: none"> <li>four (4) dermatome and mesher systems for the operating theatres at the Port of Spain General Hospital</li> <li>18 complete patient ventilators with compressors for the Neonatal Department of the Port of Spain General Hospital</li> </ul>                                                                                                          |
| ERHA                      | <ul style="list-style-type: none"> <li>one (1) X-ray system and supporting equipment for the Mayaro District Health Facility</li> <li>various medical equipment for the Sangre Grande Hospital Campus, Sangre Grande Enhanced Health Centre, Valencia, Cumuto and Manzanilla Outreach Centres, Toco Health Centre, Rio Claro Health Centre and the Mayaro District Health Facility</li> </ul> |

#### *Specialised Healthcare Services*

Government will remain committed to expanding access to specialised healthcare services for persons with chronic medical conditions through the External Patient Programme. In fiscal year 2027, increased investment under the Programme will strengthen the delivery of essential renal, cardiac and surgical services by enabling patients within the public healthcare system to receive treatment at private medical institutions. Allocations will be provided under the following projects:

- Special Programme – Renal Dialysis* – \$80.0 million will be budgeted to provide renal dialysis services for an estimated 784 patients of the public health system;
- Special Programme – Treatment of Adult Cardiac Diseases* – a provision of \$50.0 million will be utilised to support specialised cardiac services for patients of the public healthcare system; and
- Waiting List for Surgery* – an allocation of \$15.0 million will facilitate payments to private medical institutions for vitreo-retinal, cataract, joint replacement and other specialised surgical procedures for patients.

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### *Health/HIV AIDS*

#### **Health Sector: Tobago**

Strengthening the delivery of healthcare services in Tobago will also remain a key priority in fiscal year 2027. Investment totalling \$22.9 million will be provided to the THA to support initiatives aimed at enhancing healthcare infrastructure and improving access to quality healthcare services across the island. Key projects to be undertaken include:

- *Purchase and Installation of Equipment and Machinery at Hospitals* (\$6.0 million allocated);
- *Improvement Works to Hospitals* (\$1.5 million allocated);
- *Construction of New Health Centres* (\$1.0 million allocated);
- *Establishment of an Oncology Unit* (\$1.0 million allocated); and
- *Purchase of Vehicles (Ambulances)* (\$1.0 million allocated).

### *Housing and Shelter*

Government will continue to implement initiatives to expand access to safe, affordable and sustainable housing.

The sum of \$41.0 million will be provided for the implementation of the *Urban Upgrading and Revitalisation Programme*. This investment will support the upgrading of informal settlements, development of residential infrastructure on State Lands, revitalisation of urban public spaces and the provision of affordable housing subsidies for low-income households. The programme is divided into four (4) components as follows:

- Component 1: urban residential infrastructure – upgrade of the living conditions in informal settlements on State Lands;
- Component 2: urban regeneration – improvement of the physical quality and economic performance of urban public spaces;
- Component 3: affordable housing subsidies – provision of subsidies nationwide

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### *Housing and Shelter*

to finance selective home improvements and new construction or acquisition of basic homes; and

- Component 4: strengthening of housing and urban development sector stakeholders' capacities.

The *Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units* programme will receive a provision of \$30.0 million for restoring and preserving aging HDC housing stock to ensure safe, habitable and sustainable living conditions for residents. The programme will address major repairs, upgrades and preventative maintenance works across housing developments in North, Central and South Trinidad, with interventions including roof repairs, structural rehabilitation, electrical and plumbing upgrades, water infrastructure improvements, flood mitigation, road rehabilitation, landscaping and general building refurbishment.

The *Land for the Landless Programme (LFLP)*, implemented by the Land Settlement Agency of the Ministry of Land and Legal Affairs, is a strategic initiative designed to increase access to affordable residential land for low and middle-income citizens.

In fiscal year 2027, the Programme will be funded with an amount of \$20.0 million to address the demand for secure land ownership by providing subsidised residential lots, technical assistance for home construction and long-term security of tenure through the issuance of 199-year Deeds of Lease. By supporting planned community development, reducing illegal squatting, and facilitating necessary infrastructure upgrades, the LFLP advances the Government's housing objectives while promoting sustainable and inclusive communities.

Communities identified for this programme are as follows:

- Arena II, Freeport – infrastructure development;
- Balmain, Couva– infrastructure development;
- Pondorosa, Golconda – consultancy;
- La Phillipine II, Gran Couva (Package A and B) – consultancy and infrastructure development;
- Woodford Lodge, Chaguanas (B2 Package 1 and 2) – infrastructure development;

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### *Housing and Shelter*

- Hermitage, San Fernando – consultancy and road and drainage upgrade;
- Picton, San Fernando– infrastructure development; and
- Cedar Hill – consultancy and road and drainage upgrade.

#### **Housing and Shelter: Tobago**

Resources totalling \$17.4 million will be budgeted to support the THA's continued development of Tobago's Housing and Settlement Sector. The allocation will facilitate the expansion of residential communities through projects including the *Castara Housing Estate Development*, *Blenheim Housing Estate Phase II* and *Riseland Housing Development*. The THA will also continue to improve existing communities through rehabilitation works at estates across the island.

Assistance programmes including the *Home Improvement Grant, Tobago*; *Home Improvement Subsidy, Tobago*; *Home Completion Programme*; *Beneficiary-Owned Land Programme – New Home*; and the *Affordable Housing Project* will enhance access to safe, affordable and climate-resilient housing for vulnerable households.

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#### ***Sport and Recreation***

The Ministry of Sport and Youth Affairs (MSYA) will continue to advance the development of the Sport Sector through the implementation of projects and programmes aimed at promoting participation, enhancing sporting infrastructure and fostering the development of sport. In this regard, an allocation of \$65.1 million will be provided to the sector to support key projects and programmes, as follows:

#### ***Improvement to Indoor Sporting Arenas***

Improvement and upgrading works will be conducted at the following sporting arenas:

- Maloney Indoor Sporting Arena;
- South West Regional Indoor Sporting Arena;
- St. Paul Street Multi-Purpose Facility;
- Southern Regional Indoor Sporting Arena;
- Central Regional Indoor Sporting Arena; and
- Mayaro Youth Indoor Sporting Arena.

#### ***Upgrade of Swimming Pools***

Upgrading works will be conducted across 10 community swimming pools at the following locations:

- Diego Martin;
- Siparia;
- Couva;
- La Horquetta;
- Sangre Grande;
- Cocoyea;
- Laventille;
- Morvant;
- Maloney; and
- D'Abadie/ Malabar.

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### ***Sport and Recreation***

Some of the works to be completed will include ancillary civil works, pool basin lining, MEP works, water treatment, pump and filter upgrades, painting, security provisions, external lighting, storage and supply of furniture, fixtures and equipment for the office areas.

#### ***Development and Upgrading of Recreation Grounds, Parks and Spaces***

Recreation grounds serve as community hubs which facilitate participation in sporting disciplines including cricket, football and basketball. In fiscal year 2027, funding will be provided for the continuation of upgrade works at the North Eastern Recreation Ground in Sangre Grande. Outstanding work includes car park, tennis courts and nets, jogging track and box drain covers.

Funding will also be provided for the commencement of upgrade works on the following nine (9) recreation grounds:

- Brazil Recreation Ground, San Rafael;
- Talparo Recreation Ground, Talparo;
- Wilson Recreation Ground, Siparia;
- Mendez Recreation Ground, Siparia;
- Edinburgh 500 Recreation Ground, Chaguanas;
- Gonzales Recreation Ground, Point Fortin;
- Techier Recreation Ground, Point Fortin;
- Plum Mitan Recreation Ground, Manzanilla; and
- Postman Recreation Ground, Chaguanas.

#### ***Upgrade of Multi-Purpose Stadia***

The MSYA will continue improvement works to the multi-purpose stadia in keeping with its strategic thrust of providing modern, safe and well-equipped facilities. Upgrade works will be conducted as follows:

- Ato Boldon Stadium – release of retention fees for completed upgrade works;
- Larry Gomes Stadium – conduct of works to the mast lighting; and
- Mannie Ramjohn Stadium – conduct of works to the mast lighting, covered stand, roof, electrical systems, plumbing and life safety systems.

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### **STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS**

#### ***Sport and Recreation***

##### ***Upgrade of Corporation Grounds***

This project will facilitate the refurbishment and upgrading of community grounds across the country, providing modern recreational facilities that respond to the needs of community members and promote healthy lifestyles. The upgraded facilities will support a range of activities, including recreation, exercise, training and competitive sporting activities. In fiscal year 2027, payments will be made for works completed at the Aranguez Recreation Ground, Grande Riviere Recreation Ground and Todd's Road Recreation Ground.

##### ***Development of Recreational Facilities***

The sum of \$9.9 million will be allocated to the Ministry of Rural Development and Local Government for the upgrade of recreational facilities throughout the country in the 14 Municipal Corporations. Some of the works to be completed will include the restoration of football fields, resurfacing of basketball courts, installation of exercise equipment, resurfacing of cricket turfs and upgrade of lighting.

##### ***Sport and Recreation: Tobago***

The upgrading and modernisation of sporting facilities throughout Tobago will continue with an investment of \$15.3 million. Some of the key activities will include:

- upgrading of indoor sporting centres and complexes;
- construction of new hard courts and upgrades to the existing facilities;
- rehabilitation of community recreation facilities;
- development of professional athletes; and
- development of new sporting activities.

## PART 2:

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### Environment

#### Environmental Management and Policy

The Environmental Management Authority (EMA) will receive a total of \$7.6 million to advance the following projects and associated activities:

- *Establishment of an Ambient Air Quality Management Programme:* the engagement of a service provider will be undertaken for the provision of black carbon monitors, training, calibration services and operational enhancements to the air quality analysers;
- *Development of Ambient Water Quality Standards (Watershed assessment programme for the Rest West, Talparo, Tumpuna and Aripo Watersheds):* the implementation of quarterly water quality sampling and rapid biological assessments will continue at the Aripo Watershed in addition to the development of a watershed improvement plan;
- *Strategic Data Collection for Environmental Permits:* the development of a comprehensive environmental database will be undertaken. This will entail the collection of environmental data over a minimum one-year period, integration of the data into the database, and execution of a communication, education, and public awareness plan; and
- *National Environmental Literacy/Awareness Survey:* the project activities will include the design, digitisation and production of a comprehensive National Environmental Literacy Survey inclusive of promotional materials to support environmental awareness and education.

#### Marine Resources

The Marine Sector is integral to the sustainable development of Trinidad and Tobago, contributing to economic growth, food security, biodiversity conservation, climate resilience and the advancement of the blue economy. The Institute of Marine Affairs (IMA) plays a critical role in supporting the sustainable management and protection of the nation's marine resources through research, environmental monitoring, scientific assessments, policy guidance and public education.

In fiscal year 2027, \$5.5 million will be provided to the IMA to continue the implementation of projects aimed at enhancing the Institute's infrastructure,

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### *Environment*

advancing marine research capabilities and optimising operational efficiency through the integration of ICT as follows:

- *Establishment of Marine Research Field Station in Tobago:* activities will include the completion of architectural and engineering designs, the acquisition of statutory approvals, including the Certificate of Environmental Clearance from the EMA, project management services, land clearing and fencing works to prepare the site for development;
- *Update of the Oil Spill Fingerprinting Database at the Institute of Marine Affairs:* this project will enhance the IMA's oil spill monitoring and response capabilities through the procurement of storage facilities, sampling materials, equipment, software and computer upgrades, field collection of oil samples and training in oil fingerprinting techniques;
- *Digitisation of Institute of Marine Affairs Records:* this project will continue to support the modernisation of the IMA's records management system through the procurement of digitisation equipment, server infrastructure and software to facilitate the scanning of institutional records;
- *Development of the Mariculture Industry in Trinidad and Tobago:* the project will support the growth and development of the mariculture industry through the enhancement of aquaculture systems, laboratory infrastructure, nutrition and feeding systems, field-based grow-out activities, biological assessments, quality control measures and technical outreach initiatives; and
- *Marine Space Remote Sensing:* the project will enhance the IMA's capacity for marine monitoring and data analysis through the use of remote sensing technologies. Activities will include the engagement of specialised consultants, the procurement of equipment, software, water quality instruments and materials to support bathymetric surveys, field calibration exercises, sargassum detection and citizen science initiatives.

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### Environment

#### Solid Waste Management

The Trinidad and Tobago Solid Waste Management Company Limited (SWMCOL) will continue to advance initiatives aimed at improving solid waste management practices, enhancing operational efficiency and supporting sustainable environmental management.

In fiscal year 2027, a total allocation of \$8.4 million will be provided for the implementation of projects to strengthen recycling and resource recovery, optimise public assets, modernise infrastructure and digital systems and improve waste management facilities. The following projects will continue to support the SWMCOL's transformation towards a more efficient, sustainable and resilient solid waste management system:

- the *Upgrade of Recovery and Recycling Facilities, Plant and Equipment* project will entail the commencement of the procurement of a modular plastic plant, ancillary equipment and technical support for set up and operation;
- under the project, *Upgrade of Access Roads at the Landfill Sites*, the SWMCOL will continue to rehabilitate the roadway leading to the entrance of the Forres Park landfill site;
- the *Remediation of the Guanapo Landfill Site (Design, Supply and Installation of a Leachate Treatment System)* project has reached the defects liability period. Funding will be provided to facilitate monitoring, evaluation and the rectification of any defects identified for the completion of the project;
- the *Implementation of the Beverage Containers Deposit Refund Policy* project will commence with the development of an administrative information management system and standard operating procedures to support the effective implementation and management of the Deposit Return System;
- Phase II of the *Implementation of an Enterprise Resource Planning Solution* project will commence in fiscal year 2027, expanding Enterprise Resource Planning (ERP) functionality across the SWMCOL's remaining units and departments. This phase will also include upgrades to the organisation's network infrastructure to support full system integration and enhanced operational performance. Funding is provided for the development and implementation of the ERP solution; and

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### Environment

- investment will be provided for the project, *Establishment of an Engineered Sanitary Municipal Solid Waste (MSW) Landfill, Forbes Park* to commence engineering and geotechnical surveys at the Beetham and Guanapo Landfills. These surveys will obtain updated information on site boundaries, site area, ground elevations, Global Positioning System (GPS) control points and geotechnical characteristics. The SWMCOL will procure consultancy services for the development of front-end engineering designs for the engineered landfill.

### Forestry

The Ministry of Agriculture and Fisheries will continue to advance initiatives under the Forestry Division to enhance forest management, conservation, infrastructure development and operational capacity. Funds totalling \$1.1 million will be provided to support the following projects:

- the *Forestry Access Roads* project, which provides road access to forests, wildlife and national park resources, will continue with the rehabilitation of Lewis Trace, Cumuto (0.75 kilometres) and Plantation Road, Tamana (1.0 kilometre) in St. Andrew;
- the *National Parks and Watershed Management Project* will facilitate the construction of check dams and other water retention infrastructure to harness spring water for the grow box in high-risk erosion areas at the St. Michael Agro Forestry Station; and
- the *Upgrade at the Cap-de-Ville Facility* project, will commence upgrade works to the Administrative Office.

Additionally, funding is allocated to commence preliminary works on the *Construction of a Fire Tower at Morne Diablo* project to enhance the Division's forest fire detection and firefighting capabilities, while supporting the protection of forest ecosystems and surrounding communities.

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#### *Environment*

##### *Disaster Preparedness*

The Ministry of Rural Development and Local Government will continue to strengthen the country's disaster preparedness and resilience by enhancing the capacity of the 14 Municipal Corporations to identify, assess and respond to potential disaster risks at the community level. This will support the establishment of an integrated community first responder system. Accordingly, an allocation of \$7.5 million will be provided to support disaster preparedness initiatives, as follows:

| Ministry/ Municipal Corporation            | 2027 Allocation (\$ million) | Planned Activities                                                                                                              |
|--------------------------------------------|------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| Head Office                                | \$0.5                        | <ul style="list-style-type: none"> <li>installation of CCTV cameras for monitoring of flood-prone areas</li> </ul>              |
| Port of Spain City Corporation             | \$0.1                        | <ul style="list-style-type: none"> <li>roof covering for three (3) 40-foot containers for office space</li> </ul>               |
| Arima Borough Corporation                  | \$0.1                        | <ul style="list-style-type: none"> <li>purchase of emergency response equipment</li> </ul>                                      |
| San Fernando City Corporation              | \$0.1                        | <ul style="list-style-type: none"> <li>design of a warehouse storage facility for the Disaster Management Unit (DMU)</li> </ul> |
| Point Fortin Borough Corporation           | \$0.05                       | <ul style="list-style-type: none"> <li>purchase of DMU emergency relief items</li> </ul>                                        |
| Chaguanas Borough Corporation              | \$0.7                        | <ul style="list-style-type: none"> <li>procurement of one (1) 3-tonne double-cab truck with tray</li> </ul>                     |
| Diego Martin Borough Corporation           | \$0.1                        | <ul style="list-style-type: none"> <li>procurement of disaster response equipment</li> </ul>                                    |
| San Juan / Laventille Regional Corporation | \$0.5                        | <ul style="list-style-type: none"> <li>procurement of disaster response machinery and equipment</li> </ul>                      |
| Tunapuna / Piarco Regional Corporation     | \$0.3                        | <ul style="list-style-type: none"> <li>purchase of emergency response equipment</li> </ul>                                      |
| Sangre Grande Regional Corporation         | \$0.5                        | <ul style="list-style-type: none"> <li>procurement of one (1) four-door flat tray truck</li> </ul>                              |

## PART 2: STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Environment*

| Ministry/ Municipal Corporation                  | 2027 Allocation (\$ million) | Planned Activities                                                                                                                                                                                                          |
|--------------------------------------------------|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Couva / Tabaquite / Talparo Regional Corporation | \$0.5                        | <ul style="list-style-type: none"> <li>procurement of disaster response equipment</li> </ul>                                                                                                                                |
| Mayaro / Rio Claro Regional Corporation          | \$0.5                        | <ul style="list-style-type: none"> <li>upgrade of the DMU Sub-offices</li> </ul>                                                                                                                                            |
| Siparia Borough Corporation                      | \$1.0                        | <ul style="list-style-type: none"> <li>construction of an Emergency Operations Centre (EOC) at the Cedros Sub-office</li> <li>continuation of the DMU building</li> </ul>                                                   |
| Penal / Debe Regional Corporation                | \$1.0                        | <ul style="list-style-type: none"> <li>procurement of five (5) flat bottom aluminium boats and one (1) 3.9-tonne double-cab diesel canter truck with metal canopy</li> <li>purchase of five (5) satellite phones</li> </ul> |
| Princes Town Regional Corporation                | \$1.6                        | <ul style="list-style-type: none"> <li>procurement of a vehicle for the DMU</li> <li>purchase of equipment for the EOC</li> </ul>                                                                                           |

### *Coastal Protection*

Government will continue to strengthen the resilience of coastal communities against the effects of climate change and natural disasters in fiscal year 2027. An allocation of \$11.6 million will be provided for the continuation of projects under the Critical Coastal Protection Programme implemented by the Ministry of Works and Infrastructure. Some of the major projects that will be implemented will include:

- commencement of the *Vistabella Sea Wall Repair Works* and *Granville Shoreline Stabilisation Works* projects; and

## PART 2:

# STRATEGIC PILLAR V: PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS

### *Environment*

- commencement of the *Shore of Peace Slope Stabilisation Project (Emergency Works)*.

#### **Environment: Tobago**

In fiscal year 2027, Tobago's Environmental Sector will focus on strengthening the sustainable management, monitoring, protection and resilience of the island's terrestrial, marine and coastal environments. Planned initiatives will support improvements to the Buccoo Reef Marine Park, including enhanced ecological monitoring, marine surveillance, GIS and global positioning systems capabilities, reef patrol vessels, fish stock assessments and the installation and maintenance of mooring buoys. Terrestrial and watershed management will be advanced through agro-forestry, upper watershed rehabilitation, urban forestry and invasive plant control, while improvements to the Botanic Garden, Bloody Bay Nature Park and Little Tobago will enhance accessibility, visitor facilities and environmental interpretation.

Climate and environmental monitoring will also be strengthened through water and air quality monitoring, mangrove inventory and carbon stock assessments, meteorological data collection, climate risk assessments and greenhouse gas emissions tracking, complemented by initiatives to manage sargassum accumulation and improve climate resilience through energy audits and climate-friendly retrofits.



# **APPENDICES**

**APPENDIX I**  
**PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2026**  
**EXPENDITURE BY STRATEGIC NATIONAL DEVELOPMENT PILLARS**

| STRATEGIC NATIONAL DEVELOPMENT PILLARS                                 | Total Revised Expenditure | Budgeted Expenditure Consolidated Fund | Revised Expenditure Consolidated Fund | Budgeted Expenditure Infrastructure Development Fund | Revised Expenditure Infrastructure Development Fund |
|------------------------------------------------------------------------|---------------------------|----------------------------------------|---------------------------------------|------------------------------------------------------|-----------------------------------------------------|
| <b>RESTORING CONFIDENCE AND FISCAL STABILITY</b>                       | <b>230.961</b>            | <b>314.731</b>                         | <b>202.636</b>                        | <b>108.606</b>                                       | <b>28.326</b>                                       |
| Law Enforcement                                                        | 82.385                    | 122.341                                | 72.385                                | 70.306                                               | 10.000                                              |
| Public Safety and Citizen Security                                     | 148.577                   | 192.390                                | 130.251                               | 38.300                                               | 18.326                                              |
| <b>UNLOCKING PRODUCTIVE INVESTMENT AND JOBS</b>                        | <b>258.253</b>            | <b>374.669</b>                         | <b>216.748</b>                        | <b>107.814</b>                                       | <b>41.505</b>                                       |
| Agriculture                                                            | 56.933                    | 81.276                                 | 45.633                                | 43.000                                               | 11.300                                              |
| Capacity Building/Institutional Strengthening                          | 46.475                    | 92.521                                 | 46.475                                | 0.000                                                | 0.000                                               |
| Culture                                                                | 2.987                     | 17.867                                 | 2.987                                 | 10.500                                               | 0.000                                               |
| Economic Restructuring and Transformation                              | 48.885                    | 105.474                                | 48.885                                | 0.000                                                | 0.000                                               |
| Energy/Renewable Energy Alternatives                                   | 0.482                     | 0.482                                  | 0.482                                 | 0.000                                                | 0.000                                               |
| Foreign Policy and Trade Relations                                     | 21.319                    | 10.450                                 | 21.319                                | 0.000                                                | 0.000                                               |
| Industrial Development                                                 | 1.100                     | 2.000                                  | 1.100                                 | 0.000                                                | 0.000                                               |
| Manufacturing                                                          | 18.610                    | 11.091                                 | 7.315                                 | 33.714                                               | 11.295                                              |
| Science, Research and Development                                      | 2.300                     | 4.200                                  | 2.300                                 | 0.000                                                | 0.000                                               |
| Tourism                                                                | 52.651                    | 47.808                                 | 37.651                                | 20.000                                               | 15.000                                              |
| Youth Development and Entrepreneurship                                 | 6.510                     | 1.500                                  | 2.600                                 | 0.600                                                | 3.910                                               |
| <b>COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS</b>                    | <b>376.766</b>            | <b>366.943</b>                         | <b>214.443</b>                        | <b>234.895</b>                                       | <b>162.323</b>                                      |
| Administration                                                         | 206.377                   | 287.297                                | 147.955                               | 115.195                                              | 58.423                                              |
| Communication                                                          | 12.801                    | 15.500                                 | 12.801                                | 0.000                                                | 0.000                                               |
| Electricity                                                            | 23.800                    | 25.300                                 | 23.800                                | 0.000                                                | 0.000                                               |
| Regional Development Planning                                          | 0.800                     | 2.000                                  | 0.800                                 | 0.000                                                | 0.000                                               |
| Sewerage                                                               | 13.700                    | 0.000                                  | 0.000                                 | 12.000                                               | 13.700                                              |
| Water Security                                                         | 119.288                   | 36.846                                 | 29.088                                | 107.700                                              | 90.200                                              |
| <b>MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES</b>      | <b>834.882</b>            | <b>714.166</b>                         | <b>653.057</b>                        | <b>231.675</b>                                       | <b>181.825</b>                                      |
| Drainage                                                               | 122.796                   | 102.300                                | 102.679                               | 39.117                                               | 20.117                                              |
| Information Technology and Digital Infrastructure                      | 353.851                   | 390.566                                | 343.851                               | 10.000                                               | 10.000                                              |
| Roads and Bridges                                                      | 235.184                   | 121.100                                | 126.076                               | 140.458                                              | 109.108                                             |
| Transport                                                              | 123.052                   | 100.200                                | 80.452                                | 42.100                                               | 42.600                                              |
| <b>PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS</b> | <b>1,145.226</b>          | <b>925.801</b>                         | <b>709.211</b>                        | <b>720.700</b>                                       | <b>436.014</b>                                      |
| Community Development                                                  | 130.067                   | 41.348                                 | 28.002                                | 111.000                                              | 102.065                                             |
| Early Childhood Education                                              | 3.979                     | 2.000                                  | 2.000                                 | 6.000                                                | 1.979                                               |
| Environment                                                            | 11.687                    | 25.972                                 | 10.187                                | 2.200                                                | 1.500                                               |
| Health/HIV/AIDS                                                        | 247.755                   | 321.311                                | 204.354                               | 168.000                                              | 43.401                                              |
| Housing and Shelter                                                    | 264.500                   | 96.000                                 | 64.500                                | 200.000                                              | 200.000                                             |
| Primary Education                                                      | 107.290                   | 66.650                                 | 64.881                                | 96.500                                               | 42.409                                              |
| Secondary Education                                                    | 60.400                    | 9.400                                  | 24.400                                | 82.000                                               | 36.000                                              |
| Skills Development                                                     | 18.277                    | 30.350                                 | 18.277                                | 0.000                                                | 0.000                                               |
| Social Development                                                     | 16.357                    | 22.549                                 | 16.357                                | 6.000                                                | 0.000                                               |
| Special Education                                                      | 4.100                     | 4.100                                  | 4.100                                 | 10.500                                               | 0.000                                               |
| Sport and Recreation                                                   | 50.963                    | 52.400                                 | 42.303                                | 38.500                                               | 8.660                                               |
| Tertiary Education                                                     | 229.850                   | 253.721                                | 229.850                               | 0.000                                                | 0.000                                               |
| <b>GRAND TOTAL</b>                                                     | <b>2,846.088</b>          | <b>2,696.310</b>                       | <b>1,996.095</b>                      | <b>1,403.690</b>                                     | <b>849.993</b>                                      |

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used

| PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES | ESTIMATED TOTAL COST OF PROJECT \$T Mn. | YEAR OF COMMENCEMENT | FINANCING ARRANGEMENTS                      | PROJECT EXPENDITURE 2027 TT\$ Mn. | GOVERNMENT FUNDING REQUIREMENTS 2027 TT\$ Mn | LOAN/GRANT DRAWDOWNS 2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                               |
|------------------------------------------------------------------------|-----------------------------------------|----------------------|---------------------------------------------|-----------------------------------|----------------------------------------------|------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| <b>RESTORING CONFIDENCE AND FISCAL STABILITY</b>                       |                                         |                      |                                             |                                   |                                              |                                    |                                                                                                                                        |
| <b>Public Safety and Citizen Security</b>                              |                                         |                      |                                             | <b>2.750</b>                      | <b>0.000</b>                                 | <b>2.750</b>                       |                                                                                                                                        |
| Climate Risk Disaster Research Study                                   | 11.866                                  | 2024                 | CDB Grant TT\$5.5Mn                         | 2.750                             | 0.000                                        | 2.750                              | Implementation of works under the Building National and Community Capacity for Climate and Disaster Risk -Trinidad and Tobago project. |
| <b>UNLOCKING PRODUCTIVE INVESTMENT AND JOBS</b>                        |                                         |                      |                                             |                                   |                                              |                                    |                                                                                                                                        |
| <b>Youth Development and Entrepreneurship</b>                          |                                         |                      |                                             | <b>0.451</b>                      | <b>0.000</b>                                 | <b>0.451</b>                       |                                                                                                                                        |
| Youth Campaign Programme                                               | 0.451                                   | 2026                 | UNESCO Grant US \$0.030                     | 0.451                             | 0.000                                        | 0.451                              | Elimination of Doping in Sport-Clean Sport Campaign.                                                                                   |
| <b>COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS</b>                    |                                         |                      |                                             | <b>26.000</b>                     | <b>0.000</b>                                 | <b>26.000</b>                      |                                                                                                                                        |
| Implementation of the National Digital Agenda                          | 289.800                                 | 2024                 | Loan - US \$42Mn                            | 26.000                            | 0.000                                        | 26.000                             | Implementation works on the National Digital Agenda programme which aims to boost productivity in Trinidad and Tobago.                 |
| <b>Water Security</b>                                                  |                                         |                      |                                             | <b>0.400</b>                      | <b>0.000</b>                                 | <b>0.400</b>                       |                                                                                                                                        |
| Water Supply Programme                                                 | 7.630                                   | 2024                 | CBD (Grant)-US \$0.936Mn GORTT-US \$0.186Mn | 0.400                             | 0.000                                        | 0.400                              | Commencement of works on the Development of a Climate Risk-Informed Water Resources Master Plan for Trinidad and Tobago project.       |
| <b>MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES</b>      |                                         |                      |                                             |                                   |                                              |                                    |                                                                                                                                        |
| <b>Drainage</b>                                                        |                                         |                      |                                             | <b>4.600</b>                      | <b>0.690</b>                                 | <b>3.910</b>                       |                                                                                                                                        |

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used

| PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES | ESTIMATED TOTAL COST OF PROJECT TT Mn. | YEAR OF COMMENCEMENT | FINANCING ARRANGEMENTS        | PROJECT EXPENDITURE 2027 TT\$ Mn. | GOVERNMENT FUNDING REQUIREMENTS 2027 TT\$ Mn | LOAN/GRANT DRAWDOWNS 2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                               |
|------------------------------------------------------------------------|----------------------------------------|----------------------|-------------------------------|-----------------------------------|----------------------------------------------|------------------------------------|--------------------------------------------------------|
| Strategic Drainage Plan - (CAF)                                        | 0.000                                  | 2025                 | CAF US\$40Mn<br>GORTT US\$7Mn | 4.600                             | 0.690                                        | 3.910                              | Expenses of the PEU Strategic Drainage Plan.           |
| PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS        |                                        |                      |                               |                                   |                                              |                                    |                                                        |
| Education                                                              |                                        |                      |                               | 70.000                            | 0.000                                        | 70.000                             |                                                        |
| Resilient School Infrastructure Programme                              | 100.000                                | 2027                 | US \$100Mn                    | 70.000                            | 0.000                                        | 70.000                             | Resilient Schools Infrastructure Programme (CAF Loan). |
| Total Tranche I                                                        |                                        |                      |                               | 104.201                           | 0.690                                        | 103.511                            |                                                        |

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS | ESTIMATED TOTAL COST OF PROJECT TT\$ Mn. | YEAR OF COMMENCEMENT | FINANCING ARRANGEMENTS | PROJECTED EXPENDITURE 2027 TT\$ Mn. | GOVERNMENT FUNDING REQUIREMENTS 2027 TT\$ Mn. | LOAN/GRANT DRAWDOWNS 2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                   |
|-------------------------------------------------------------------------------------------|------------------------------------------|----------------------|------------------------|-------------------------------------|-----------------------------------------------|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>UNLOCKING PRODUCTIVE INVESTMENT AND JOBS</b>                                           |                                          |                      |                        |                                     |                                               |                                    |                                                                                                                                                                                                                                            |
| <b>Agriculture</b>                                                                        |                                          |                      |                        | <b>5,800</b>                        | <b>5,800</b>                                  | <b>0,000</b>                       |                                                                                                                                                                                                                                            |
| Fisheries Development Programme, Tobago                                                   | 22,300                                   | Annual               | General Revenues       | 1,700                               | 1,700                                         | 0,000                              | Continuation of Improvement works to reefs at Buccoo and Speyside; Improvement to Buccoo Reef Marine Park, Management and Ecological Monitoring and Improvement to Beaches and Landing Facilities.                                         |
| Upgrade of Fishing Facilities, Trinidad                                                   | 25,135                                   | Annual               | General Revenues       | 1,600                               | 1,600                                         | 0,000                              | Upgrade works to Orange Valley Wholesale Fish Market.                                                                                                                                                                                      |
| Water Management and Flood Control Programme                                              | 2,980                                    | Annual               | General Revenues       | 2,500                               | 2,500                                         | 0,000                              | Continuation of the Water Management and Flood Control Programme and Development and Implementation of Waste Management System for the Livestock Industry.                                                                                 |
| <b>Economic Restructuring and Transformation</b>                                          |                                          |                      |                        | <b>51,000</b>                       | <b>51,000</b>                                 | <b>0,000</b>                       |                                                                                                                                                                                                                                            |
| Household and Population Census                                                           | 50,000                                   | 1999                 | General Revenues       | 51,000                              | 51,000                                        | 0,000                              | Conduct of the Population and Housing Census and the 2027 Business Census.                                                                                                                                                                 |
| <b>COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS</b>                                       |                                          |                      |                        |                                     |                                               |                                    |                                                                                                                                                                                                                                            |
| <b>Administration</b>                                                                     |                                          |                      |                        | <b>6,000</b>                        | <b>6,000</b>                                  | <b>0,000</b>                       |                                                                                                                                                                                                                                            |
| Establishment of Family Courts                                                            | 42,100                                   | 2003                 | General Revenues       | 6,000                               | 6,000                                         | 0,000                              | Establishment of Family Courts of Trinidad and Tobago; and Provision of Accommodation for the San Fernando Family Court - Corner Lord and Paradise Streets, San Fernando.                                                                  |
| <b>Communication</b>                                                                      |                                          |                      |                        | <b>11,000</b>                       | <b>11,000</b>                                 | <b>0,000</b>                       |                                                                                                                                                                                                                                            |
| Postal Sector Reform Project                                                              | 37,900                                   | 1998                 | General Revenues       | 11,000                              | 11,000                                        | 0,000                              | Continuation of Works for the Refurbishment and Construction of TTPOST Buildings; Restoration of TTPost Legacy Post Office Buildings; Transport Fleet upgrade and upgrades to TTPOST's Information Technology and Security Infrastructure. |

TRANCHE II

PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

APPENDIX II

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS | ESTIMATED TOTAL COST OF PROJECT TTS Mn. | YEAR OF COMMENCEMENT | FINANCING ARRANGEMENTS | PROJECTED EXPENDITURE 2027 TTS Mn. | GOVERNMENT FUNDING REQUIREMENTS 2027 TTS Mn. | LOAN/GRANT DRAWDOWNS 2027 TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                     |
|-------------------------------------------------------------------------------------------|-----------------------------------------|----------------------|------------------------|------------------------------------|----------------------------------------------|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES</b>                         |                                         |                      |                        |                                    |                                              |                                   |                                                                                                                                                                                                                                                                                              |
| <b>Transport</b>                                                                          |                                         |                      |                        | <b>14.440</b>                      | <b>14.440</b>                                | <b>0.000</b>                      |                                                                                                                                                                                                                                                                                              |
| Construction of Jetties, Tobago                                                           | 18.000                                  | 1994                 | General Revenues       | 0.600                              | 0.600                                        | 0.000                             | For continued construction of Jetty at Portclavier; Construction of Jetty at Cove and Pymouth; Establishment of a Marine Park Control Unit at Gibson Jetty and Construction of a Jetty at Bird of Paradise Island.                                                                           |
| Development of Marine Industry Infrastructure                                             | 266.700                                 | 1999                 | General Revenues       | 12.840                             | 12.840                                       | 0.000                             | The continuation of Development of the Mariculture Industry in Trinidad & Tobago; Acquisition of two Multi-Purpose Vessels; Acquisition of Specified Equipment for the Port of Port of Spain; Replacement of Cone Fenders at the Port of Port of Spain and CARICOM Wharf Quay Refurbishment. |
| Upgrading and Modernisation of Navigational Aids                                          | 10.200                                  | 1995                 | General Revenues       | 1.000                              | 1.000                                        | 0.000                             | Upgrading and Modernisation of Navigational Aids.                                                                                                                                                                                                                                            |
| <b>PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS</b>                    |                                         |                      |                        |                                    |                                              |                                   |                                                                                                                                                                                                                                                                                              |
| <b>Housing and Shelter</b>                                                                |                                         |                      |                        | <b>52.200</b>                      | <b>52.200</b>                                | <b>0.000</b>                      |                                                                                                                                                                                                                                                                                              |
| Community Facilities on Housing Estates                                                   | 51.000                                  | Annual               | General Revenues       | 30.000                             | 30.000                                       | 0.000                             | Continuation of works under the Rehabilitation and Maintenance of HDC rental apartments and Housing Units Project.                                                                                                                                                                           |
| HDC Settlement Programme                                                                  | 200.000                                 | 1987                 | General Revenues       | 0.200                              | 0.200                                        | 0.000                             | Continuation of the Housing Grants project.                                                                                                                                                                                                                                                  |
| Land Settlement Squatter Programme                                                        | 475.500                                 | Annual               | General Revenues       | 22.000                             | 22.000                                       | 0.000                             | Continuation of works for the Survey of Squatter sites; and Land for the Landless Programme.                                                                                                                                                                                                 |
| <b>Tertiary Education</b>                                                                 |                                         |                      |                        | <b>87.050</b>                      | <b>87.050</b>                                | <b>0.000</b>                      |                                                                                                                                                                                                                                                                                              |

**TRANCHE II**

**APPENDIX II**

**PUBLIC SECTOR INVESTMENT PROGRAMME - 2027**

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMITMENTS | ESTIMATED TOTAL COST OF PROJECT TT\$ Mn. | YEAR OF COMMENCEMENT | FINANCING ARRANGEMENTS | PROJECTED EXPENDITURE 2027 TT\$ Mn. | GOVERNMENT FUNDING REQUIREMENTS 2027 TT\$ Mn. | LOAN/GRANT DRAWDOWNS 2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                              |
|-------------------------------------------------------------------------------------------|------------------------------------------|----------------------|------------------------|-------------------------------------|-----------------------------------------------|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Scholarship and Advanced Training Programme                                               | 266,828                                  | Annual               | General Revenues       | 87,050                              | 87,050                                        | 0,000                              | Continuation of disbursements and financial aid under the following projects: Scholarships - President's Medal and Non-Advanced Level Examinations; Annual Scholarship and Technical Assistance Program; Establishment of Undergraduate Scholarship Scheme for Students with Disabilities; and National/Additional Scholarships based on Advanced Level Examinations. |
| <b>Total for Tranche II</b>                                                               |                                          |                      |                        | <b>227,490</b>                      | <b>227,490</b>                                | <b>0,000</b>                       |                                                                                                                                                                                                                                                                                                                                                                       |

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>RESTORING CONFIDENCE AND<br/>FISCAL STABILITY</b>                          |                                               |                              |                           |                                        |                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Law Enforcement</b>                                                        |                                               |                              |                           | <b>204,549</b>                         | <b>204,549</b>                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Establishment of Municipal<br>Police Units                                    | 55,374                                        | Annual                       | General Revenues          | 34,231                                 | 34,231                                                | Equipping of the Municipal Police Service of the Local<br>Government Authorities.                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Improvements to Police<br>Stations                                            | 79,000                                        | Annual                       | General Revenues          | 102,265                                | 102,265                                               | Improvement Works to Police Stations and Buildings; Refurbishment<br>of Riverside Plaza; Purchase of Equipment for the Police Service;<br>Development Works at the Police Academy CF; Refurbishment<br>works to the Mounted and Canine Branch; Construction and<br>Installations of Aeration Treatment Units (ATU's) for TIPS Facilities;<br>Upgrade of the Air Support/Drone Unit; Establishment of a Special<br>Anti-Crime Operation Unit; and Establishment of Special<br>Operations / Counter Home Business Invasion Task Force.         |
| Improvements to Police<br>Service                                             | 35,600                                        | Annual                       | General Revenues          | 65,053                                 | 65,053                                                | Upgrade of Medical Centre (formerly known as Upgrade of the<br>Police Hospital); Establishment of Canine Facilities at Police<br>Divisions in Caroni; Establishment of Police Youth Club Facilities;<br>Purchase of Vehicles for the Police Service; Upgrade of Traffic and<br>Highway Patrol Divisional Offices; Establishment of a Coastal and<br>Riverine Patrol Unit; and Refurbishment Works to the former First<br>Citizens Bank Building located at No. 50 St. Vincent Street and Nos.<br>45 and 47 Abercromby Street, Port of Spain. |
| Improvement in Law<br>Enforcement                                             | 12,000                                        | 2013                         | General Revenues          | 3,000                                  | 3,000                                                 | Establishment of Electronic Monitoring Programme and<br>Programme for the Rehabilitation of Young Offenders and<br>Establishment of an Offender Management Programme.                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Public Safety and Citizen<br/>Security</b>                                 |                                               |                              |                           | <b>148,050</b>                         | <b>148,050</b>                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Improvement to Fire Stations                                                  | 64,000                                        | Annual                       | General Revenues          | 4,000                                  | 4,000                                                 | Improvements to fire service buildings.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Improvement to Prison<br>Facilities                                           | 114,000                                      | Annual                       | General Revenues          | 18,900                                 | 18,900                                                | Improvement Works to Prisons Building; Maximum Security Prison Complex; Refurbishment of Buildings at Youth Training Centre; Community Residence/Rehabilitation Centre to accommodate Female Child Offenders; Upgrade of plumbing of the Extended Remand Facility; Establishment of an Elders' Complex at the Golden Grove Prison; Construction of a female officers' dormitory at YTRC; Roof Renovation at the Store Room, Golden Grove Prison; Extension of High Voltage Circuits to Animal Husbandry at Golden Grove; Decommissioning of the Port of Spain Prison; Construction of the Remand South Airing Yard; and Construction of one Senior Officer's Quarters. |
| Improvement to Defence<br>Force Facilities                                    | 70,000                                       | Annual                       | General Revenues          | 3,500                                  | 3,500                                                 | Development of a master plan for infrastructure development at all TDF locations. Continuation of works on the Establishment of a Military Cemetery and Multipurpose Religious Centre; and Establishment of the Defence Force Military Academy, Corinth projects.                                                                                                                                                                                                                                                                                                                                                                                                      |
| Improvement to the Coast<br>Guard                                             | 484,600                                      | Annual                       | General Revenues          | 77,500                                 | 77,500                                                | Continuation of works including: Logistics Support for the acquisition of Naval Assets; Upgrading of a Wastewater Treatment System at Harts Cut Base; Utilities upgrade of shore supply at Stables Bay; Integrated Support Services for the Naval Assets of the Trinidad and Tobago Coast Guard; and Acquisition of ILS Services- Re: Cape Class Patrol Vessels.                                                                                                                                                                                                                                                                                                       |
| Construction and Upgrade of<br>Regiment Facilities                            | 32,000                                       | Annual                       | General Revenues          | 10,400                                 | 10,400                                                | Upgrade of Regiment Facilities, Tobago; Rehabilitation of the access road to Teteron Barracks; and Refurbishment of Crow's Nest at Teteron Barracks.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Improvement to the Air Guard                                                  | 62,300                                       | Annual                       | General Revenues          | 2,150                                  | 2,150                                                 | Continuation of Sewer Interconnection works; Construction and installation of an above ground Diesel Refuelling Station at the Uric Cross Air Station, Placoe; and Upgrading of the plumbing system at the Uric Cross Air Station.                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Equipping of National<br>Security Divisions and<br>Agencies                   | 42,000                                       | Annual                       | General Revenues          | 31,600                                 | 31,600                                                | Purchase of vehicles and equipment for the Coast Guard, Prison, Defence Force and Engineering Corps. Acquisition of Interceptors for the Coast Guard Acquisition of Unmanned Aerial Vehicles for the Coast Guard (Drones). Establishment of a Military Unmanned Aerial Vehicle (UAV) Unit for the TTAG and Refurbishment of vehicles for the Fire Services Division.                                                                                                                                                                                                                                                                                                   |

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$4.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AID PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT S\$1 Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------------------------------------------------------------|------------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>UNLOCKING PRODUCTIVE<br/>INVESTMENT AND JOBS</b>                           |                                                |                              |                           |                                        |                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Agriculture</b>                                                            |                                                |                              |                           | <b>54.830</b>                          | <b>54.830</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Agricultural Land<br>Development, Trinidad                                    | 98,557                                         | Annual                       | General Revenues          | 6,800                                  | 6,800                                                 | National Seed Bank Project; Coconut Rehabilitation and Replanting Programme in the East Coast of Trinidad; Provision of Agricultural Access to Targeted Commodities and Strategic Crops; Rehabilitation and Development of Physical Infrastructure at Plum Mitlan Project; Development of Water Management Infrastructure for the Caroni/Bejucal Area; Farm to Table Project; and Local Food Production of Strategic Crops.                                                                                                                                                                                                                                                                                                                                                |
| Agriculture Fisheries and<br>Forestry Development<br>Programme, Tobago        | 139,803                                        | Annual                       | General Revenues          | 15,050                                 | 15,050                                                | Continuation of the following projects: Construction of Marketing Facilities; Agricultural Land Information System and Inventory of State Lands (Tobago); Development of Government Stock Farm; Flying Fish Processing; Development of Research Unit (Crops and Livestock); Cocoa Rehabilitation; Assessment of Fish Stock; Water Quality Monitoring Programme; Installation of Mooring Buoys around Tobago; Establishment of facilities on Little Tobago; Agriculture Access Roads, Tobago; Improvements to Botanic Gardens, Tobago; Establishment of Root and Tuber Crop Planting material repository Lure Estate Tobago; Invasive Plants Control Project; Development of Banana Industry; Indian Walk Root Crop Food Security; and Facilities for Workers at Hope Farm. |
| Agriculture Fisheries and<br>Forestry Development<br>Programme, Tobago        |                                                |                              |                           |                                        |                                                       | Courland Agricultural Project; Development of Blenheim Sheep Multiplication and Research Project; Development of Sheep Fattening Facility - Studley Park, Tobago; Development of a Goat Multiplication and Breeding Centre at Hope; Establishment of a Centralized Composting Facility at Goldborough; Urban Forestry Programme; Comprehensive State Land Development Project; Development of Home Garden Initiative; Improvement of Facilities at Runnemede Breeding Unit; Improvement of Facilities at Charlotteville Breeding Unit; Improvement of Facilities at Louis D'or Demonstration Station; and Climate Change Monitoring and Mitigation Comprehensive Meteorological Database.                                                                                  |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Improvements to Markets and<br>Abattoirs, Trinidad                            | 14,000                                       | Annual                       | General Revenues          | 3,850                                  | 3,850                                                 | Upgrading and Improvements to Markets and Abattoirs in the Corporations of Diego Martin; Port of Spain; Sangre Grande; Princes Town; Point Fortin; San Fernando; Arima and Siparia.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Research and Development<br>Programme                                         | 55,177                                       | Annual                       | General Revenues          | 15,880                                 | 15,880                                                | Funding is provided for St. Augustine Nurseries - Development and Provision of facilities; La Reunion - Development and Provision of Facilities; Design and Construction of Inter-boy Covering at the Southern Wholesale Market; Renovation of Southern Wholesale Market Administrative Office; Returbishment and Expansion of a Storage Facility at the Piarco Packinghouse; Supply, Installation and Commissioning of Solar Power Lighting System at the Livestock and Breeding Centres; Construction of Corral System at Mora Valley Farm; Provision and Development of Livestock Services in the Regional Administration South Division; and Construction of a Material Testing Laboratory at Centeno; and Modernization of Reproductive. |
| Land Administration<br>Programme                                              | 84,000                                       | 1999                         | General Revenues          | 6,900                                  | 6,900                                                 | Continuation of the Aerial and Lidar Survey of Trinidad and Tobago; Upgrade of Tidal Monitoring Stations for Trinidad and Tobago; Upgrade of the Aerial and Lidar Mapping System; and the Acquisition of Sites for Non- Agricultural Development Purposes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Cocoa Rehabilitation<br>Programme (Phase I)                                   | 2,500                                        | 2003                         | General Revenues          | 1,000                                  | 1,000                                                 | Continuation of works under the Rehabilitation of the Cocoa Industry project involving the upgrading of the Cocoa Propagation Facility at the Research Division of the MAF. The allocation will also be utilised for the establishment of a demonstration plot to exhibit the effectiveness of a solar powered drip irrigation system for sustainable cocoa production.                                                                                                                                                                                                                                                                                                                                                                       |
| Construction of Markets and<br>Abattoirs                                      | 7,800                                        | Annual                       | General Revenues          | 5,350                                  | 5,350                                                 | Continuation of upgrade works at Markets and Abattoirs in the following Corporations - Rio Claro/Mayaro, Couva/Tabaquite/Talparo, Chaguanas, Penal/Debe, San Juan/Laventille and Tunapuna/Piarco.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <b>Capacity Building/Institutional<br/>Strengthening</b>                      |                                              |                              |                           | <b>87,244</b>                          | <b>87,244</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Improvement in<br>Administrative Services,<br>Tobago                          | 9,580                                        | Annual                       | General Revenues          | 0,500                                  | 0,500                                                 | Continued training of staff of the various Divisions of the Tobago House of Assembly under Institutional Strengthening of the THA.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Institutional Strengthening of<br>Public Sector Administrative<br>Services    | 23,600                                       | Annual                       | General Revenues          | 6,210                                  | 6,210                                                 | Development of Customer Service Centres at the Nation's Court Buildings; Strengthening of Records Management in the Judiciary; Televising and Broadcasting of Parliamentary Proceedings; Dangerous Dogs Act - Siparic; Review of the Public Service Employee Assistance Programme (EAP); Regulations of the Occupational Safety and Health Authority; and Compliance with the Occupational Safety and Health Act, Chapter 88:08.                                                                                                                                                                                                                                 |
| Institutional Strengthening of<br>Ministries and Departments                  | 136,100                                      | Annual                       | General Revenues          | 80,234                                 | 80,234                                                | Expansion of Sanitary, Phytosanitary (SPS) and Food Safety Capabilities of I & T; Development of a DocuSystem for Pensions and Central Treasury; Institutional Strengthening of the Forensic Science Centre; Implementation of the Automated Workflow Process; Establishment of Results Based Management System; Automation of the Construction Permit Process; Establishment of the Office of Procurement Regulator; Establishment of the Gaming Commission; Adopt and Implement Water Resources Management (IWRM); Modernisation of the Public Service Academy; National Development Strategy 2021-2025; Public Sector Performance Management Systems (PSPMS); |
| Institutional Strengthening of<br>Ministries and Departments                  |                                              |                              |                           |                                        |                                                       | Media Consumption and Aptitude Survey; Institutional Strengthening of TTT Limited; Strengthening the Research and Data Analytical Capacity of the ITAC in Support of the Strategic Early Warning Process; Establishment of the Urban and Regional Planners Council (ICPD); Training and Development for Police Officers; Commemoration of the 50th Anniversary of the Presidency and 150th Anniversary of The President's House; Establishment of the Economic Development Board (EDB)/ Council for Competitiveness and Innovation (CCI); and Management of the 150% Tax Incentive for Heritage Properties of Interest.                                          |
| Institutional Strengthening of<br>the Ministry of National<br>Security        | 0,750                                        | Annual                       | General Revenues          | 0,300                                  | 0,300                                                 | Development of a Prison Management Policy; and Training of Prison Personnel.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Culture</b>                                                                |                                              |                              |                           | <b>18,198</b>                          | <b>18,198</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Cultural Programmes and<br>Facilities, Tobago                                 | 11,200                                       | 2002                         | General Revenues          | 0.200                                  | 0.200                                                 | Continuation of refurbishment works to the Orange Hill Community Workshop and Art Gallery.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Construction and Upgrade of<br>Cultural Facilities, Trinidad                  | 588,700                                      | 2006                         | General Revenues          | 17,998                                 | 17,998                                                | Construction of Performance Arts and Culture Building; Museum of the City of Port of Spain/Carnival Museum; Upgrade of Facilities - Niparima Bowl and National Academy for the Performing Arts (NAPA); Queen's Hall Upgrading Project; Southern Academy for the Performing Arts (SAPA); Establishment of a National Heritage Site on Nelson Island; and Establishment of an Archaeological Heritage Site at Banwari Trace.                                                                                                                                                       |
| <b><u>Economic Restructuring and<br/>Transformation</u></b>                   |                                              |                              |                           | <b>47.730</b>                          | <b>47.730</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Development of Small<br>Business Sector, Tobago                               | 21,000                                       | 2002                         | General Revenues          | 4,600                                  | 4,600                                                 | Business Incubator Programme; Enterprise Development; Scarborough Esplanade Phase II; Enterprise Development Company of Tobago; Enterprise Assistance Grant Programme; Tobago Development Fund; and Micro Enterprises Centres.                                                                                                                                                                                                                                                                                                                                                   |
| Planning and Pre-Investment<br>Studies, Trinidad and Tobago                   | 1,400                                        | Annual                       | General Revenues          | 1,584                                  | 1,584                                                 | Continuation of works under the project Conduct of Seismic Microzonation Studies in Trinidad and Tobago.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Support to Industrial<br>Development Initiatives                              | 80,000                                       | Annual                       | General Revenues          | 35,306                                 | 35,306                                                | Procurement of Equipment for CARIRI; Implementation of Critical Infrastructure Works at CARIRI Facilities; Development of Downstream, Value-Added Products from Rubber Crumbs; Global Trinidad and Tobago (formerly known as Establishment of a Trade and Investment Promotion Agency); Implementation of a National Apprenticeship Programme (Non-Energy Manufacturing Sector); Implementation of a Quality Management Framework for Ease of Doing Business; Aquifer Water Quality Assessment and Remedial Action Plan for Trinidad; and Food Enterprise Accelerator Programme. |

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING, UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                        |
|--------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Trade Promotion Programme                                                      | 8,000                                        | Annual                       | General Revenues          | 4,500                                  | 4,500                                                 | Works will continue on the Development of a Trade Policy; Implementation of a Strategic Assessment and Revitalization Programme for Stranded and Distressed Public Assets in Trinidad and Tobago; Development of an Export Awareness, Investment Incentive and Trade Agreements Programme; and Entrepreneurship, Incubator and Innovation Programme.                            |
| Development of Small<br>Businesses Programme                                   | 18,325                                       | 2003                         | General Revenues          | 1,740                                  | 1,740                                                 | Continuation of Quality Infrastructure Capacity Building Project for Small Enterprises; and implementation of LaunchPadTT.                                                                                                                                                                                                                                                      |
| <b><u>Foreign Policy and Trade<br/>Relations</u></b>                           |                                              |                              |                           | <b>18,200</b>                          | <b>18,200</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                 |
| Upgrading of Overseas<br>Missions                                              | 41,200                                       | 2001                         | General Revenues          | 18,200                                 | 18,200                                                | Refurbishment of Chancery and Residence, Caracas; and Upgrade Works at Overseas Missions.                                                                                                                                                                                                                                                                                       |
| <b><u>Industrial Development</u></b>                                           |                                              |                              |                           | <b>0,320</b>                           | <b>0,320</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                 |
| Non-Petroleum Sector<br>Development                                            | 2,000                                        | 2005                         | General Revenues          | 0,320                                  | 0,320                                                 | Continuation of the Inward Investment: Non-Petroleum Initiatives project.                                                                                                                                                                                                                                                                                                       |
| <b><u>Manufacturing</u></b>                                                    |                                              |                              |                           | <b>2,000</b>                           | <b>2,000</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                 |
| Accreditation of Laboratories                                                  | 10,000                                       | 2003                         | General Revenues          | 2,000                                  | 2,000                                                 | Works will continue on the National Quality Infrastructure Enhancement Programme.                                                                                                                                                                                                                                                                                               |
| <b><u>Science, Research and<br/>Development</u></b>                            |                                              |                              |                           | <b>4,796</b>                           | <b>4,796</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                 |
| Science and Technology<br>Development                                          | 196,645                                      | Annual                       | General Revenues          | 4,796                                  | 4,796                                                 | Continuation of the projects: Teach Me; STI Mapping and Priority Setting; Establishment of Marine Research Field Station Tobago; Relocation of National Science Centre - NHERSI; Analysis of Low Academic Performance of Students Across Primary and Secondary Schools in Trinidad and Tobago; and Establishment of a Digital Enterprise Content Management System for the IMA. |
| <b><u>Tourism</u></b>                                                          |                                              |                              |                           | <b>36,810</b>                          | <b>36,810</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                 |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSP | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Chaguaramas Area<br>Development                                              | 41,500                                        | Annual                       | General Revenues          | 6,000                                  | 6,000                                                 | Major Vehicles and Equipment Upgrade; Lumberlane Building<br>Returbishment; Maccouerie Cottages Returbishment Programme;<br>Returbishment Works to the Boardwalk Phases 1 and 2; Major River<br>Channel Clearing/Desilting Programme; Returbishment of<br>Gasparre Caretaker's Quarters and Caves Staircase; Sectional<br>Road Rehabilitation Programme and Chaguaramas Golf Course<br>Infrastructure Upgrade.                                                                                                                                                                                                                                                                                            |
| Improvement in Basic Tourism<br>Infrastructure, Tobago                       | 106,635                                       | Annual                       | General Revenues          | 14,400                                 | 14,400                                                | Continuation of works for the following: Construction of Lay Byes<br>(Bloody Bay, Lambeau, Roxborough); Scarborough Beautification<br>Programme; Community Awareness Programme; Bloody Bay<br>Nature Park and lookout Upgrade; Trinidad and Tobago<br>Hospitality and Tourism Institute, Tobago Campus; Bloody Bay<br>Beach Facility; Rocky Bay Research Project; Castara Waterfall;<br>Englishman Bay Beach Facility; Charlotteville Beach Facility;<br>Construction of Tobago Cruise Ship Berths; Establishment of<br>Tobago Marinas; Tobago Tourism Agency; Developing New<br>Tourism and Recreational Infrastructure for the Highlands Nature<br>Trail in Tobago and Restoration of Historical Sites. |
| Tourism Development<br>Programme                                             | 60,192                                        | Annual                       | General Revenues          | 16,410                                 | 16,410                                                | Implementation works will continue for: Local Government Tourism<br>Programme - Siparia, Point Fortin, Couva, Mayaro, Chaguaramas,<br>Sangre Grande, Penal/Debe; Princes Town and Port of Spain;<br>Tourism Sites and Attractions Upgrade; T&T Hotel and Guesthouse<br>Room Stock Upgrade Incentive Project (TAUP); Tourism Industry<br>Entrepreneurial Strengthening Project (ILES); and Renovation of the<br>Lifeguard Facility at Los Ilos.                                                                                                                                                                                                                                                            |
| <b>Youth Development and<br/>Entrepreneurship</b>                            |                                               |                              |                           | <b>5,000</b>                           | <b>5,000</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Youth Programme, Trinidad                                                    | 454,000                                       | 2003                         | General Revenues          | 5,000                                  | 5,000                                                 | Junior Achievement Initiative 2026-2028; Upgrade of Transition<br>Homes 2027-2029; Industry Driven Training Programme; and Youth<br>Workplace Readiness Programme.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>COMMERCIALIZING AND<br/>OPTIMIZING PUBLIC ASSETS</b>                      |                                               |                              |                           |                                        |                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <b>Administration</b>                                                        |                                               |                              |                           | <b>234,668</b>                         | <b>234,668</b>                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING- UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mln. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mln. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mln. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------------------------------------------------------------|------------------------------------------------|------------------------------|---------------------------|-----------------------------------------|--------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Rehabilitation of Public<br>Buildings, Trinidad                                | 154.543                                        | Annual                       | General Revenues          | 74.018                                  | 74.018                                                 | Returbishment Works to District Revenue Offices; Upgrade of Physical Infrastructure - Finance Building; Upgrade of the Canine Unit Facility; Returbishment of Treasury Building ; Returbishment of Customs and Excise Regional Training School; Upgrade of TTI Limited Building, Maraval Road POs; Ministry of Works and Infrastructure - Renovation Works; Development and Provision of Facilities at Marper Farm; Upgrade of Infrastructural Facilities at Research Division; Renovation and Extension of Buildings and Offices- MAF;                                                                                                                                        |
| Rehabilitation of Public<br>Buildings, Trinidad                                |                                                |                              |                           |                                         |                                                        | Returbishment of Offices of the Ministry of Housing; Equipping of the Chemistry Food and Drugs Laboratory and Preparatory work for the National Public Health Laboratory; Public Library Returbishment; Relocation of the Ministry of Tertiary Education and Skills Training; Returbishment Works at San Fernando Licensing Office; Processing Upgrades to plants #3 and #4; Modernization of Equipment for Exploration and Surveying; Acquisition of Machinery and Equipment for Lake Asphalt; and Restorative Works to the former Ministry of Community Development, Culture and the Arts Building located at Jerningham Avenue.                                             |
| Construction of Public<br>Buildings, Tobago                                    | 106.210                                        | Annual                       | General Revenues          | 9.650                                   | 9.650                                                  | Construction of Works Main Office; Construction of New Licensing Main Office - Scarborough; Construction of Scarborough Post Office/Financial Complex; Environmental Enhancement and Security of Tractor Pool; Construction of Storage Facility at Shaw Park; Construction of Scarborough Abattoir; Construction of Tobago Emergency Operation Centre; Construction of a new luncheon and meeting room facility at Louis Dor Nurseires; Expansion of Cakler Hall Administrative Complex; Construction of Head Office for Tourism and Transportation; Warehouse Facility for Tourism and Transportation; Bucco Beach Boardwalk; and Construction of Bus Shelters and Bus Stops. |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Improvement/Refurbishment<br>to Court Facilities                              | 262,342                                      | Annual                       | General Revenues          | 40,200                                 | 40,200                                                | Implementation of a Comprehensive Security System in the Judiciary; Improvement Works and Furnishing of the Industrial Court; Provision of accommodation for Court Administration Offices; Rehabilitation of the Hall of Justice, Trinidad; Refurbishment of Magistrates' Courts; Restoration of the San Fernando Supreme Court Building; Rehabilitation of the Hall of Justice, Tobago; Expansion of Rio Claro Magistrates' Court; Refurbishment and Expansion of the Siparia Magistrates' Court; Construction of the Video Conferencing Centre at the Golden Groove Arouca; and Refurbishment of the Compound that houses Jury Trials at O'Meara Arima. |
| Improvement/Refurbishment<br>of Public Buildings, Tobago                      | 39,400                                       | Annual                       | General Revenues          | 4,400                                  | 4,400                                                 | To continue to undertake: Refurbishment of Quarters; Upgrading of Assembly Legislature Chambers; Reviving of Assembly Legislature Annex; Assembly Administrative Complex; Pre-Investment for modifications to the Planning Complex; Renovation of Chief Secretary's Residence; Repairs to the Old Scarborough Market; Upgrading of Manta Lodge; Portliver Westroom Facility; Upgrade and Expansion of Buccoo Training Facility; MLLSHRV upgrade and Rehabilitation Works; Restoration of CAST Building; Climate Change Resilience Project and Marine Resources Management Complex.                                                                        |
| Improvements to Customs<br>and Excise Division                                | 81,500                                       | Annual                       | General Revenues          | 23,400                                 | 23,400                                                | Infrastructure Upgrade of the Container Examination Station (CES) at POs; Infrastructure Upgrade of the Container Examination Station (CES) at Customs and Excise Point Lisas; Inspection Scanners Customs and Excise Division; and Acquisition of trained drug-detector dogs for Drug Interdiction.                                                                                                                                                                                                                                                                                                                                                      |
| Construction of Public<br>Buildings, Trinidad                                 | 27,608                                       | Annual                       | General Revenues          | 10,520                                 | 10,520                                                | Establishment of a Fan Fest Centre; Upgrade of Security - Treasury Building; Sangre Grande Works Office at Guadico; Chaguaroos District Office; Establishment of a Permanent Headquarters for the OSHA Phase 1 - Feasibility and Options Study; Establishment of an Embassy in Abu Dhabi, the UAE and Modification of Facilities- Forensic Science Centre.                                                                                                                                                                                                                                                                                                |
| Institutional Strengthening of<br>the Ministry of Finance                     | 1,200                                        | 2001                         | General Revenues          | 1,000                                  | 1,000                                                 | Works will continue on the Indexation for monthly-paid retirees at the Strategic Management and Execution Office.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT \$T Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Construction of Public<br>Buildings, Trinidad and<br>Tobago                   | 199,678                                       | Annual                       | General Revenues          | 9,000                                  | 9,000                                                 | Construction of Judges and Magistrates' Housing in Tobago; Accommodation for Tobago Office of the Industrial Court; Construction of Building and Establishment of Mechanical Services Division, Caroni.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Rehabilitation of Public<br>Buildings, Trinidad and<br>Tobago                 | 142,802                                       | Annual                       | General Revenues          | 57,270                                 | 57,270                                                | Local Government Building Programme - Diego Martin; Sangre Grande, Couva/Tabaquite/Talparo, Mayaro/Rio Claro, San Fernando, Chaguanas, Siparia, Debe/Penal, Princes Town, San Juan/Laventille, Tunapuna/Piarco; Fit-out of the AGLA Tower - Government Campus; Outfitting of Accommodation for the Director of Public Prosecutions North, South and Tobago; Rehabilitation of CAST (Central Administrative Services Tobago) Building; Upgrade of the Chill water System at IMA's Research Building; Renovation/Upgrade works of 5 Units of Flagstaff; Provision of Accommodation for the Equal Opportunity Commission; Acquisition of buildings for Government accommodations ; Provision of Accommodation for the Legal Aid and Advisory Authority -Tobago; |
| Rehabilitation of Public<br>Buildings, Trinidad and<br>Tobago                 |                                               |                              |                           |                                        |                                                       | Accommodation for Ministry of Justice; Upgrade works at the Ministry of Foreign and CARICOM Affairs Headquarters; Redesign and outfitting of office spaces and booths at Piarco International Airport (North and South Terminals); Relocation of the Ministry of Public Utilities; Acquisition of property for the Director of Public Prosecutions, Tobago; Establishment of the Anti Corruption Investigation Bureau (ACIB); Renovation and Outfitting of Office Accommodation at the Brechin Castle Station and Outfitting of Accommodation for Registrar General Department-Tobago.                                                                                                                                                                       |
| Restoration of Historic<br>Buildings                                          | 7,000                                         | 2006                         | General Revenues          | 1,500                                  | 1,500                                                 | Works will continue on the Restoration of the Red House project; and Restoration of Mille Fleurs Heritage House.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Improvement to Law<br>Administration                                          | 6,900                                         | Annual                       | General Revenues          | 1,450                                  | 1,450                                                 | Court Annexed Mediation (CAM) and Judicial Settlement Conference Pilot Project; Establishment of a Juvenile Courts in Trinidad and Tobago; and Programme for the Rehabilitation of Young Offenders.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP                | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                           |
|----------------------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Implementation of the Dog Control Act (2013) and the Dog Control Amendment Act (2014)        | 14,190                                        | 2014                         | General Revenues          | 0.120                                  | 0.120                                                 | Implementation of Dog Control Act, 2013 and the Dog Control (Amendment) Act, 2014 - H/O: Dog Control Programme - Arima; Dog Control Programme - Couva Tabaquite Talparo.                                                                                                                                           |
| Purchase of Specialized Vehicles and Equipment for the Ministry of Agriculture and Fisheries | 10,000                                        | Annual                       | General Revenues          | 2.140                                  | 2.140                                                 | Purchase of Specialized Vehicles and Equipment for the Engineering Division.                                                                                                                                                                                                                                       |
| <b>Communication</b>                                                                         |                                               |                              |                           | <b>2,000</b>                           | <b>2,000</b>                                          |                                                                                                                                                                                                                                                                                                                    |
| Public Sector Reform Computerisation                                                         | 3,500                                         | Annual                       | General Revenues          | 2,000                                  | 2,000                                                 | Works will continue on the Digitalising and Archiving of Laws of Trinidad and Tobago; Transformation of the Court Recording System in the Judiciary; and Transformation of the Court Recording System in the Judiciary.                                                                                            |
| <b>Electricity</b>                                                                           |                                               |                              |                           | <b>23,400</b>                          | <b>23,400</b>                                         |                                                                                                                                                                                                                                                                                                                    |
| Electricity Programme, Tobago                                                                | 2,500                                         | Annual                       | General Revenues          | 1,000                                  | 1,000                                                 | Continuation of the Rural Electrification and Street Lighting Programme.                                                                                                                                                                                                                                           |
| NPMC Infrastructure Upgrade Programme                                                        | 10,000                                        | Annual                       | General Revenues          | 10,000                                 | 10,000                                                | Continuation of the National Street Lighting Programme.                                                                                                                                                                                                                                                            |
| Electricity Programme                                                                        | 998,000                                       | 2006                         | General Revenues          | 12,400                                 | 12,400                                                | Continuation of works for the Lighting of Parks and Recreational Grounds; Development of Disaster Preparedness Capabilities in T&TEC - Phase II; Illumination of Public Spaces; Replacement of Aging Transmission Infrastructure; Electrification Programme; and Residential Electrification Assistance Programme. |
| <b>Regional Development Planning</b>                                                         |                                               |                              |                           | <b>2,650</b>                           | <b>2,650</b>                                          |                                                                                                                                                                                                                                                                                                                    |
| Urban Redevelopment Programme                                                                | 173,000                                       | 1996                         | General Revenues          | 2,650                                  | 2,650                                                 | Design of a Comprehensive Local Area and Regional Development Planning Process and Implementation of the Comprehensive Local Area and Regional Development Planning Process.                                                                                                                                       |
| <b>Water Security</b>                                                                        |                                               |                              |                           | <b>45,261</b>                          | <b>45,261</b>                                         |                                                                                                                                                                                                                                                                                                                    |

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING, UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT \$T Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Water Supply Improvements,<br>Tobago                                           | 12,000                                        | Annual                       | General Revenues          | 6,000                                  | 6,000                                                 | Continuation of works on the Desilting and Rehabilitation of<br>Hillsborough Dam in Tobago.                                                                                                                                                                                                                                                                                            |
| Public Baths                                                                   | 3,400                                         | 2005                         | General Revenues          | 3,461                                  | 3,461                                                 | Construction of Public Conveniences in the following<br>Municipalities: Arima, Rio Claro/Mayaro, Siparia, Princes Town;<br>Couva/Tabaquille/Talparo; and Penal/Debe.                                                                                                                                                                                                                   |
| Water Supply Projects                                                          | 32,000                                        | 2013                         | General Revenues          | 35,800                                 | 35,800                                                | Continuation of Community Water Improvement Programme<br>(CWIP); the Design and Implementation of an Intelligent Virtual<br>Guarding (IVG) System at WASA Installations and Pipeline<br>Improvement Works - Penal District.                                                                                                                                                            |
| <b>MODERNIZING<br/>INFRASTRUCTURE, TRANSPORT<br/>AND DIGITAL SERVICES</b>      |                                               |                              |                           |                                        |                                                       |                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Drainage</b>                                                                |                                               |                              |                           | <b>66,697</b>                          | <b>66,697</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                        |
| Drainage Works, Tobago                                                         | 12,500                                        | Annual                       | General Revenues          | 5,500                                  | 5,500                                                 | Continuation of works: Roxborough River; Friendsfield Extension;<br>Construction of Sea Defence Walls; Coastal Zone Protection<br>Programme; Mt. Pleasant/ Lowlands Drainage System; Millford<br>Coastal Protection; Cambee Main Drain; Special Drainage and<br>Irrigation; Desilting of Rivers; Canaan/Bon Accord Connector<br>Drain; and Fairfield Complex Coastal Protection Works. |
| Drainage Improvements,<br>Trinidad                                             | 82,000                                        | Annual                       | General Revenues          | 54,105                                 | 54,105                                                | Upgrading of drainage and irrigation systems in local communities<br>throughout Trinidad by Local Government Authorities.                                                                                                                                                                                                                                                              |
| Major Drainage Works,<br>Trinidad                                              | 94,100                                        | 2006                         | General Revenues          | 7,092                                  | 7,092                                                 | Infrastructure Rehabilitation and Flood Mitigation Programme;<br>Expenses of the Coastal Protection Unit; and Programme of<br>Upgrade to Existing Drainage Pumps and Gate Inventory.                                                                                                                                                                                                   |
| <b>Information Technology and<br/>Digital Infrastructure</b>                   |                                               |                              |                           | <b>392,979</b>                         | <b>392,979</b>                                        |                                                                                                                                                                                                                                                                                                                                                                                        |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Digital Government<br>Programme                                               | 630,258                                       | Annual                       | General Revenues          | 377.125                                | 377.125                                               | Continuation of Upgrade of Networks of the Divisions of the Ministry of National Security and other Ministries, Continuation of the Development of a Computer System for the Police Service, Development of Information Technology and Systems for the public service and the Strengthened Institutional Capacity of the Registrar General's Department (RGD).                                                                                             |
| Computerisation Programme,<br>Tobago                                          | 3,800                                         | Annual                       | General Revenues          | 6,200                                  | 6,200                                                 | Information Technology Strengthening: Establishment of an Integrated Financial Management System; Technical Assistance Programme; Secondary School Computerization Programme; Establishment of a Geographic Information System Platform; Digitizing THA Operations; Critical Upgrade and Modernization of Obsolete Disaster Management Information and Communication Technology (ICT) Infrastructure; and Networking the Division of Finance and Planning. |
| Information and<br>Communications Technology<br>Support Programme, Trinidad   | 492,000                                       | 2003                         | General Revenues          | 9,454                                  | 9,454                                                 | Continuation of works under the ICT Solutions and Infrastructure Programme; Upgrade of IT Infrastructure at the Ministry of Foreign and CARICOM Affairs; The Digital Transformation of the Environmental Management Authority's Procurement and Finance Department and Updating of the Oil Spill Fingerprinting Database of the Institute of Marine Affairs project.                                                                                       |
| Information and<br>Communications Technology<br>Support Programme, Tobago     | 10,000                                        | 2008                         | General Revenues          | 0,200                                  | 0,200                                                 | Continuation of the Information Communication Technology Programme.                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Roads and Bridges</b>                                                      |                                               |                              |                           | <b>134,100</b>                         | <b>134,100</b>                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Upgrading & Improvement of<br>local Roads & Bridges,<br>Trinidad              | 354,124                                       | Annual                       | General Revenues          | 90,950                                 | 90,950                                                | Upgrading of priority secondary roads, bridges and landfills as well as the installation of local roads street signage throughout Trinidad by Local Government Authorities.                                                                                                                                                                                                                                                                                |

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING, UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT \$T Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|--------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Roads and Bridges<br>Development, Tobago                                       | 164,500                                       | Annual                       | General Revenues          | 18,150                                 | 18,150                                                | Continuation of the Millford Road Bridges; Roxborough/Bloody Bay Road - Retaining Wall; Store Bay Local Road; Rehabilitation of Claude Noel Highway; Mt. St. George/Castara Road; Resurfacing Programme; Programme for Upgrading Road Efficiency (PURE); Windward Road Special Development; Plymouth/Amos Vale Road; Millford Road Bypass to Smithfield; Windward Road; Millford Road Upgrade and Scarborough Redevelopment Project.                                                                                                                                                                                                                       |
| Road Infrastructure<br>Improvement Programme,<br>Trinidad                      | 97,898                                        | Annual                       | General Revenues          | 18,000                                 | 18,000                                                | Improvement to Maraval Access (Saddle Road from Rapsey St. to Veleton Avenue), Redefinition of Highway Reserves, National Rehabilitation and Restoration of Roads Programme.                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Road Infrastructure<br>Improvement Programme,<br>Tobago                        | 80,000                                        | 2006                         | General Revenues          | 7,000                                  | 7,000                                                 | Continuation of Major Improvement Works on Secondary Roads, Tobago.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Transport</b>                                                               |                                               |                              |                           | <b>54,210</b>                          | <b>54,210</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Purchase of Vehicles and<br>Equipment, Tobago                                  | 12,400                                        | Annual                       | General Revenues          | 1,500                                  | 1,500                                                 | Purchase of Vehicles and Equipment for the JHA Divisions.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Improvement in Public<br>Transportation Services                               | 86,731                                        | 1998                         | General Revenues          | 8,000                                  | 8,000                                                 | Development of a Passenger Facility at Rio Claro; Cleaning of the Electrical Power System; Development of a National Transportation Plan; Implementation of the Business Plan for the Licensing Division; Upgrade of the Port of Spain Maxi Taxi Facility; Upgrade of Priority Transit Mall Facilities at San Juan, Curepe and Tunapuna; Design and construction a new Multimodal Transportation Hub at Factory Road Chaguaramas; Upgrade of the Port of Spain Maxi Taxi Facility; Procurement and Interconnectivity of One Standby Generator at the PTSC POS Depot; and Preparation of a Master Space Plan for all existing and proposed PTSC facilities. |
| Airport Infrastructure<br>Development                                          | 126,219                                       | 1997                         | General Revenues          | 17,400                                 | 17,400                                                | Security Systems (CCTV and Access Control Systems); Expanded Aircraft Parking Ramps - Flood Lighting; Airfield Pavement Rehabilitation PJA; Repairs to Perimeter Fence - ANRRIA; and Systems, Furniture, Equipment and other items necessary to operate the New Terminal at ANRRIA.                                                                                                                                                                                                                                                                                                                                                                        |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSP   | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                     |
|--------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Implementation of Traffic<br>Management Measures                               | 36.150                                        | 2001                         | General Revenues          | 7.300                                  | 7.300                                                 | The continuation of Provision of Equipment for Road Marking Purposes; Provision of Road Safety Audit on the Roadways of Trinidad; Provision for Data Collection; Provision to Upgrade Obsolete Traffic Signal Control Equipment; Provision for Data Collection; and Provision of Backup Power Supply for Traffic Signalised Intersection. In addition to the establishment of the National Traffic Management Centre (NTMC). |
| Purchase of Vehicles and<br>Equipment, Trinidad                                | 48.220                                        | Annual                       | General Revenues          | 15.210                                 | 15.210                                                | Purchase of Vehicles and Equipment for the Customs and Excise Division; Procurement of Critical Heavy Equipment for Emergency Response and Flood Relief; Strengthening of the Maintenance Capacity of the District Offices of the Highways Division; Purchase of Vehicles; Implementation of the Legal Aid and Advisory Authority Mobile Outreach Programme.                                                                 |
| VMCOTT Capital Works<br>Programme                                              | 10.470                                        | 2006                         | General Revenues          | 2.300                                  | 2.300                                                 | VMCOTT: Construction of Facilities - San Fernando and Tobago ; Expansion of VMCOTT Facilities at Beetham.                                                                                                                                                                                                                                                                                                                    |
| Sea Transport                                                                  | 20.567                                        | 2009                         | General Revenues          | 2.500                                  | 2.500                                                 | Removal and Disposal of Wrecks and Derelict Vessels;and Operationalisation of the New Ship to Shore (STS) Gantry Crane.                                                                                                                                                                                                                                                                                                      |
| <b>PROTECTING THE PEOPLE<br/>THROUGH SOCIAL<br/>INVESTMENT AND SAFETY NETS</b> |                                               |                              |                           |                                        |                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Community Development</b>                                                   |                                               |                              |                           | <b>36.722</b>                          | <b>36.722</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Upgrading of Cemeteries and<br>Cremation Facilities                            | 7.000                                         | Annual                       | General Revenues          | 4.990                                  | 4.990                                                 | Continuation of the upgrade to cemeteries and cremation sites by Local Government Authorities.                                                                                                                                                                                                                                                                                                                               |
| Establishment of Medication<br>Centres                                         | 6.100                                         | Annual                       | General Revenues          | 1.000                                  | 1.000                                                 | Support to Medication Services                                                                                                                                                                                                                                                                                                                                                                                               |

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING, UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|--------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Construction and Upgrading<br>of Community Facilities,<br>Tobago               | 71,865                                        | Annual                       | General Revenues          | 5,400                                  | 5,400                                                 | Construction of Community Centre at Parklwyer; Upgrading of<br>Mason Hall Community Centre; Pembroke Heritage Park;<br>Construction of Plymouth Community Centre; Upgrading Pan<br>Theatres; Community Enhancement Programme; Upgrading of<br>Charlottesville Community Centre; Upgrading of Scarborough<br>Community Centre; Upgrading of Belle Garden Community<br>Centre; Upgrading of Moriah Community Centre and Construction<br>of Bethesda Community Centre. |
| Improvement to Community<br>Facilities, Trinidad                               | 87,485                                        | 2005                         | General Revenues          | 14,812                                 | 14,812                                                | Returbishment of Export Centres; Returbishment of Civic Centres<br>and Complexes; Infrastructure Enhancement Community<br>Recovery Report; The Implementation of the National Policy on<br>Sustainable Community Development (NPSCD) for Trinidad and<br>Tobago; Enhancing Employability in Communities and<br>Returbishment of Community Facilities.                                                                                                               |
| Construction and Upgrade of<br>Community Facilities                            | 6,958                                         | Annual                       | General Revenues          | 3,000                                  | 3,000                                                 | Returbishment of the Community Education, Training, Information<br>and Resource Centre.                                                                                                                                                                                                                                                                                                                                                                             |
| Disaster Preparedness and<br>Mitigation Programme,<br>Trinidad                 | 28,000                                        | 2012                         | General Revenues          | 7,520                                  | 7,520                                                 | Continuation of works on the projects; Disaster Management<br>Capacity - Head Office, Disaster Preparedness Programme -<br>Siparia, Penol/Debe, Port of Spain, San Fernando, Arima,<br>Chaguaramas, Mayaro/Rio Claro, Princes Town, Diego Martin, San<br>Juan/Laventille, Tunapuna, Sangre Grande, Point Fortin and<br>Couva/Tabaquille/Talparo.                                                                                                                    |
| <b>Early Childhood Education</b>                                               |                                               |                              |                           | <b>2,000</b>                           | <b>2,000</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Early Childhood Education<br>Programme, Tobago                                 | 4,300                                         | Annual                       | General Revenues          | 2,000                                  | 2,000                                                 | Extension and Improvements to Existing Childhood Centres; and<br>Establishment of Early Childhood Care.                                                                                                                                                                                                                                                                                                                                                             |
| <b>Environment</b>                                                             |                                               |                              |                           | <b>20,169</b>                          | <b>20,169</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Forestry Development<br>Programme                                              | 19,357                                        | Annual                       | General Revenues          | 1,080                                  | 1,080                                                 | Continuation of Forestry Access Roads; National Parks and<br>Watershed Management Project and Upgrade at the Cap-de-<br>Ville Facility.                                                                                                                                                                                                                                                                                                                             |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = T\$6.77 and Euro 1 = T\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSP     | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|----------------------------------------------------------------------------------|-----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Development of Infrastructure<br>for installation of<br>Meteorological Equipment | 36.700                                        | Annual                       | General Revenues          | 1.500                                  | 1.500                                                 | Procurement of equipment for the Meteorological Service Division.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Environmental Conservation<br>& Management Programme                             | 19.378                                        | Annual                       | General Revenues          | 9.748                                  | 9.748                                                 | Establishment of an Ambient Air Quality Management Programme; Development of Ambient Water Quality Standards; National Environmental Literacy/Awareness Survey; Strategic Data Collection for Environmental Permits; Development of an Integrated Management System with ISO 14001 and ISO 9001; Consultancy Services for the Development of the EMA's Strategic Plan 2027-2031; and Review and Amendment of the Environmental Management Act, Chapter 35:05 and its Subsidiary Legislation.                                                                                                         |
| Solid Waste Management<br>Programme                                              | 46.638                                        | 2004                         | General Revenues          | 6.841                                  | 6.841                                                 | Environmental Protection and Rehabilitation – Point Fortin Borough; Environmental project – Chaguanas Borough Corporation; San Juan Recycling Facility; Upgrade of Access Roads at the Landfill Sites; Upgrade of Recovery and Recycling Facilities; Plant and Equipment; Remediation of the Guanapo landfill Ph2 - Design, Supply & Installation of a leachate Treatment System; Implementation of the Beverage Containers Deposit Refund Policy; Implementation of an Enterprise Resource planning Solution; and Resource 360 Public Sector Recycling Initiative – Championing the Circular Shift. |
| Marine Survey and Mapping                                                        | 0.901                                         | Annual                       | General Revenues          | 1.000                                  | 1.000                                                 | Marine Space Remote Sensing.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Health/HIV AIDs</b>                                                           |                                               |                              |                           | <b>287.000</b>                         | <b>287.000</b>                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Health Sector Reform<br>Programme                                                | 1253.000                                      | 1991                         | General Revenues          | 37.700                                 | 37.700                                                | Upgrade and refurbishment works at hospitals and health centres nationwide; Procurement of Information Technology equipment and software; and Commissioning of Sangre Grande and New Central Block of Port of Spain General Hospitals.                                                                                                                                                                                                                                                                                                                                                               |

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING, UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Medical Facilities Upgrading<br>Programme, Tobago                              | 128,000                                      | Annual                       | General Revenues          | 11,400                                 | 11,400                                                | LAN/WAN Development for Hospital and Health Centres; Health Needs Assessment for Tobago; Peritoneal Dialysis Service Department; Purchase of Vehicles - Ambulances; Establishment of an Oncology Unit; Improvement works to hospitals; Purchase and installation of equipment and machinery at hospital.                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Public Health Facilities,<br>Tobago                                            | 19,800                                       | Annual                       | General Revenues          | 6,360                                  | 6,360                                                 | Construction of New Health Centres; Scarborough Waste Disposal Project; Mosquito Eradication Project; Repair of Sluice Gates; Expansion of Primary Health Care; Facility Upgrade at Public Cemeteries; Community Medication Centres; Expansion of District Dental Services; Primary Health Consultancy; Pilot Project for Waste Characterisation; Smoking Cessation Programme; School Health Project; Shared Antenatal Care Programme; Laundry Refurbishment; Pilot Project for Pit Latrine replacement; Establishment of a Dog Catching Unit; Upgrading of Local Health Facilities at Signal Hill; Studley Park Integrated Waste Facility; Waste Minimisation and Recycling Project; and Establishment of Tobago Steering Committee on Drugs. |
| Public Health Facilities,<br>Trinidad                                          | 75,900                                       | Annual                       | General Revenues          | 15,240                                 | 15,240                                                | Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal; and refurbishment of accommodation for the Vertical Division of the Ministry of Health.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Infrastructure Improvements<br>of Regional Health Authorities                  | 206,000                                      | Annual                       | General Revenues          | 65,200                                 | 65,200                                                | Purchase of medical and dental equipment for health institutions in all four Regional Health Authorities in Trinidad.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Special Programmes for<br>Chronic Diseases                                     | 176,000                                      | 2001                         | General Revenues          | 145,000                                | 145,000                                               | Continuation of programmes for Adult Cardiac Disease and Renal Dialysis and reduction of waiting lists for surgeries.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Implementation of HIV/AIDS<br>Programmes                                       | 250,000                                      | 2003                         | General Revenues          | 6,100                                  | 6,100                                                 | Implementation of programmes related to substance abuse, HIV and AIDS.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Housing and Shelter</b>                                                     |                                              |                              |                           | <b>16,400</b>                          | <b>16,400</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Housing and Settlements<br>Expansion Programme,<br>Tobago                     | 190,230                                      | Annual                       | General Revenues          | 16,400                                 | 16,400                                                | Funding for works at the Castara Housing Estate Development; Development Works at Signal Hill Housing Estate; Adventure Housing Estate, Plymouth Road; Land Development Adelphi Estate; Development of Belle Garden Estate Phase II; Courtland Estate Land Development; Charlotteville Village Expansion - Box Drain; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Shirvan Road Land Development; Revitalization and Infill Programme, Tobago; Home Completion Programme; Tobago; Blenheim Housing Estate Phase II; Roxborough Town Expansion; Revitalization of Milford Court Commercial Plaza; Adventure Phase II; Riseland Housing Development; Development of Land for Airport Relocation; and Affordable Housing Project. |
| <b>Primary Education</b>                                                      |                                              |                              |                           | <b>37.950</b>                          | <b>37.950</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Primary Schools Programme,<br>Trinidad                                        | 30,000                                       | Annual                       | General Revenues          | 34,400                                 | 34,400                                                | This vote will be utilised to assist with the provision of repairs to Schools, ECCEC, Primary, Secondary and District Offices; Maximisation of Education Opportunities; Technical Vocational Education and Training/Technology Education (TVEI/TE) Revitalisation Programme at Secondary Schools in Trinidad and Tobago; and Reinroduction of the Continuous Assessment Component (CAC) as part of the SEA framework.                                                                                                                                                                                                                                                                                                                               |
| Primary Schools Programme,<br>Tobago                                          | 20,700                                       | Annual                       | General Revenues          | 3,550                                  | 3,550                                                 | Continuation of works under the following projects and programmes: Teacher Training Programme; Improvement/Refurbishment/Extension to Primary School Programme for Improvement of Security at Primary Schools; Establishment of a School Health Programme; Development of Physical Education and Sports in Primary School; and Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools.                                                                                                                                                                                                                                                                                                                                      |
| <b>Secondary Education</b>                                                    |                                              |                              |                           | <b>5,600</b>                           | <b>5,600</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

TRANCHE III

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

APPENDIX II

| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING, UNDER CORE PSIP                 | ESTIMATED TOTAL<br>COST OF<br>PROJECT SIT Mtn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mtn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mtn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------------------------------------------------------------------------------------------------|------------------------------------------------|------------------------------|---------------------------|-----------------------------------------|--------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Secondary Schools<br>Programme, Tobago                                                         | 17,000                                         | Annual                       | General Revenues          | 5,600                                   | 5,600                                                  | Reconstruction of Scarborough Secondary School; Improvement/Refurbishment/Extension to Secondary Schools; Curriculum Development; Teaching and Learning Strategies; Furniture and Equipment Replacement and Upgrade in Schools; Development of Physical Education and Sports in Secondary School; Certification in Compliance with OSH ACT Programme in Secondary School; and Resources for Schools E-Testing.                                                                                                                                                                                                                                                                                                                                               |
| <b>Skills Development</b>                                                                      |                                                |                              |                           | <b>27,000</b>                           | <b>27,000</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Skills Development<br>Programme                                                                | 248,869                                        | Annual                       | General Revenues          | 26,300                                  | 26,300                                                 | Acquisition of Capital Equipment for Metal Industries CO. Ltd; National Skills Development Programme; Government Vocational Centre - Construction of New Facilities at Pt. Fortin; Upgrading of Technology Centres (Port of Spain, Pointe a Pierre, Ste Madeleine, Laventille); Establishment of Diego Martin HYPE Centre; Construction of HYPE Administration and O'Meara Centre; Tobago Technology Centre; Establishment of a Skills and Technology Centre in Debe/Pencol (MJC); Metal Industries Company - Training Subsidy; Upgrade of the NESC Skills and Technology Centre Goldsborough; Upgrade of the Pleasantville Technology Centre (MJC); MJC -IT Administrative Centre; St. Bedes Technology Centre; and Upgrading of Facilities (YTEP Limited). |
| Skills Development<br>Programme, Tobago                                                        | 6,500                                          | Annual                       | General Revenues          | 0,700                                   | 0,700                                                  | Upgrading of Roxborough Trade Centre; and Establishment of Skills Development Centre at Whim.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Social Development</b>                                                                      |                                                |                              |                           | <b>13,640</b>                           | <b>13,640</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Establishment of Social<br>Services Facilities and<br>Facilities for the Socially<br>Displaced | 55,800                                         | Annual                       | General Revenues          | 10,940                                  | 10,940                                                 | Princess Elizabeth Home for Handicapped Children - Refurbishment Works; Establishment of Social Displacement Centres; Development Centre for Persons with Challenges; Construction of Houses for Persons with Disabilities; Renovation/Repair of the Regional Assessment Centre, Manchambre; Entrepreneurial Facility at Carapo House Transitional Centre and Renovation of Government Buildings in south for use as Shelters (Tyler Lane, Ste. Madeline, Silbram Drive and Reform Road, Gasparillo).                                                                                                                                                                                                                                                        |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

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| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Social Services Programme,<br>Tobago                                          | 7.550                                        | Annual                       | General Revenues          | 2.500                                  | 2.500                                                 | Establishment of Probation Hostels, Project for the Realization of Achievement (REACH), Programme for Adolescent Mothers, Golden Apple/Adolescents Partnership, Vocation Centre for Persons with Mental Retardation, Implementing Family Remedial Therapy/Thinking, Tobago Rehabilitation Programme, Gender Management System and Gender Mainstreaming Programme and Life Management and Parenting Education Programme. |
| Social Services Programmes,<br>Trinidad                                       | 100.000                                      | 2006                         | General Revenues          | 0.200                                  | 0.200                                                 | Infrastructure Upgrade for Reception Centres, Assessment Centres and Office Space - Children Authority.                                                                                                                                                                                                                                                                                                                 |
| <b>Special Education</b>                                                      |                                              |                              |                           | <b>2.500</b>                           | <b>2.500</b>                                          |                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Special Education<br>Programme, Tobago                                        | 18.350                                       | Annual                       | General Revenues          | 0.900                                  | 0.900                                                 | Continuation of works on the following projects and programmes: Construction of a School for the Deaf; Programme for Improvement of Security at Secondary Schools, Upgrade of Happy Haven School; Surveillance and Research on Youth at Risk in Schools; Tobago GIS School Project; Spanish in Primary Schools; and Career Fair Programme.                                                                              |
| Special Education Services<br>Programme, Tobago                               | 7.500                                        | Annual                       | General Revenues          | 1.400                                  | 1.400                                                 | Music in Schools Programme; Implementation of Pan in the Classroom; Tobago Literacy Unit Project; and Positive Behaviour Modification Student Support Services Unit projects.                                                                                                                                                                                                                                           |
| Special Information<br>Technology Education<br>Programme, Tobago              | 4.800                                        | Annual                       | General Revenues          | 0.100                                  | 0.100                                                 | Establishment of Computerized Asset Register and Department of Education ICT Training.                                                                                                                                                                                                                                                                                                                                  |
| Special Sport, Youth<br>Education Programme,<br>Tobago                        | 2.100                                        | Annual                       | General Revenues          | 0.100                                  | 0.100                                                 | Continuation of Teaching Tobago's Young People to Swim Programme.                                                                                                                                                                                                                                                                                                                                                       |
| <b>Sport and Recreation</b>                                                   |                                              |                              |                           | <b>41.590</b>                          | <b>41.590</b>                                         |                                                                                                                                                                                                                                                                                                                                                                                                                         |

TRANCHE III

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2027

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| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Construction/Upgrade of<br>Sport and Youth Facilities,<br>Tobago              | 35,400                                       | Annual                       | General Revenues          | 19,000                                 | 19,000                                                | Mt. Pleasant Recreation Ground; Montgomery Recreation Ground; Upgrading of Canaan/ Bon Accord Recreation Ground; Construction of Youth Empowerment Centre - Castara; Shaw Park Sporting Complex; Parlatuvier Hard Court; Black Rock Hard Court; Plymouth/Bethesda Sport and Recreational Complex; Specialised Youth Service Programme; Mobile Youth Health Centre; Construction of Regional Indoor Centre; Construction of Youth Empowerment Centre; Expansion of Mardon House Youth Development Centre; Establishment of Project Implementation Unit; Northside Regional Recreation Centre (Moriah); Construction of Parks and Recreation Sites; Inclusive Sport Participation Programme; Sport Tourism Development Programme and Community Sport Development Programme. |
| Construction/Upgrade of<br>Sport and Youth Facilities,<br>Trinidad            | 250,000                                      | Annual                       | General Revenues          | 8,000                                  | 8,000                                                 | Continuation of Improvement To Indoor Sporting Arenas and Upgrading of Swimming Pools.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Development of Recreational<br>Facilities                                     | 30,000                                       | Annual                       | General Revenues          | 14,590                                 | 14,590                                                | Continuation of Developmental works at Recreational Facilities undertaken by the Local Government Authorities; Rehabilitation of Facilities - Botanic Gardens; Development of Queen's Park Savannah; Community Open Space; Upgrade of Caroni Bird Sanctuary Visitor Centre and Open Space Beautification Programme.                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Tertiary Education</b>                                                     |                                              |                              |                           | <b>132,950</b>                         | <b>132,950</b>                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Refurbishment of Technical<br>Institutes                                      | 14,847                                       | Annual                       | General Revenues          | 6,000                                  | 6,000                                                 | Continuation of works for the following projects and programmes: Eastern Caribbean Institute of Agriculture and Forestry-Improvement to Facilities; Refurbishment and Extension to John S. Donaldson Technical Institute; and Upgrade of San Fernando Technical Institute.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Libraries Programme, Tobago                                                   | 21,200                                       | Annual                       | General Revenues          | 0,700                                  | 0,700                                                 | Roxborough Library; Charlotteville Library; Operationalization of New Scarborough Library; and Development of Public Library Facilities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

## PUBLIC SECTOR INVESTMENT PROGRAMME 2027

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| PROJECT AND PROGRAMMES<br>RECOMMENDED FOR PRIORITY<br>FUNDING UNDER CORE PSIP | ESTIMATED TOTAL<br>COST OF<br>PROJECT ST Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECT<br>EXPENDITURE 2027<br>TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS 2027<br>TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-------------------------------------------------------------------------------|----------------------------------------------|------------------------------|---------------------------|----------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Establishment of a National<br>Community College -<br>COSTAAT                 | 74.190                                       | 1999                         | General Revenues          | 4.000                                  | 4.000                                                 | The College is proposing to implement the project entitled COSTAAT Campuses Health and Safety Compliance to ensure adherence with national occupational standards and regulations governed by the Occupational Safety and Health Act as well as to support requirements for the process for reaffirmation of institutional accreditation which comes into effect in November 2025. As a higher education institution, the College is required to achieve standards related to suitable physical facilities to ensure a safe and healthy environment for students, employees and visitors. The activities planned for execution are as follows:<br>1) Fire Extinguishers Procurement & Installation;<br>2) Emergency Lighting; and<br>3) Chaguancas Campus HVAC System. |
| Establishment of the University<br>of Trinidad and Tobago                     | 219,261                                      | 2004                         | General Revenues          | 53,700                                 | 53,700                                                | Continuation of works for: UTT Pt. Lisas Campus; Establishment of the Aviation Institute-UTT Camden Campus; and Upgrade of the University of Trinidad and Tobago Campuses projects and UTT Tamana Campus.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Establishment of a National<br>Accreditation Council                          | 2,400                                        | 2004                         | General Revenues          | 0,600                                  | 0,600                                                 | ACTT proposes to implement the National Qualifications Framework of Trinidad and Tobago (NQF-TT) using a research-based approach that will facilitate mass utilisation of the framework by various stakeholders and inform adaptations and refinement of the framework.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Development Works at the<br>University of the West Indies                     | 452,450                                      | Annual                       | General Revenues          | 67,950                                 | 67,950                                                | Continuation of works on, Renovation of Chemistry C1 Building & Replacement of Fume Hoods; Building of the International Fine Cocoa Innovation Centre; Replacement of HVAC Systems and Associated Works at the UWI Sport and Physical Education Centre (SPEC); and Refurbishment of the Pendl/Debe Campus.                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Total for Tranche III                                                         |                                              |                              |                           | 2207,213                               | 2207,213                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

TRANCHE V

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS<br>EXECUTED BY SPECIAL<br>PURPOSE STATE ENTERPRISES | ESTIMATED<br>TOTAL COST<br>OF PROJECT<br>TTS Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECTED<br>EXPENDITURE<br>2027 TTS Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS<br>2027 TTS Mn. | LOAN/GRANT<br>DRAWDOWNS<br>2027 TTS Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                       |
|-----------------------------------------------------------------------------|--------------------------------------------------|------------------------------|---------------------------|------------------------------------------|-------------------------------------------------------|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>RESTORING<br/>CONFIDENCE AND<br/>FISCAL STABILITY</b>                    |                                                  |                              |                           |                                          |                                                       |                                         |                                                                                                                                                                                                                                                                                                |
| <u>Law Enforcement</u>                                                      |                                                  |                              |                           | <b>44,404</b>                            | <b>44,404</b>                                         | <b>0.000</b>                            |                                                                                                                                                                                                                                                                                                |
| Construction and<br>Upgrade of Police<br>Stations T5                        | 212,000                                          | Annual                       | General<br>Revenues       | 44,404                                   | 44,404                                                | 0.000                                   | Relocation of the TTPS Administration Support Centre (Trinidad House); Establishment of a Canine Branch, Tobago; Establishment of a State of the Art Police Training Academy, Cumuto; Upgrade of Police Administration Building; The Restoration and Refurbishment Works at the Police Museum. |
| <b>Public Safety and Citizen<br/>Security</b>                               |                                                  |                              |                           | <b>71,400</b>                            | <b>71,400</b>                                         | <b>0.000</b>                            |                                                                                                                                                                                                                                                                                                |
| Construction and<br>Upgrade of Coast<br>Guard Facilities T5                 | 100,000                                          | Annual                       | General<br>Revenues       | 34,500                                   | 34,500                                                | 0.000                                   | Construction of Male and Female Junior Rates' Dormitory; Establishment of Coast Guard Base at Carli Bay; Upgrade utilities at Staubles Bay; Upgrade of Coast Guard Stations at Cedros and Construction of an Integrated Logistics Support Facility at Heliport Base.                           |

## PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS<br>EXECUTED BY SPECIAL<br>PURPOSE STATE ENTERPRISES | ESTIMATED<br>TOTAL COST<br>OF PROJECT<br>TT\$ Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECTED<br>EXPENDITURE<br>2027 TT\$ Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS<br>2027 TT\$ Mn. | LOAN/GRANT<br>DRAWDOWNS<br>2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------------------------------------------------------------------|---------------------------------------------------|------------------------------|---------------------------|-------------------------------------------|--------------------------------------------------------|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Construction and<br>Upgrade of Prison<br>Facilities T5                      | 829.045                                           | 2005                         | General<br>Revenues       | 13.400                                    | 13.400                                                 | 0.000                                    | Installation of Perimeter Fence at Golden Grove Prison;<br>Construction of a new Sewer Plant for Prison Training<br>Centre; Installation of CCTV System at YTC; The<br>Construction of a Domestic Water Tank at the Maximum<br>Security Prison; Upgrade of Plumbing of the Women's<br>Prison, Golden Grove; Design and installation of an alarm<br>System at Women's Prison; Upgrade of the Waste Water<br>Treatment Plant at the Maximum Security Prison;<br>Construction of Inner and Outer perimeter fences<br>inclusive of perimeter lighting at the Eastern Correctional<br>Rehabilitation Centre; and Upgrade of Plumbing and<br>Electrical Systems at Remand Yard Prison. |
| Construction and<br>Upgrade of Regiment<br>Facilities T5                    | 18.700                                            | Annual                       | General<br>Revenues       | 11.000                                    | 11.000                                                 | 0.000                                    | Construction of Dormitories at Camp Signal Hill;<br>Construction of Quartermaster stores at Teteron Barracks;<br>Upgrade of Fuel Station at Teteron Barracks;<br>Refurbishment work to Main Workshop at Camp Cumuto<br>and Refurbishment of the Wastewater Treatment Plant at<br>Teteron Barracks.                                                                                                                                                                                                                                                                                                                                                                               |
| Construction of Air<br>Guard Facilities T5                                  | 80.000                                            | Annual                       | General<br>Revenues       | 0.500                                     | 0.500                                                  | 0.000                                    | Infrastructure Development at Ulric Cross Air Station.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Construction of Fire<br>Stations, Trinidad T5                               | 900.000                                           | Annual                       | General<br>Revenues       | 12.000                                    | 12.000                                                 | 0.000                                    | Construction of fire stations at Point Fortin and Penal;<br>Reconstruction of the Princes Town Fire Station and<br>Improvement Works to Fire Service Buildings.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| UNLOCKING<br>PRODUCTIVE<br>INVESTMENT AND JOBS                              |                                                   |                              |                           |                                           |                                                        |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <u>Agriculture</u>                                                          |                                                   |                              |                           | 208.000                                   | 208.000                                                | 0.000                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

TRANCHE V

PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

APPENDIX II

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS<br>EXECUTED BY SPECIAL<br>PURPOSE STATE ENTERPRISES | ESTIMATED<br>TOTAL COST<br>OF PROJECT<br>TT\$ Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECTED<br>EXPENDITURE<br>2027 TT\$ Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS<br>2027 TT\$ Mn. | LOAN/GRANT<br>DRAWDOWNS<br>2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                               |
|-----------------------------------------------------------------------------|---------------------------------------------------|------------------------------|---------------------------|-------------------------------------------|--------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Agricultural Land<br>Development T5                                         | 324,000                                           | 2007                         | General<br>Revenues       | 204,000                                   | 204,000                                                | 0,000                                    | Continuation of the Development of Lands at Caroni and Orange Grove by EMBD; Infrastructural Projects by PSAEL (Palo Seco Agricultural Enterprise Limited) and Upgrade Works to Municipal Markets.                                                                                                                                                     |
| Fisheries Development<br>Programme, Trinidad T5                             | 310,000                                           | 2006                         | General<br>Revenues       | 4,000                                     | 4,000                                                  | 0,000                                    | Upgrading works at Fishing Facilities in Trinidad; Upgrade to the Physical Infrastructure of the Caribbean Fisheries Training and Development Institute; Renovation and Upgrade of the Carenage Fishing Centre and Fish Fry Facility- Phase 1 and Construction of a Fish Processing and Packaging Facility at the Orange Valley Wholesale Fish Market. |
| <b>Culture</b>                                                              |                                                   |                              |                           | <b>14,500</b>                             | <b>14,500</b>                                          | <b>0,000</b>                             |                                                                                                                                                                                                                                                                                                                                                        |
| Academy for Performing<br>Arts T5                                           | 1105,000                                          | Annual                       | General<br>Revenues       | 1,000                                     | 1,000                                                  | 0,000                                    | Continuation of upgrade works at the Academy for Performing Arts.                                                                                                                                                                                                                                                                                      |
| Construction and<br>Upgrade of Cultural<br>Facilities, Trinidad T5          | 69,000                                            | Annual                       | General<br>Revenues       | 13,500                                    | 13,500                                                 | 0,000                                    | Remedial Works to SAPA; Naparima Bow-Redevelopment Project; Whitehall Companion Building; and Renovation and Refurbishment of the National Museum and Art Gallery.                                                                                                                                                                                     |
| <b>Manufacturing</b>                                                        |                                                   |                              |                           | <b>4,170</b>                              | <b>4,170</b>                                           | <b>0,000</b>                             |                                                                                                                                                                                                                                                                                                                                                        |
| Development of Industry<br>T5                                               | 112,400                                           | 2006                         | General<br>Revenues       | 4,170                                     | 4,170                                                  | 0,000                                    | Continuation of works: Upgrading of Industrial Parks Roads and Drainage; Development of Wastewater Treatment Plants at Industrial Estates; and Upgrades to the Flagship Complex at Tamana InTech Park - HSE.                                                                                                                                           |
| <b>Tourism</b>                                                              |                                                   |                              |                           | <b>4,000</b>                              | <b>4,000</b>                                           | <b>0,000</b>                             |                                                                                                                                                                                                                                                                                                                                                        |
| Tourism Development<br>Programme T5                                         | 400,000                                           | 2011                         | General<br>Revenues       | 4,000                                     | 4,000                                                  | 0,000                                    | Implementation of the Hilton Trinidad PIP project.                                                                                                                                                                                                                                                                                                     |
| <b>Youth Development and<br/>Entrepreneurship</b>                           |                                                   |                              |                           | <b>12,500</b>                             | <b>12,500</b>                                          | <b>0,000</b>                             |                                                                                                                                                                                                                                                                                                                                                        |

## PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS EXECUTED BY SPECIAL PURPOSE STATE ENTERPRISES       | ESTIMATED TOTAL COST OF PROJECT TT\$ Mn. | YEAR OF COMMENCEMENT | FINANCING ARRANGEMENTS                       | PROJECTED EXPENDITURE 2027 TT\$ Mn. | GOVERNMENT FUNDING REQUIREMENTS 2027 TT\$ Mn. | LOAN/GRANT DRAWDOWNS 2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|-----------------------------------------------------------------------------|------------------------------------------|----------------------|----------------------------------------------|-------------------------------------|-----------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Youth Programme, Trinidad T5                                                | 587.561                                  | Annual               | General Revenues                             | 12.500                              | 12.500                                        | 0.000                              | Refurbishment of Youth Training Facilities; Refurbishment of the Sevilla Transition Home for Girls and Refurbishment of the Youth Development Apprenticeship Centres (YDAC).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS</b>                         |                                          |                      |                                              |                                     |                                               |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Administration</b>                                                       |                                          |                      |                                              | <b>207.567</b>                      | <b>206.817</b>                                | <b>0.750</b>                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Construction and Rehabilitation of Public Buildings, Trinidad and Tobago T5 | 867.982                                  | Annual               | GORTT \$231.617Mn; World Bank Grant \$1.0Mn. | 176.567                             | 175.817                                       | 0.750                              | Upgrade of C40 Building at Chaguaramas; Re-Development of Port of Spain General Hospital; POS Shopping Complex - Development and Management of the Property located at No. 43 Independence Square, POS; Construction of a Building for the Ministry of Planning, Economic Affairs and Development; Relocation and Outfitting of Building D at Ministry of Foreign and CARICOM Affairs; Upgrade of Physical Infrastructure for Tunapuna and Siparia Administrative Complexes; Upgrade of Physical Infrastructure for NALIS Building; Development of the Arima Administrative Complex; Refurbishment Works of Current Annex Building; Development of Government Office Accommodation; |
| Construction and Rehabilitation of Public Buildings, Trinidad and Tobago T5 |                                          |                      |                                              |                                     |                                               |                                    | Upgrade of the Supplemental Police Buildings and Offices; Construction of an Agriculture Campus for the Ministry of Agriculture, Land and Fisheries; Upgrade to the Immigration Detention Centre (Aripo); Outfitting of the Immigration Building at San Fernando; Decentralisation of Offices including IPO, LRC and other offices of the Ministry of Land and Legal Affairs; Improvement Works at Municipal Police Training Facility; Amphitheatre/Botanical Gardens;                                                                                                                                                                                                              |

TRANCHE V

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS<br>EXECUTED BY SPECIAL<br>PURPOSE STATE ENTERPRISES          | ESTIMATED<br>TOTAL COST<br>OF PROJECT<br>TT\$ Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS                       | PROJECTED<br>EXPENDITURE<br>2027 TT\$ Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS<br>2027 TT\$ Mn. | LOAN/GRANT<br>DRAWDOWNS<br>2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|--------------------------------------------------------------------------------------|---------------------------------------------------|------------------------------|-------------------------------------------------|-------------------------------------------|--------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Construction and<br>Rehabilitation of Public<br>Buildings, Trinidad and<br>Tobago T5 |                                                   |                              |                                                 |                                           |                                                        |                                          | La Romaine Waterfront Project; Upgrade of the Norris<br>Deonarine Northern Wholesale Market (Macoya); and<br>Construction of Building Located at No. 2-4 Trogarete<br>Road, Port of Spain.                                                                                                                                                                                                                                                                                                 |
| Construction of Court<br>Facilities T5                                               | 76.183                                            | 2005                         | General<br>Revenues                             | 31.000                                    | 31.000                                                 | 0.000                                    | Restoration of the San Fernando Supreme Court Building;<br>Upgrade, Refurbishment and Renovation of the Port of<br>Spain Magistrates' Court Building; and Provision of<br>accommodation for San Fernando Family Court - Corner<br>Lord and Paradise Streets, San Fernando.                                                                                                                                                                                                                 |
|                                                                                      |                                                   |                              |                                                 |                                           |                                                        |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Sewerage</b>                                                                      |                                                   |                              |                                                 | <b>19.500</b>                             | <b>19.500</b>                                          | <b>0.000</b>                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Wastewater Network<br>Expansion T5                                                   | 459.000                                           | 2013                         | General<br>Revenues                             | 19.500                                    | 19.500                                                 | 0.000                                    | Continuation of Wastewater Projects in Trinidad and<br>Tobago and the Refurbishment of the Beetham<br>Wastewater Treatment Plant.                                                                                                                                                                                                                                                                                                                                                          |
|                                                                                      |                                                   |                              |                                                 |                                           |                                                        |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Water Security</b>                                                                |                                                   |                              |                                                 | <b>115.300</b>                            | <b>71.500</b>                                          | <b>43.800</b>                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Water Supply Projects T5                                                             | 90.000                                            | Annual                       | GORT-<br>TT\$71.5Mn<br>IDB Loan -<br>TT\$43.8Mn | 115.300                                   | 71.500                                                 | 43.800                                   | Continuation of works under the National Water Sector<br>Evolution Programme (NWSEP); North-West Water Supply<br>Improvement Programme; Trinidad and Tobago Water<br>Sector Development Programme (TTWSDP) TT-L1055;<br>Second Individual Loan Operation for the National Water<br>Sector Evolution Programme-TT-L1071; Refurbishment<br>Works at Caroni Water Treatment Plant; National Water<br>Stabilization and Improvement Programme (NWSIP) and<br>Moruga Water Development project. |
|                                                                                      |                                                   |                              |                                                 |                                           |                                                        |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>MODERNIZING<br/>INFRASTRUCTURE,<br/>TRANSPORT AND DIGITAL<br/>SERVICES</b>        |                                                   |                              |                                                 |                                           |                                                        |                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

## PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS<br>EXECUTED BY SPECIAL<br>PURPOSE STATE ENTERPRISES | ESTIMATED<br>TOTAL COST<br>OF PROJECT<br>TT\$ Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS                | PROJECTED<br>EXPENDITURE<br>2027 TT\$ Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS<br>2027 TT\$ Mn. | LOAN/GRANT<br>DRAWDOWNS<br>2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                            |
|-----------------------------------------------------------------------------|---------------------------------------------------|------------------------------|------------------------------------------|-------------------------------------------|--------------------------------------------------------|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b><u>Drainage</u></b>                                                      |                                                   |                              |                                          | <b>40.500</b>                             | <b>37.100</b>                                          | <b>3.400</b>                             |                                                                                                                                                                                                                     |
| Major Drainage Works,<br>Trinidad T5                                        | 248.000                                           | 2006                         | General<br>Revenues                      | 36.500                                    | 36.500                                                 | 0.000                                    | Continuation of works under the Flood Mitigation - Erosion Control Programme; and Implementation of the Strategic Drainage Action Plan (SDAP).                                                                      |
| Strategic Drainage<br>Measures T5                                           | 320.000                                           | 2026                         | GORTT TT\$0.6Mn<br>CAF Loan<br>TT\$3.4Mn | 4.000                                     | 0.600                                                  | 3.400                                    | Commencement of a Strategic Drainage Plan - Non-Structural Measures and Strategic Drainage Plan - Structural Measures.                                                                                              |
| <b><u>Information Technology<br/>and Digital Infrastructure</u></b>         |                                                   |                              |                                          | <b>10.000</b>                             | <b>10.000</b>                                          | <b>0.000</b>                             |                                                                                                                                                                                                                     |
| Digital Government<br>Programme T5                                          | 102.000                                           | Annual                       | General<br>Revenues                      | 10.000                                    | 10.000                                                 | 0.000                                    | Continuation of Implementation of a Digital Nation (Digital Government Programme).                                                                                                                                  |
| <b><u>Roads and Bridges</u></b>                                             |                                                   |                              |                                          | <b>82.661</b>                             | <b>82.661</b>                                          | <b>0.000</b>                             |                                                                                                                                                                                                                     |
| Road Infrastructure<br>Improvement<br>Programme                             | 2403.816                                          | 2006                         | General<br>Revenues                      | 82.661                                    | 82.661                                                 | 0.000                                    | Construction of Chaguanas Ring Road; Extension of the Solomon Hochoy Highway Extension to Point Fortin; and Construction of a New Connector Road from the Sir Solomon Hochoy Highway to the UWI South Campus, Debe. |
| <b><u>Transport</u></b>                                                     |                                                   |                              |                                          | <b>47.224</b>                             | <b>47.224</b>                                          | <b>0.000</b>                             |                                                                                                                                                                                                                     |
| Air Transport                                                               | 912.023                                           | 2009                         | General<br>Revenues                      | 44.724                                    | 44.724                                                 | 0.000                                    | Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport.                                                                                                                     |
| Sea Transport                                                               | 34.980                                            | 2007                         | General<br>Revenues                      | 0.500                                     | 0.500                                                  | 0.000                                    | To conduct Intra-regional Island Ferry Service - pilot project.                                                                                                                                                     |
| Traffic Management<br>Programme T5                                          | 128.200                                           | 2013                         | General<br>Revenues                      | 2.000                                     | 2.000                                                  | 0.000                                    | Implementation of the Traffic Management Programme.                                                                                                                                                                 |

TRANCHE V

PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

APPENDIX II

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS<br>EXECUTED BY SPECIAL<br>PURPOSE STATE ENTERPRISES        | ESTIMATED<br>TOTAL COST<br>OF PROJECT<br>TT\$ Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS                   | PROJECTED<br>EXPENDITURE<br>2027 TT\$ Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS<br>2027 TT\$ Mn. | LOAN/GRANT<br>DRAWDOWNS<br>2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                       |
|------------------------------------------------------------------------------------|---------------------------------------------------|------------------------------|---------------------------------------------|-------------------------------------------|--------------------------------------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>PROTECTING THE PEOPLE<br/>THROUGH SOCIAL<br/>INVESTMENT AND SAFETY<br/>NETS</b> |                                                   |                              |                                             |                                           |                                                        |                                          |                                                                                                                                                                                                                                                                                                                                                |
| <u><b>Community<br/>Development</b></u>                                            |                                                   |                              |                                             | <b>94.000</b>                             | <b>53.000</b>                                          | <b>41.000</b>                            |                                                                                                                                                                                                                                                                                                                                                |
| Community<br>Development T5                                                        | 330.000                                           | 2005                         | GORTT-TT\$20.0Mn<br>IDB Loan-<br>TT\$41.0Mn | 61.000                                    | 20.000                                                 | 41.000                                   | Continuation of the projects: Development of Rural<br>Communities and Urban Upgrading and Revitalization<br>Programme (IDB).                                                                                                                                                                                                                   |
| Construction and<br>Upgrade of Community<br>Facilities, Trinidad T5                | 526.366                                           | Annual                       | General<br>Revenues                         | 10.000                                    | 10.000                                                 | 0.000                                    | Construction of Community Centres and Refurbishment of<br>Community Centres.                                                                                                                                                                                                                                                                   |
| Implementation of Self<br>Help Programmes T5                                       | 240.000                                           | Annual                       | General<br>Revenues                         | 23.000                                    | 23.000                                                 | 0.000                                    | Continuation of infrastructure works in communities aimed<br>at improving roads, bridges, drains and recreational<br>facilities; and financial assistance to vulnerable citizens for<br>repair and upgrade of their homes under the Minor<br>Repairs and Reconstruction Grant and Emergency<br>Repair/Reconstruction Assistance Grant (ERRAG). |
| <u><b>Early Childhood<br/>Education</b></u>                                        |                                                   |                              |                                             | <b>8.000</b>                              | <b>8.000</b>                                           | <b>0.000</b>                             |                                                                                                                                                                                                                                                                                                                                                |
| Early Childhood<br>Education Programme<br>T5                                       | 74.000                                            | Annual                       | General<br>Revenues                         | 8.000                                     | 8.000                                                  | 0.000                                    | Works will continue on the Early Childhood Care and<br>Education; Improvement/Refurbishment/Extension to<br>ECCE Centres; and Procurement of Furniture and<br>Equipment for ECCE Centres.                                                                                                                                                      |
| <u><b>Education</b></u>                                                            |                                                   |                              |                                             | <b>311.086</b>                            | <b>311.086</b>                                         | <b>0.000</b>                             |                                                                                                                                                                                                                                                                                                                                                |

## PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS<br>EXECUTED BY SPECIAL<br>PURPOSE STATE ENTERPRISES | ESTIMATED<br>TOTAL COST<br>OF PROJECT<br>TT\$ Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECTED<br>EXPENDITURE<br>2027 TT\$ Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS<br>2027 TT\$ Mn. | LOAN/GRANT<br>DRAWDOWNS<br>2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                   |
|-----------------------------------------------------------------------------|---------------------------------------------------|------------------------------|---------------------------|-------------------------------------------|--------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| School Repair<br>Programme T5                                               | 331.000                                           | 2027                         | General<br>Revenues       | 311.086                                   | 311.086                                                | 0.000                                    | Vacation Repair Programme and Emergency Repair<br>Programme to Pre-Primary, Primary, Secondary and<br>Special Schools.                                                                                                                                                                                                                     |
| <b>Environment</b>                                                          |                                                   |                              |                           | <b>13.582</b>                             | <b>13.582</b>                                          | <b>0.000</b>                             |                                                                                                                                                                                                                                                                                                                                            |
| Coastal Protection<br>Programme T5                                          | 298.900                                           | 2010                         | General<br>Revenues       | 11.582                                    | 11.582                                                 | 0.000                                    | Continuation of works for the Granville Shoreline<br>Stabilisation Works; Otahelie Coastal Restoration Project;<br>Mayaro/Guayaguayare Coastal Monitoring; Vistabella<br>Sea Wall Repair Works; Shore of Peace Slope Stabilisation<br>Project (Emergency works); and Little Rocky Bay<br>Stabilisation Works- Magdalena Hotel.             |
| Solid Waste<br>Management<br>Programme T5                                   | 12.642                                            | 2017                         | General<br>Revenues       | 2.000                                     | 2.000                                                  | 0.000                                    | Establishment of an Engineered Sanitary Municipal Solid<br>Waste (MSW) Landfill, Forbes Park.                                                                                                                                                                                                                                              |
| <b>Health/HIV AIDS</b>                                                      |                                                   |                              |                           | <b>78.000</b>                             | <b>78.000</b>                                          | <b>0.000</b>                             |                                                                                                                                                                                                                                                                                                                                            |
| Health Sector Reform<br>Programme T5                                        | 280.000                                           | 2006                         | General<br>Revenues       | 78.000                                    | 78.000                                                 | 0.000                                    | Works will continue on the Physical Investments (Hospitals,<br>District Health Facilities, Health Centres),<br>Operationalisation of the Couva Medical and Multi-<br>Training Facility and the San Fernando General Hospital<br>and the Enhancement of General Hospitals.                                                                  |
| <b>Primary Education</b>                                                    |                                                   |                              |                           | <b>22.950</b>                             | <b>22.950</b>                                          | <b>0.000</b>                             |                                                                                                                                                                                                                                                                                                                                            |
| Primary Schools<br>Programme, Trinidad T5                                   | 332.000                                           | Annual                       | General<br>Revenues       | 22.950                                    | 22.950                                                 | 0.000                                    | Continuation of the following: Construction of Chatham<br>Government; Improvement/Refurbishment/Extensions to<br>Primary Schools; Procurement of Furniture and Equipment<br>for Primary Schools; Construction of Curepe Presbyterian;<br>Construction of San Juan Boys' Government; and<br>Construction of Marabella Girls' and Boys' A.C. |

TRANCHE V

APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME - 2027

Conversion rates of US\$1 = TT\$6.77 and Euro 1 = TT\$8.40 were used.

| PROGRAMMES AND PROJECTS<br>EXECUTED BY SPECIAL<br>PURPOSE STATE ENTERPRISES                       | ESTIMATED<br>TOTAL COST<br>OF PROJECT<br>TT\$ Mn. | YEAR OF<br>COMMENCE-<br>MENT | FINANCING<br>ARRANGEMENTS | PROJECTED<br>EXPENDITURE<br>2027 TT\$ Mn. | GOVERNMENT<br>FUNDING<br>REQUIREMENTS<br>2027 TT\$ Mn. | LOAN/GRANT<br>DRAWDOWNS<br>2027 TT\$ Mn. | DETAILS OF ACTIVITY 2027                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------------------------------------------------------------------------------------|---------------------------------------------------|------------------------------|---------------------------|-------------------------------------------|--------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Secondary Education</b>                                                                        |                                                   |                              |                           | <b>21,500</b>                             | <b>21,500</b>                                          | <b>0,000</b>                             |                                                                                                                                                                                                                                                                                                                                                                                                              |
| Secondary Schools<br>Programme, Trinidad                                                          | 260,000                                           | Annual                       | General<br>Revenues       | 21,500                                    | 21,500                                                 | 0,000                                    | Continuation of works on the Secondary School;<br>Procurement of Furniture and Equipment for Secondary<br>Schools; Improvement/ Refurbishment/ Extension to<br>Secondary Schools; and Replacement/ Construction of<br>Blocks Within Secondary Schools.                                                                                                                                                       |
| <b>Social Development</b>                                                                         |                                                   |                              |                           | <b>3,391</b>                              | <b>3,391</b>                                           | <b>0,000</b>                             |                                                                                                                                                                                                                                                                                                                                                                                                              |
| Establishment of Social<br>Services Facilities and<br>Facilities for the Socially<br>Displaced T5 | 47,000                                            | Annual                       | General<br>Revenues       | 3,391                                     | 3,391                                                  | 0,000                                    | Establishment of an Assessment and Socially Displaced<br>Centre; Establishment of a Hostel for Boys at Centeno;<br>and Implementation of a Maintenance and Security<br>Building at the National Core Empowerment Centre.                                                                                                                                                                                     |
| <b>Special Education</b>                                                                          |                                                   |                              |                           | <b>3,000</b>                              | <b>3,000</b>                                           | <b>0,000</b>                             |                                                                                                                                                                                                                                                                                                                                                                                                              |
| Upgrade of Facilities for<br>Special Education<br>Programmes                                      | 5,000                                             | Annual                       | General<br>Revenues       | 3,000                                     | 3,000                                                  | 0,000                                    | Development of a school for special education at Pointe-<br>à-Pierre and Repairs and Maintenance of Special<br>Schools.                                                                                                                                                                                                                                                                                      |
| <b>Sport and Recreation</b>                                                                       |                                                   |                              |                           | <b>23,500</b>                             | <b>23,500</b>                                          | <b>0,000</b>                             |                                                                                                                                                                                                                                                                                                                                                                                                              |
| Improvements to<br>Recreational, Sport and<br>Youth Facilities, Trinidad<br>T5                    | 159,000                                           | Annual                       | General<br>Revenues       | 23,500                                    | 23,500                                                 | 0,000                                    | Continuation of works for the Upgrade of Multi-purpose<br>Stadia; Development and Upgrading of Recreation<br>Grounds, Parks and Spaces; Upgrading of Corporation<br>Grounds; Upgrade and Rehabilitation of Former Caroni<br>Sport Facilities; Improvement and Expansion Works,<br>Emperor Valley Zoo; Upgrade of the Dwight Yorke<br>Stadium; and Queen's Park Savannah UNESCO World<br>Heritage Initiative. |
| <b>Total for Tranche V</b>                                                                        |                                                   |                              |                           | <b>1460,735</b>                           | <b>1372,535</b>                                        | <b>88,950</b>                            |                                                                                                                                                                                                                                                                                                                                                                                                              |

**APPENDIX III**  
**PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2027**  
**ALLOCATION BY STRATEGIC NATIONAL DEVELOPMENT PLAN (SNDP) PILLARS**

| STRATEGIC NATIONAL DEVELOPMENT PILLARS                                 | Total Allocation | Consolidated Fund | %            | Infrastructure Development Fund | %            |
|------------------------------------------------------------------------|------------------|-------------------|--------------|---------------------------------|--------------|
| <b>RESTORING CONFIDENCE AND FISCAL STABILITY</b>                       | <b>471.153</b>   | <b>355.349</b>    | <b>14.0</b>  | <b>115.804</b>                  | <b>7.9</b>   |
| Law Enforcement                                                        | 248.953          | 204.549           | 8.1          | 44.404                          | 3.0          |
| Public Safety and Citizen Security                                     | 222.200          | 150.800           | 5.9          | 71.400                          | 4.9          |
| <b>UNLOCKING PRODUCTIVE INVESTMENT AND JOBS</b>                        | <b>575.550</b>   | <b>332.380</b>    | <b>13.0</b>  | <b>243.170</b>                  | <b>16.6</b>  |
| Agriculture                                                            | 268.630          | 60.630            | 2.4          | 208.000                         | 14.2         |
| Capacity Building/Institutional                                        | 87.245           | 87.245            | 3.4          | 0.000                           | 0.0          |
| Culture                                                                | 32.698           | 18.198            | 0.7          | 14.500                          | 1.0          |
| Economic Restructuring and Transformation                              | 98.730           | 98.730            | 3.9          | 0.000                           | 0.0          |
| Foreign Policy and Trade Relations                                     | 18.200           | 18.200            | 0.7          | 0.000                           | 0.0          |
| Industrial Development                                                 | 0.320            | 0.320             | 0.0          | 0.000                           | 0.0          |
| Manufacturing                                                          | 6.170            | 2.000             | 0.1          | 4.170                           | 0.3          |
| Science, Research and Development                                      | 4.796            | 4.796             | 0.2          | 0.000                           | 0.0          |
| Tourism                                                                | 40.810           | 36.810            | 1.4          | 4.000                           | 0.3          |
| Youth Development and Entrepreneurship                                 | 17.951           | 5.451             | 0.2          | 12.500                          | 0.9          |
| <b>COMMERCIALIZING AND OPTIMIZING PUBLIC ASSETS</b>                    | <b>693.746</b>   | <b>351.379</b>    | <b>13.8</b>  | <b>342.367</b>                  | <b>23.4</b>  |
| Administration                                                         | 474.235          | 266.668           | 10.5         | 207.567                         | 14.2         |
| Communication                                                          | 13.000           | 13.000            | 0.5          | 0.000                           | 0.0          |
| Electricity                                                            | 23.400           | 23.400            | 0.9          | 0.000                           | 0.0          |
| Regional Development Planning                                          | 2.650            | 2.650             | 0.1          | 0.000                           | 0.0          |
| Sewerage                                                               | 19.500           | 0.000             | 0.0          | 19.500                          | 1.3          |
| Water Security                                                         | 160.961          | 45.661            | 1.8          | 115.300                         | 7.9          |
| <b>MODERNIZING INFRASTRUCTURE, TRANSPORT AND DIGITAL SERVICES</b>      | <b>845.712</b>   | <b>665.327</b>    | <b>26.3</b>  | <b>180.385</b>                  | <b>12.3</b>  |
| Drainage                                                               | 111.797          | 71.297            | 2.8          | 40.500                          | 2.8          |
| Information Technology and Digital Infrastructure                      | 401.280          | 391.280           | 15.4         | 10.000                          | 0.7          |
| Roads and Bridges                                                      | 216.761          | 134.100           | 5.3          | 82.661                          | 5.7          |
| Transport                                                              | 115.874          | 68.650            | 2.7          | 47.224                          | 3.2          |
| <b>PROTECTING THE PEOPLE THROUGH SOCIAL INVESTMENT AND SAFETY NETS</b> | <b>1,413.480</b> | <b>834.471</b>    | <b>32.9</b>  | <b>579.009</b>                  | <b>39.6</b>  |
| Community Development                                                  | 130.722          | 36.722            | 1.4          | 94.000                          | 6.4          |
| Early Childhood Education                                              | 10.000           | 2.000             | 0.1          | 8.000                           | 0.5          |
| Education                                                              | 381.086          | 70.000            | 2.8          | 311.086                         | 21.3         |
| Environment                                                            | 33.751           | 20.169            | 0.8          | 13.582                          | 0.9          |
| Health/HIV AIDS                                                        | 365.000          | 287.000           | 11.3         | 78.000                          | 5.3          |
| Housing and Shelter                                                    | 68.600           | 68.600            | 2.7          | 0.000                           | 0.0          |
| Primary Education                                                      | 60.900           | 37.950            | 1.5          | 22.950                          | 1.6          |
| Secondary Education                                                    | 27.100           | 5.600             | 0.2          | 21.500                          | 1.5          |
| Skills Development                                                     | 28.700           | 28.700            | 1.1          | 0.000                           | 0.0          |
| Social Development                                                     | 17.031           | 13.640            | 0.5          | 3.391                           | 0.2          |
| Special Education                                                      | 5.500            | 2.500             | 0.1          | 3.000                           | 0.2          |
| Sport and Recreation                                                   | 65.090           | 41.590            | 1.6          | 23.500                          | 1.6          |
| Tertiary Education                                                     | 220.000          | 220.000           | 8.7          | 0.000                           | 0.0          |
| <b>GRAND TOTAL</b>                                                     | <b>3,999.641</b> | <b>2,538.906</b>  | <b>100.0</b> | <b>1,460.735</b>                | <b>100.0</b> |

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